DENOMINATION — Fully registered, \$1,000 or any multiple thereof. Transferable and exchangeable without service charge.

CALLABLE — As a whole or in part at any time on or after June 1, 1994, at the option of Co., on at least 30 but not more than 60 days' notice to each May 14 as follows:

1995. — 104.667 1996. — 103.889 1997. — 103.111 1998. — 102.333 1999. — 101.556 2000. — 100.778 and thereafter at 100 plus accrued interest.

CONVERTIBLE — At any time on or prior to May 15, 2001 unless previously redeemed, at \$23.50 per share, subject to adjustment in certain events. 523.30 per share, subject to adjustment in events.
CHANGE OF CONTROL — Upon the occurrence of a change of control of Co., each holder of the debentures will have the right to require that Co. repurchase all or any part, at such holder's option, of such holders's debentures at a purchase price in cash equal to 100% of the principal amount thereof, together with accrued interest to the date of repurchase. cash equal to the control of the control together with accrued interest to the date of repurchase. OPTIONAL REDEMPTION—In the event that following a change of control whether before or after June 1, 1994, holders of 90% or more in aggregate principal amount of the debentures outstanding on the day on which the change of control occured elect to have their debentures repurchased by Co., Co. may, at its option, on not less than 30 nor more than 60 day's notice to the holders thereof, given within 60 days after the date of such repurchase, redeem the remaining debentures, as a whole but not in part, at 100 of the principal amount thereof, together with accrued interest to the date fixed for redemption.
SECURITY—Not secured. Subordinate to all senior indebtedness.
INDENTURE MODIFICATION—Indenture may be modified, except as provided, with consent of majority of debs. outsig. 2. Other Long-Term Debt: Outstg. May 31, 1992, \$35,574,000 comprised of:
(1) \$16,437,000 9% acquisition indebtedness, net.
(2) \$12,355,000 97/8% to 141/2% unsecured revolving credit notes payable.
(3) \$2,354,000 91/4% to 101/4% notes payable, secured by certain property and plant facilities.
(4) \$4,428,000 10% to 121/2% capital lease obligations, net. (4) \$4,428,000 10% to 121/2% capital lease obligations, net.
Co. has a line of credit agreement with a domestic bank which provides for aggregate unsecured borrowings of up to \$20,000,000. Borrowings underthis credit line bear interest at fluctuating rates not to exceed the bank's prime rate less 1/2 of 1%. Additionally, Co.'s foreign subsidiaries have various line of credit agreements with foreign banks which provide for aggregate borrowings of up to \$30,000,000, bear interest at prevailing rates, are generally due on demand, and are generally guaranteed by the Co. At May 31, 1992 and 1991, outstg. borrowings under all such credit lines bore interest at a weighted average rate of 10.1% and \$37,600,000 of unused credit under all of its line of credit agreements. Capital Stock: Sensormatic Electronics Corp. common; par \$0.01:

AUTH — 60,000,000 shs.

OUTSTANDING — May 31, 1992, 25,257,000 shs.; in treas., 2,541,000 shs.; reserved for options, 4,420,000 shs.; reserved for Employee Stock Purchase Plan, 751,000 shs.; conversion of debs., 4,894,000; reserved for warrants, 800,000; par \$0.01.

\$0.01 par shs. split 3-for-2 May 31, 1983.

VOTING RIGHTS — Entitled to one vote per share. ElAiso paid stk. divs.: 1980, 100%; 1982, 100%.

To May 14. OFFERED — (300,000 shs.) at \$12.50 on Feb. 13, 1969 thru Collins Securities Corp., New York and

associates. (300,000 shs.) at \$6.50 on Oct. 7, 1970, thru Lineberger, Lowe & Co. and Associates. (350,000 shs.) at \$27.25 per sh. on Dec. 27, 1979, thru L.F. Rothschild, Unterberg, Towbin; The Robinson-Humphrey Company, Inc. and associates.

TRANSFER AGENT — First National Bank of Boston, Boston, Mass.

LISTED — On NYSE (Symbol:SRM).

PRICE RANGE — 1992 1991 111990 1989 1988

High ... 32% 30½ 15¾ 13¾ 10½

Low ... 22½ 137% 10½ 9¾ 7½ AND THE PARTY OF 11990 and prior bid prices.

Warrants: Outstg., May 31, 1992, warrants to purchase 800,000 shares at \$16.88 per sh. expiring Dec. 31, 1995.

### SEQUA CORP.

History: Incorporated in Delaware, March 28, 1929, as General Printing Ink Corp.; Name changed to Sun Chemical Corp. on Nov. 28, 1945; present name adopted on May 8, 1987. For other acquisitions prior to 1960, see Moody's 1960 Industrial Manual.

In 1960 acquired Artistic Mfg. Co., Inc., Stamford, Conn., (sold in 1974); Dyna-Foam Corp., Ellenville, N.Y., (dissolved 1964); and business of Carbo Chemical Co., Pawtucket, R.I. (dissolved

1964).
On Nov. 30, 1960, General Printing Ink Co., Inc. (N.Y.), former subsidiary, was dissolved.
In Apr. 1966, acquired Tousey Varnish Co., Northlake, Ill., for \$3,650,000 cash.
In June 1967 acquired Varnish Products Co. for 4,147 shares of 5% second pfd. stock.
On Jan. 29, 1968 sold the assets of Industrial Coatings Division.
In Dec. 1968 acquired Federal Color Laboratories, Inc., Cincinnati, O., for 303,030 common shares.

shares. In Dec. 1969, acquired 241,500 shs. (over 10%) of Standard Kollsman Industries, Inc. for about

to all of Standard Kollsman Industries, Inc. for about \$11 a sh.
On Dec. 30, 1970 acquired Web Press Engineering, Inc., Chicago, and Logic Systems Inc.
On Nov. 1, 1971 acquired Sta-Hi Corp. Newport Beach, Cal.
In Sept. 1972 acquired 80% interest in Societe France Couleurs, S.A. for cash.
On Dec. 29, 1972 merged Standard Kollsman Industries, Inc. thru exchange of 1 com. sh. for each 4½ Standard Kollsman shs.
In Apr. 1973 acquired 25% interest in Ault & Wiborg corned will acquire British Printing Ink Co., a Co. subsidiate and additional 15% interest in 1974 and 2% in 1977.)
In Apr. 1973 acquired 83.9% interest in Baglini, S.p.A., Italy for an undisclosed cash sum (acquired additional 15.7% in 1975).
In Sept. 1973 acquired 83.9% interest in Baglini, S.p.A., Italy for an undisclosed cash sum (acquired additional 13.7% in 1976).
In Sept. 1973 acquired 80% interest in Societe Encres Dresse, Belgium, for cash.
In Apr. 1974, Encres Dresse subsidiary acquired Dambrame, Belgium for cash (acquired additional 10% in 1976).
In Dec. 29, 1972 merged Standard Kollsman shs.
In Apr. 1973 acquired 25% interest in Ault & Wiborg corrued additional 15.7% interest in 1974 and 2% in 1977.)
In Apr. 1973 acquired 80.9% interest in Societe Encres Dresse, Belgium, for cash.
In Jan. 1975, sold Artistic Division, manufacturer of ribbons and bows.
In Jan. 1975, sold Warwick Chemical (Yorkshire) Ltd.
In Feb., 1979, acquired a 5.2% interest in Chromalloy American Corp. Interest increased to 18%

shire) Ltd.

In Feb., 1979, acquired a 5.2% interest in Chromalloy American Corp. Interest increased to 18% subsequently in 1979.

In Feb. 1982, Co. increased its interest in Chromalloy American Corp. to 36.1% by purchasing a total of 297,100 shs. for \$5.500,000 between Oct. 23, 1981 thru Jan. 14, 1982. (Acquired remaining shs. in Dec. 1986).

In Feb. 1986, cold its V.

In Feb. 1986, sold its Venezuelan printing ink subsidiary for \$4,000,000.

In Jan. 1987, Co. completed the sale of its graphic arts materials group to Dainippon Ink and Chemicals, Inc., for approximately \$550,000,000 in

chemicals, Inc., for approximately \$550,000,000 in cash.

In Mar. 3, 1987, Co. acquired Litho-Strip Co. a division of Amsted Industries Inc. with plants in Chicago and Houston, also in 1987, acquired Jet Services West and Malichaud et Cie for at total purchase price of approximately \$36,000,000.

In Dec. 1987, Co. acquired Atlantic Research Corp. for \$307,000,000.

Also, in 1987, Co. sold K-G. Retail chains of mean's specialty stores.

On Jan. 5, 1988, Co. and Atlantic Research Corp. merged, following the conclusion of Co.'s \$31 per share cash tender offer for Atlantic Research shares. In the offer, which expired on Dec. 21, 1987, Co. received valid tenders which, when coupled with shares already owned by Co., amount to approximately 94%, of Atlantic Research shares. Atlantic Research stockholders who did not tender their stock but who surrender their shares in the merger will receive \$31 per share in cash. Under the merger, Atlantic Research Corp. becomes a wholly owned subsidiary of Co.

In Mar. 1988, sold Chromallory American Insurance Group, Inc. with Resolute Holdings, Inc.

In 1988, Co. purchased all of the common stock of Sequa PLC for \$24,400,000.

Also, in 1988, Co. sold Woolley Tool & Manufacturing Division in the engineered services business.

In 1989, sold its land transportation division with the sale of its Transit Management Services Division, Muncie Reclamation & Supply Division, Also in 1989, sold its Teleproducts Division.

In 1989, sold its Teleproducts Division.

In 1989, sold its Teleproducts Division.

Seating Co.

Also in 1989, sold its Teleproducts Division.

In 1989, Co.'s wholly-owned subsidiary,
Chromally Gas Turbine Corp., purchased the business and assets of Aero Cast, Inc., Aerodyne
Investments Castings, Inc., Caval Tool & Machine
Co., Inc., DRB Industries, Inc., H&H Parts Co.,
Inc. and The Stalker Corp. for \$70,000,000.

On Dec. 12, 1989, sold a majority interest in Atlantic Research Corp. to Chromalloy Gas Turbine Corp.

In Mar. 1990, sold its Tempest Products unit for a total of approx. \$3,132,000.

In Mar. 1992, completed tha sale of Sabine Towing and Transporatation Co. for approx. \$36,000,000, net in cash.

In Nov. 1992, Atlantic Research Corp., a unit of Co., acquired the assets of Interoperability Systems International in Athens, Greece. Terms of the acquisition were not disclosed.

In 1992, Co. completed the sale of Valley Line and the Gemoco division of engineered services.

Joint Venture: In 1989, Atlantic Research (ARC).

and the Gemoco division of engineered services.

Joint Venture: In 1989, Atlantic Research (ARC), a unit of Co. and Allied Signal formed a <sup>50</sup>/so joint venture, called Bendix Atlantic Inflator Company (BAICO), to develop, produce and market hybrid inflators for automotive airbag systems. The joint venture has expended substantial sums on the development and marketing of both passenger and driver-side inflators, with early emphasis on the passenger-side unit. As a result of these efforts, the joint venture has orders from five car companies covering 10 models beginning with the 1994 model year. The first deliveries of production units will be made in 1993, when total shipments are estimated at 300,000 units.

will be made in 1993, when total shipments are estimated at 300,000 units. In Aug. 1991, ARC and Industrial Materials Technology (IMT) formed a joint venture that will develop and manufacture titanium matrix composite (TMC) materials and parts for U.S. customers. The joint venture, operating under the name Atlantic-IMT, will benefit from the combination of resources, technology, complementary skills and experience in ARC and IMT. By combining the composite materials and processing expertise of ARC with the production facilities of Hot Isostatic Pressing (HIP) experience of IMT, Atlantic-IMT can offer customers a fully integrated capability for fabricating TMC components.

Business: Co. is engaged in producing and self-

Business: Co. is engaged in producing and selling a broad range of products and services through operating companies in four consolidated industry segments: Aerospace, Machinery and Metal Coatings, Specialty Chemicals, and Professional Services and Other Products.

Property: Company leases 58,000 sq. ft. of corporate office space in New York, N.Y. and Hackensack, N.J.

ensack, N.J.

Aerospace — The Kollsman operation owns two plants in New Hampshire with aggregate floor space of 400,000 sq. ft. and leases two other facilities in New Hampshire 155,000 sq. ft. This business also owns a 23,000 sq. ft. manufacturing facility in Wichita, Kan. and leases 7 domestic facilities aggregating 60,000 sq. ft.

The Chromalloy Gas Turbine Corp. operates 70 plants in fifteen states, Mexico and seven foreign countries in Europe and Asia with aggregate floor space of approx 4,500,000 sq. ft., of which approx. 2,200,000 sq. ft. is owned and approx. 2,300,000 sq. ft. is leased.

ft. is leased.

countries in Europe and Asia with aggregate floor space of approx 4,500,000 sq. ft. is owned and approx. 2,200,000 sq. ft. is leased.

Rocket propulsion operations lease a 1,014-acre manufacturing facility in Camden, Ark. Co. owns 12 acres and an 89,000 sq. ft. office and manufacturing complex in Gainsville, Va. An auditional 33,000 sq. ft. is leased for administrative and manufacturing purposes in Ala., Cal. and Va. The liquid propulsion division leases a 101,000 sq. ft. facility in Niagara, N.Y. Co. also owns 2,430 acres of land in Orange County, Va., which has been developed for use in the propellant business. An additional 38,000 sq. ft. is owned in Alexandria, Va. and is used for administrative purposes.

Machinery and Metal Coatings — The can forming and decorating operations own two plants in the United States with aggregating floor space of 228,000 sq. ft and leases one small warehouse facility of approx. 5,000 sq. ft. In Europe, through the segment's auxiliary press equipment supplier, Materiels Equipment Graphiques (MEG), Co. owns a plant with aggregate floor space of approx. 57,000 sq. ft. MEG also leases two sales offices and owns a storage facility in Europe with a total of 20,000 square feet and leases a 1,000 square foot sales office in Singapore. The Precoat Metals operations owns four manufacturing facilities in Mo., Ill. and Tex. with a total of 500,000 sq. ft of space. An additional 56,000 sq. ft is leased in Ill. and Tex. for manufacturing purposes.

Specialty Chemicals — The Specialty Chemicals segment owns one plant situated on 78 acres in Chester, S.C. aggregating 153,000 sq. ft. of space. In addition, the segment owns two plants in the United Kingdom with aggregate floor space of 211,000 sq. ft. on approx. 37 acres of land and leases a 8,000 sq. ft. of naufacturing in the United Kingdom and Italy.

Professional Services Group operates in 49 locations with a total of approx. 451,000 sq. ft. of space in the U.S., Canada, the United Kingdom and Greece. A 20,000 sq. ft. plant in Conn. and le

≥ld Beach, (305) 420ended

es

**11990** 153,640 22,300 15.327 6.963

57,041 17,319 5,534 1,828

168,471 22,796 3,666 1,386 dr49 2,231 25,027 5.000

20,027

20,027 82,146 4,974 97,199 \$0.72

. 5 44,≠35

presenta-

May 31

102,481 102,834 77,611 25.226

40,178 **312,392** 

E)42,159 421.824 17,419 31,934

1,125 397 33,729 115,000 199,604

199,604 113,876 113,876 1dr27,166 1dr27,166 1dr5,578 222,220 421,824 \$6,89

0;1991 32,000 : 1992 tization: 1e; \$.01;

:tronics

gistered Associaft. In addition, NCS owns a 120,000 sq. ft. ware-

it. In addition, NCS owns a 120,000 sq. ft. warehouse in Wis.

The Centor Company, a wholly-owned subsidiary, owns and operates the Chromalloy Plaza Building, a 18-story office building in Clayton, Mowith approx. 284,000 sq. ft. of rentable office and commercial space. Centor owns 10 properties that are either leased to third parties and/or held for sale.

Subsidiaries
Atlantic Research Corporation
Chromallory Gas Turbine Corporation
Casco Products Corp.
Kolisman Manufacturing Co.
The Valley Line Company
Sequa Chemicals, Inc.
Watwick International Ltd.
Sequa Engineered Services
Sequa Capital Corporation
SunRise Insurance Limited Subsidiaries

N.E. Alexander, Chmn. & C.E.O. J.J. Quicke, Pres. & C.O.O. S.Z. Krinsly, Sr. Exec, V.P. & Gen, Counsel G.S. Gutterman, Exec. V.P., Fin. & Admin. W.P. Ksiazek, V.P. & Contr.

Senior Vice-Presidents
H. Brill-Edwards D.M. Libutti
A.L. Savoca M. Weinstein A.L. Savoca R.H. Wright

N.E. Alexander A. Dworman R. Frankel D.D. Kummerfeld F.R. Sullivan J.J. Quicke A.L. Fergenson D.S. Gottesman R.S. LeFrak G. Tsai, Jr.

Auditors: Arthur Andersen & Co.

Annual Meeting: In May.

Shareholder Relations: Linda G. Kyriakou ,Vice-Pres. Corp. Comm., Tel.: (212) 986-5500.

No. of Stockholders: Mar. 24, 1993, 3,520 Cl. A; 830, Cl. B.

No. of Employees: Dec. 31, 1992, 13,800.

Address: 200 Park Avenue, New York, NY 10166. Tel.: (212) 986-5500. Fax: (212) 370-1969.

Consolidated Income Account, years ended

| Dec. 31 (\$000):                   |                  |           |           |
|------------------------------------|------------------|-----------|-----------|
| 2.3                                | 1992             | 1991      | 1121990   |
| Sales & revenues                   | 1,868,341        | 1,878,787 | 1,957,831 |
| Cost of sales & revs .             | 1,480,412        | 1,497,204 | 1,515,849 |
| Selling, gen & admin               | 263,325          | 263,893   | 260,743   |
| Total costs & exps                 | 1,743,737        | 1,761,097 | 1,776,592 |
| Operating income                   | 124,604          | 117,690   | 181,239   |
| Interest expense                   | 73,125           | 82,802    | 68,869    |
| Interest income                    | 4.137            | 6,293     | 8,616     |
| Other, net                         | dr11,816         | dr7,162   | dr12,844  |
| Tot other inc (exp) .              | dr80.804         | dr83,671  | dr73,097  |
| Inc bef income taxes               | 43,800           | 34,019    | 108,142   |
| Prov for inc taxes                 | 25,900           | 19,000    | 48,775    |
| Inc fr contin opers                | 17,900           | 15,019    | 59,367    |
| Inc ir discont opers .             | dr21,700         | dr21,609  | dr26,702  |
| Inc bef acctg change               |                  | d6,590    | 32,665    |
| Prior yrs-acctg change             | d3,800           | u0,390    | 32,003    |
| for inc tax                        | dr7,337          |           | . *       |
|                                    |                  | d6,590    | 32,665    |
| Net Income Preferred dividends .   | d11,137<br>3,168 | 3.161     | 3,529     |
| Net inc available to               | 3,100            | 3,101     | 3,329     |
| com stk                            | d14,305          | d9,751    | 29,136    |
| Previous retain earn               | 473.251          | 488,456   | 464,710   |
| Cash divs-Class A                  |                  | 3,678     | 3,642     |
| Cash divs-Class B                  | 3,710<br>1,750   | 1,776     | 1.748     |
|                                    | 2 160            |           | 3,529     |
| Cash divs-pfd<br>Retained earnings | 3,168<br>453,486 | 3,161     |           |
| Earn com sh:                       | 433,400          | 473,251   | 488,456   |
| Primary:                           |                  |           |           |
|                                    | \$1.53           | \$1.24    | \$5.81    |
| Cont oper                          | d\$2.26          | d\$2.26   | d\$2.78   |
| Discont opers                      | d\$0.76          |           | 494.10    |
| Acctg change                       | d\$1.49          | d\$1.02   | \$3.03    |
| Net income                         | 491.49           | 031.02    | \$3.03    |
| Common shares (000):               | 9.655            | 10,915    | 10.915    |
| Year-end                           |                  |           |           |
| Average                            | 9,620            | 9,534     | 9,618     |
|                                    | f                |           |           |

MRcclassified to conform with current presenta-tion MRestated to reflect Valley Line & Sabine Towing & Transportation operations, Engineered Services & the Men's Apparel units as discontinued operations

Consolidated Balance Sheet, as of Dec. 31

| (\$000):   |           |           |
|--|-----------|-----------|
| Assets:  | 1992      | 101991    |
| Cash & cash equivalents .                              | 14,807    | 12.910    |
| Short-term investments                                 |           | 3.040     |
| Receivables, net                                       | 200,345   | 235,370   |
| Unbilled receivables, net .                            | 110.941   | 141,253   |
| Inventories  | 312,310   | 345,621   |
| Other current assets                                   | 40,791    | 40,338    |
| Total current assets .<br>Net assets of discont        | 679,194   | 778,532   |
| opers  | 198,542   | 245,383   |
|  |           | 10.212    |
| invests  | 21,321    | 19,616    |
| Total investments                                      | 219,863   | 264,999   |
| Prop. plant & equip, net<br>Excess of cost over assets | 630,409   | 665,792   |
| of cos acquired  | 362,357   | 373,012   |
| Deferred charges & other .                             | 20,645    | 25,922    |
| Total other assets                                     | 383,002   | 398,934   |
| Total assets   | 1,912,468 | 2,108,257 |
|  |           |           |

| T 1-1-111-1                                |                     |                  |
|--|---------------------|------------------|
| Liabilities:<br>Curr matur of lg tm debt . | 16,867              | 23,797           |
| Accounts payable                           | 116,525             | 141,889          |
| Taxes on income                            | 20,363              | 24,716           |
| Accrued expenses                           | 196,391             | 192,789          |
| Total current liabil                       | 350,146             | 383,191          |
| Lg tm debt, net of curr                    |                     | 4111 111         |
| _ matur                                    | 689,970             | 825,459          |
| Deferred taxes on income.                  | 41,437              | 48,635           |
| Other long-term liabil                     | 179,249             | 154,384          |
| Defer crs & other liabil                   | 220,686             | 203,019          |
| Pfd stock-\$5 cum conv                     | 2131797             | 213 797          |
| Class A common stock                       | <b>413</b> 17.042   | 图图7.042          |
| Class B common stock %.                    | <b>617</b> 3,873    | <b>SI7</b> 3.873 |
| Cap in excess of par value                 | 295,806             | 299,451          |
| Cumululative transl adj                    | dr10,583            | cr19.205         |
| Retained earnings                          | 453,486             | 473,251          |
| Total                                      | 750,421             | 803.619          |
| Less-cost of treasury stk                  | <b>DID</b> ar98,755 | @IPdr107.031     |
| Total shholders' equity.                   | 651,666             | 696,588          |
|  | 031,000             | 090,300          |
| Total liabil & stk eq.                     | 1,912,468           | 2,108,257        |
| Net current assets                         | 329,048             | 395,341          |
| Book value                                 | \$29.88             | \$29.57          |
| TiReclassified to confor                   | m with curre        | nt presents-     |

©Reclassified to conform with current presentation ©Par value: \$1.00; Authorized shares: 1,825,000; Issued: 1992 797,000 ; 1991 1,825,000 (MINvoluntary liquidation value: 1992 \$26,359,000 (1991 \$26,359,000 (MINvoluntary liquidation value: 1992 \$26,359,000 (MINvoluntary liquidation value: Authorized shares: 1992 25,000,000 (MINvoluntary 1991 7,042,000 (MINvoluntary 1991 7,042,000 (MINvoluntary 1991 7,000,000 (MIssued shares: 1992 3,000,000 (MISsued shares) (MISsued s

Auditor's Report: The following is an excerpt from the Report of Independent Auditors, Arthur Andersen & Co., as it appeared in the 1992 Form

Andersen & Co., as it appeared in the 1992 roun 10-K.

"As discussed in Note 16 to the consolidated financial statements, a federal grand jury investigation and a Federal Aviation Administration audit of one of the operating units of the Company's subsidiary, Chromalloy Gas Turbine Corporation, were begun in 1992 and are continuing. There can be no assurance that the ultimate resolution of this investigation and audit will not have a material adverse effect on the Company or on its financial position."

Long-Term Debt: 1. Seque Corp. 101/2% senior

| Septionistics ithis    | ,, 444 1  |          |       |       |       |
|------------------------|-----------|----------|-------|-------|-------|
| · R                    | eting     | - B3     |       | • /   |       |
| AUTH — \$250,000,00    | 0.        |          |       | 1.    |       |
| OUTSTG — Dec. 31,      | 1992, \$7 | 47,450   | 000.  |       |       |
| DUE — May 1, 1998.     |           |          |       |       |       |
| INTEREST — M&N         | 1.        |          |       | 5.7.  |       |
| CALLABLE — As a        |           | or in    | part  | begi  | nning |
| May 1, 1993 at 104.67  |           |          |       |       |       |
| OTHER DETAILS-         |           |          |       | ٠.    |       |
| LISTED - On New        |           |          |       |       | 1.    |
| OFFERED — \$250,00     | 00,000    | n Apı    | 27,   | 1988  | thr   |
| Drexel Burnham La      |           | Inc. o   | Bear  | Ster  | ns s  |
| Co. Inc. and associate |           |          |       |       | 400   |
| PRICE RANGE —          |           |          |       |       |       |
| High                   |           | 01 1     |       | 001/2 |       |
| Low                    |           |          |       | 001/2 | 98    |
| 2. Sequa Corp 9%       | % note:   | s, due 1 | 1999: |       | * 1   |
| R                      | ating     | B2       | •     |       |       |

AUTH — \$150,000,000.

OUTSTG — Dec. 31, 1992, \$150,000,000.

DATED — Oct. 15, 1989.

DUE — Oct. 15, 1999.

INTEREST — A&O 15 to holders registered M 31

DUE—Oct. 15, 1999.

INTEREST—A&O 15 to holders registered M 31 & S 30.

TRUSTEE—The First National Bank of Chicago.
DENOMINATION—Fully registered, \$1,000 and integral multiples thereof. Transferable and exchangeable without service charge.
CALLABLE—Not callable prior to maturity.
SECURITY—Not secured. Rank prior to all subordinated indebtedness of Co. and pari passu with all other unsecured and unsubordinated indebtedness of Co. Co. or any restricted subsidiary will not create, incur, issue or assume any indebtedness secured by any lien on any physical property owned by Co. or any wholly-owned domestic subsidiary, and Co. will not itself, and will not permit any subsidiary to, create, incur, issue or assume any indebtedness secured by any lien on any shares of stock or indebtedness of any wholly-owned domestic subsidiary which owns any physical property, without equally and ratably securing the indenture securities, unless after giving effect thereto the aggregate principal amount of such secured indebtedness then outstanding plus the attributable debt of Co. and its wholly-owned domestic subsidiaries in respect of sale and leaseback transactions involving physical property entered into after the date of the first issuance of indenture securities, other than such transactions as are permitted as described in clause (b) under Sale and Leaseback would not exceed 5% of consolidated net tangible assets.

SALE AND LEASEBACK—So long as any indenture securities are outstanding under the indenture, Co. or, any wholly-owned domestic subsidiary will not enter into any sale and leaseback transaction after the date of the first issuance of indenture securities covering any principal property, which was or is owned or leased by Co. or a subsidiary and which has been or is to be sold or transferred more than 120 days after the completion of construction and commencement of full operation thereof, unless (a) the attributable debt of Co. and its wholly-owned domestic subsidiaries in respect thereto and all other sale and lease

transactions entered into after the date of the issuance of indenture securities, plus the aggrenicipal amount of indebtedness secured by on physical properties then outstanding we equally and ratably securing the indenture sties, would not exceed 5% of consolidated negible assets, or (b) an amount equal to the go of the net proceeds of such sale or transfer of fair value of such physical property is all within 120 days to the voluntary retirement indenture securities or other indebtedness of indebtedness of a wholly-owned domestic sulary, for money borrowed, maturing more the months after such application.

INDENTURE MODIFICATION—Indemay be modified, except as provided, with coof 664/% of notes outstg.

RIGHTS ON DEFAULT—Trustee, or 25 notes outstg., may declare principal due and ble (30 day's grace for payment of interest). PURPOSE—Proceeds will be added to the eral funds of Co. and may be used to repay standing debt and to meet capital expenditure working capital requirements.

OFFERED—(\$150,000,000) at 99.75 plus ac interest (proceeds to Co., 99.10) on Oct. 19, thru Merrill Lynch Capital Markets; Bear, St & Co. Inc.; J.P. Morgan Securities Inc.; She Lehman Hutton Inc. and associates.

3. Sequa Corp. med.-term notes, ser. A, 9

3. Sequa Corp. med.-term notes, ser. A, 9 to 40 yrs.:

Rating — B2

AUTH — \$100,000,000.

OUTSTG — Dec. 31, 1992, \$100,000,000.

DATED — 1991.

DUE — 9 mos. to 40 yrs.

INTEREST — A&O 15 to holders registered & S 30. Each note will bear interest at either fixed rate or (b) a floating rate determined by erence to an interest rate base, which ma adjusted by a spread or spread multiplier. floating rate note may also have either or bo the following: (I) a maximum numerical intrate limitation, or celling, on the rate of int that may accrue during any interest period (II) a minimum numerical interest rate limits or floor, on the rate of interest that may aduring any interest period. The applicable propulation of the following: (I) the commercial Paper Rate, the Federal F. Rate, LIBOR, the Treasury Rate, the Federal F. Rate, LIBOR, the Treasury Rate, the Prime or another base rate designated by Co.

TRUSTEE — First National Bank of Chicago. DENOMINATION — Each note will initially represented by a globe note registered in the of The Depository Trust Co., the Depository ince unless the applicable pricing supplement: lifes that notes will be issued in definitive itered form. An interest in a global note wishown on, and transfers thereof will be effonly through records maintained by the deposand its participants. A beneficial interest Global note will be exchanged for notes in dive form only under the limited circumstic described herein. Fully registered \$100,000 or amount in excess thereof which is an integral tiple of \$1,000.

CALLABLE — If provided in the applicable proposition of Co. thereof prior to the stated mit y at a price specified in such pricing supplement, the notes may be redeemab the option of Co. thereof prior to the stated mit y at a price specified in such pricing supplement.

SECURITY — Not secured. Ranks equally wit other unsecured and unsubordinated indebted

supplement, the notes may be repayable at option of the holder thereof prior to the st maturity at a price specified in such pricing plement.

SECURITY — Not secured. Ranks equally wit other unsecured and unsubordinated indebted of Co. (I) Co. nor any wholly-owned domestic sidiary will not create, incur, issue or assume indebtedness secured by any lien on any phy property owned by Co. or any wholly-ow domestic subsidiary, and (II) Co. will not it and will not permit any subsidiary to, crincur, issue or assume any indebtedness sec by any lien on any shares of stock or indebted of any wholly-owned domestic subsidiary wowns any physical property, without, in any e described in the foregoing clause (I) or equally and ratably securing the indenture seties, unless after giving effect thereto (x) the aggate principal amount of such secured indetness then outstanding plus (y) the attribut debt of Co. and its wholly-owned domestic subaries in respect of sale and leaseback transact described below involving physical properentered into after the date of the first issuanc indenture securities, other liens existing on property of or shares of stock or indebtednes any corporation at the time it becomes a whowned domestic subsidiary, or arising there pursuant to contractual commitments entered prior to such corporation's becoming a whowned domestic subsidiary and otherwise that connection with Borrowing of money arraafter such corporation became a wholly-ow domestic subsidiary would not exceed 5% of solidated net tangible assets.

SALE AND LEASEBACK — Co, or any who womed subsidiary will not enter into any sale leasebacktransaction after the date of the first ince of indenture securities covering any phyproperty, which was or is owned or leased by or a wholly-owned domestic subsidiary and womed or leased by or a wholly-owned domestic subsidiary and wholly-owned or leased by or a wholly-owned domestic subsidiary and wholly-owned or leased by or a wholly-owned domestic subsidiary and wholly-owned or leased by or a wholly-owned

is the aggregate secured by lient anding without identure securi-I to the greater transfer or the transfer or the erty is applied tirement of the dness of Co. or mestic subsidi-t man 12

denture d, w.... consent

e, or 25% of due and paya-erest). d to the gen-to repay out-penditure and

plus accrued Oct. 19, 1989 Bear, Stearns Inc.; Shearson

ter. A, 9 mos,

gistered M 31 t either (a) a nined by ref-nich may be litiplier. Any er or both of rical interest e of interest period and te limitation. may accrue per annum he following the CD rate, deral Funds

nicago. in the name sitory nom-ement specnitive regis-tote will be be cted ert in a cumstances 000 or any tegral mul-

Prime Rate

icable pricemable at ted maturplement. ON OF ble pricing ble at the the stated ricing sup-

lly with all debtedness nestic subsume any y physical olly-owned not itself, o, create is secured lebtedness try which

any event or (II), re securithe aggreindebted-tributable c subsidiarsactions .nsactions oroperties suance of on any edness of wholly-

hereafter ered into whollythan in arranged y-owned of con-

has been or is to be sold or transferred more than 120 days after the completion of construction and commencement of full operation thereof, unless (a) the attributable debt of Co. and its wholly-owned domestic subsidiaries in respect thereto and all other sale and lease back transactions entered into after the date of the first issuance of indenture securities, plus the aggregate principal amount of indebtedness secured by liens on physical properties then outstanding without equally and ratably securing the indenture securities, would not exceed 57% of consolidated net tangible assets, or (b) and amount equal to the greater of the net proceeds of such sale or transfer or the fair value of such physical property is applied within 120 days to the voluntary retirement of the indenture securities or other indebtedness of Co. or indebtedness of a wholly-owned domestic subsidiary for money borrowed, maturing more than 12 months after such application.

wholly wholly rowed, maturing more than 12 months after such application.

INDENTURE MODIFICATION—Indenture may be modified, except as provided, with consent of 66/3% of notes outstg. RIGHTS ON DEFAULT—Trustee, or 25% of notes outstg., may declare principal due and payable (30 day's grace for payment of interest). PURPOSE—Proceeds will be added to the general funds of Co. and may be used to repay outstanding debt and to meet capital expenditure and working capital requirements.

OFFERED—(\$100,000,000) at 100 plus accrued interest (proceeds to Co., 99.875-99.000) on Apr. 22, 1991 thru Bear, Stearns & Co. Inc., Merrill and associates.

associates.

4. Other Long-Term Debt: Outstg. Dec. 31, 1992, \$209,387,000 comprised of: (1) \$50,000,000 10.3% private placement, due

1994.
(2) \$83,000,000 revolving term loan at weighted average interest rate of 4.9%.
(3) \$51,143,000 mortgage notes payable and equipment obligations, at weighted average interest rates of 11.0%, payable in varying amounts thru

rates of 11.0%, payable in varying amounts thru 2013.

(4) \$25,244,000 other long-term debt, at weighted average interest rates of 8.3%, payable in varying amounts through 2003.

In Nov. 1991, Co. entered into a new \$275,000,000 revolving credit agreement with a group of banks that extends through Jan. 1994. The rate of interest payable under the loan agreement is, at Co.'s option, a function of the prime rate, the Eurodollar rate or the domestic certificate of deposit rate. The agreement requires the Co. to pay a facility fee at a annual rate of .5% of the maximum amount available under the credit line. Under the terms of the revolving credit agreement, the maximum commitment was reduced to \$262,400,000 as a result of the divestiture of discontinued operations. At Dec. 31, 1992, \$33,000,000 was outstanding under this facility and \$179,400,000 of unused credit remained available. In Mar. 1993, the maximum amount available under the revolving credit agreement was amended to \$250,000,000.

Co. has the intent and the ability, supported by the terms of the revolving credit agreement to

In Mar. 1993, the maximum amount available under the revolving credit agreement was amended to \$250,000,000.

Co. has the intent and the ability, supported by the terms of the revolving credit agreement, to maintain through Jan. 1994 principal amounts outstanding under the revolving credit agreement, to maintain through Jan. 1994 principal amounts outstanding under this facility have been classified as long-term debt.

Co. has a policy aimed at managing interest rate risk associated with its current and future anticipated borrowings; accordingly, Co. has entered into various interest rate swaps, options and similar arrangements. Any fees paid or received in connection with these arrangements are deferred and amortized as yield adjustments over appropriate future periods. As of Dec. 31, 1992, Co. had outstanding interest rate swap expiring in 1996 which effectively converts \$50,000,000 of variable-rate borrowings under short-term financing facilities to fixed-rate borrowings with an average interest rate of 8.7%, and interest rate swaps expiring in 1996 and 1998 which effectively convert \$75,000,000 of fixed rate medium term notes into variable-rate borrowings. Based upon market interest rates at the balance sheet date, the Co. would have to pay approx. \$1,300,000 to terminate its interest rate swaps and options outstanding at Dec. 31, 1992.

The Company's loan agreements contain covenants which restrict, among other matters, the ability of the Company to borrow, invest in Sequa Capital Corp., pay dividends and repurchase common stock. The Company must also maintain certain ratios regarding interest coverage, leverage and net worth, among other restrictions. Under the most restrictive covenants at Dec. 31, 1992, consolidated retained earnings of approx. \$11,653,000 were unrestricted as to payment of cash dividends and repurchase of Co.'s common stock. In addition, Sequa Capital is subject to a covenant related to net worth. Certain of the Co's other subsidiaries are also subject to covenants which restrict loans

Subsequent Financing: On May 28, 1993, Co. and its banks signed an amendment to Co.'s \$250,000,000 revolving credit agreement that will provide Co. with enhanced liquidity.

In a Form 8K, filed May 28 with the Securities and Exchange Commission, Co. indicated that the amendment increases its present borrowing ability under the credit to approximately \$170,000,000 from a previous limit of \$125,000,000. Currently, the Co. has drawn down \$135,000,000.

In connection with the amendment, the entered into a security agreement and certain subsidiaries entered into a guaranty agreement is intended to be amended to price the banks, as well as holders of its private public senior debt, with a ratable security in certain of its assets.

The Co. Intends to begin discussions within next three months toward the development new or revised credit facility to replace the cultivated agreement expiring on Jan. 31, 1994.

Capital Stock: 1, Seque Core, 55 cumulativations.

credit agreement expiring on Jan. 31, 1994.

Capital Stock: 1. Sequa Corp. \$5 cumulative convertible preferred; par \$1:

AUTH—1,825,000 shs.

OUTSTANDING—Dec. 31, 1992, 633,511 shalls in treas., 163,489 shs.; par \$1:

DIVIDEND RIGHTS—Entitled to cumulative dividends of \$5 per sh. per annum.

CONVERTIBLE—Each sh. in convertible shalls in convertible with the convertible of the convertible of

2. Seque Corp. Class A common; no par:
AUTH — 25,000,000 shs.
OUTSTANDING — Dec. 31, 1992, 6,177,948 shipsing treas., 864,052 shs.; reserved for options, colinity sign of preferred and Class B common stoles.
4,476,305 shares; no par.
DIVIDENDS PAID —

|                 | Old Common Sto                     |                 |
|-----------------|------------------------------------|-----------------|
| On no par sha   | res:                               | . 11            |
| 1929\$1.875     | 1930-31 \$2.50                     | 1932 30 Rt      |
| 19330.15        | res:<br>1930-31 \$2.50<br>19341.00 | 1935 2.111      |
| 19365.00        | 19370.60                           |                 |
| On \$1 par shar | res:                               |                 |
| 19370.90        | 1938 0.50                          | 1939 O.RV       |
| 19400.60        | 19410.65                           | 1942 0.3        |
|                 | 19450.45                           | 1946-47 1.60    |
| 19480.50        |                                    | 1950 1940       |
| 1951-540.75     |                                    | 1956 0.00       |
| 19570.80        | 19580.70                           | 1956            |
| 1962-760.40     | 1300 hitterthindoin a              |                 |
|                 | after 3-for-2 split:               |                 |
|                 | 19780.60                           | 1979 0.4        |
|                 |                                    |                 |
| 1070 0 15       | 19800.60                           | 1081            |
| On \$1 par she  | after 3-for-2 split:               | 1300 mmmmm V.I. |
| 19810.36        |                                    |                 |
| 1791            | 1704-0V,u.,V.40                    |                 |

On Class A common ...0.60 ①1993 ............0.30 1987-92........0.60 [11993 ..........0.30 [1170 July 1. DIVIDEND RIGHTS — For a period of five years commencing Jan. 1, 1987, annual dividends, if any, on Class A common will be at least \$0.10 more per sh. than Class B common dividends. VOTING RIGHTS — Has one vote per share. PREEMPTIVE RIGHTS — None. TRANSFER AGENT & RECISTRAR — Continental Stock Transfer & Trust Co., NYC. LISTED — On NYSE (Symbol: SQA A). PRICE RANGE — 1992 1991 1990 1989 1988 High — 51 661/8 77 771/2 693/4 Low — 29 387/4 50 565/8 495/8

1987-92.

3. Seque Corp. Class B common; no par. AUTH — 5,000,000 shs. OUTSTANDING — Dec. 31, 1992, 3,476,717 shares; treas., 396,283 shs.; no par. DIVIDENDS PAID — 1987-92......\$0.50 1993 ..........0.25

# SERVICE MERCHANDISE CO., INC.

SERVICE MERCHANDISE CO., INC.

History: Inc. in Tenn. in Jan. 1970 to succeed to catalog and showroom merchandising business founded in Sept. 1960.

On July 30, 1971, acquired, in pooling of interests transactions, outsig, capital stock of 7 affiliated Cos. in exchange for 484,287 com. shs.

In Apr. 1974, acquired 7 catalog showrooms operations of Malone & Hyde, Inc. for about \$10,000,000 in cash and notes.

In July acquired 2 Sam Solomon Co. stores in Charlotte, N.C., for undisclosed terms.

On Aug. 10, 1982, acquired Sam Solomon Company in a stock transaction valued at \$10,233,000.

On May 3, 1983, acquired The Computer Shoppe, Inc. for 100,000 shs. of Co.'s com. stk.

In July 1983, acquired Home Owners Warehouse, Inc. for 663,000 Co. com. shs.

On May 8, 1985, Co. acquired H.J. Wilson Co., Inc. through a tender offer for all of the outstanding shares of its common stock.

| and the same of the same of  |  |   |
|--|--|---|
| LUDINIAL WAS   | ansigh a tender die Ch.  | C. C.   |
| with the amendment. On unity agreement and certain and certain and certain and certain and a guaranty agreement of its banks. The second to be amended to be amended to be a properly as balkers of its private.   | The sale will have the sale with the sale wi | ell of he outeld !  |
| nded to be amended to by with  | Nov. 10, 100 Viltury   | WHO WHILE   |
| , with a ratable security Military   | in the sale distanti   | Dehikeniille  |
| ets. s to begin discussions within s toward the development  | gitware, William   | inglight to 172 Fally   |
| edit facility to replace the till\\**'   | lewn and satisfied of  | hone home   |
| 1. Sequa Corp. \$5 cumumilist<br>red; par \$1:   | in Buffalo, N. Co. Milderen, Co. is milderen. Co. is a are located as fillium.   | and less abouting the   |
| 3 shs.<br>— Dec. 31, 1992, 633,511 shalls  | (34)<br>(39)   | when the state  |
| HTS - Entitled to cumultill  |  |   |
| - Each sh. in convertible  |  | (a), (3))<br>(a), (3))  |
| option of Co. at \$100 per sh.<br>YSE (Symbol: SQA Pr)   |  |   |
| ORD—Initial dividend of regular quarterly dividends  |  | [#. (A)   |
| 1992 1991 1990 1989 1989 1992 1991 1990 1989 1991 1990 1990 1990 1990  | M. Co  | (10)  |
| . 68 70½ 97 86 ?\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\  |  | Real  |
| y American Corp.<br>Class A common; no par:  | Will (11)  |   |
| DGC, OI, 1392, O1111340 044.   | Aller also operated first thing in Orlando, if the thing in Orlando, if the tenn.; Dallas, the tenn.; Dallas | Miller Communication  |
| hs.; reserved for options, coll\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\   | in Orlando, In Miles on Dallas, Miles  | illatification contest  |
| D  | in an aggregate of High  | in The Street New York  |
| Old Common Stock<br>s:<br>1930-31\$2.50 1932   | Hano, V.P. & C.F. Head of the hodry, V.P., Sec. Hand, V.P Sher   | to the 13.50 see  |
| 1930-31 \$2.50 1932 \$0.50 1934 1935 1937 1937 1937 1937 1937 1937 1937 1937   | Hodzy, V.P., Sec.  | Vis Chain.  |
|  | Ohan   | codeff  |
| S: 938   | I Change Jr.   | ora<br>Partina  |
| 9550.85 1956   | History Deloitte & Page  | eren<br>Las Linde<br>Linde<br>Lindentinen   |
| fter 3-for-2 split:  | Allitial Meeting: In Aprili  |   |
| 978  | Alliferoider Relations in the Color of Stockholders in the Color of Stockh | Miles Henrels, Ang  |
| fter 3-for-2 split:<br>982-860.48  |  |   |
| Class A common   | TN 37027. Tel: (6)   | (a) Antique Drive, Berns  |
|  | Hilling: P.O. Box Hills  | h Nandaulla see   |
| HTS—For a period of five<br>Jan. 1, 1987, annual dividends,<br>common will be at least \$0.10  | Hilling P.O. Box 1988  | Aunount TN 17304  |
|  | cial filtherchand  | And type and and all  |
| ENT & RECISTRAR — Conti-<br>fer & Trust Co., NYC.  | Herchand   | ton Transis Transis   |
| SE (Symbol: SQA A).<br>1992 1991 1990 1989 1988  | axba   | 044 4541907 2.874 E.I.  |
| . 51 6648 77 7742 6944<br>. 29 3844 50 5658 4948   | All a somm   | Von ************************************  |
| Class B common; no par:  | Wint & taxes   |   |
| 83 shs.; no par.   | apized lses  | 45 45 22 3  |
| <u>1</u> 19930.25  | A loc taxes  |   |
| 6 — Has ten votes per share.<br>— Convertible into Class A com-  | retain earn  | 701 302 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |
| or-sn. 0asis.<br>'SE (Symbol: SQA B).<br>1902 1901 1900 1980 1988  | A coron  | 199 Grand Wolff!  |
| 58 73½ 85½ 80½ 72<br>30¼ 47 64½ 61 51½   | Maries (000):  | UDV HAR OF THE TAIL OF  |
| Lass B common dividents.  S— Has one vote per share.  IGHTS — None.  ENT & RECISTRAR — Conti- fer & Trust Co., NYC.  ISE (Symbol: SQA A).  1992 1991 1990 1989 1988  S = 166½ 77 77½ 69¾  29 38¼ 50 56½ 49¾  Class B common; no par: shs.  — Dec. 31, 1992, 3,476,717  83 shs.; no par.  D—  — Dec. 31, 1992, 3,476,717  83 shs.; no par.  D—  Convertible into Class A comprish, basis.  SE (Symbol: SQA B).  1992 1991 1990 1989 1988  58 73½ 85½ 80½ 72  30¼ 47 64½ 61 51½  In Dec. 1986, stockholder&  sal to authorize 25,000,000 shares  sal to authorize 25,000,000 shares  sal to share of Class B outstanding common share was one-half share of Class A and lass B common. | fallied for 3-for  | 1117 1117 1217 1217 1217 1217 1217 1217   |
| and 5,000,000 shares of Class H<br>outstanding common share was  | Anapidated Salance is  | HORE OF CHINAS  |
| ass B common.  | pequivalents pequi | 12/28/01  |
| HANDISE CO.,INC.   | A penaes   | 12/28/01<br>1883 43 110/710<br>1883 44 110-710<br>1884 45 1793 11<br>1008 688 1884 10 |
| Fenn. in Jan. 1970 to succeed to<br>wroom merchandising business<br>60.  | current assets   | 100000  |
| 1, acquired, in pooling of inter-<br>outsig, capital stock of 7 affili-  | New Joseph Lands and Company of the  | 985.401<br>965.401<br>965.401<br>100.401<br>100.401<br>100.401                        |
| 1, acquired, in pooling of inter-<br>outsig, capital stock of 7 affili-<br>ge for 484,287 com. shs.<br>acquired 7 catalog showrooms<br>lone & Hyde, Inc. for about   | All Hagets   |   |
| and notes.  1 2 Sam Solomon Co. stores in  | penaes   | 404 01-   |
| undisclosed terms.  2. acquired Sam Solomon Com-   | Age of la tm debt  | 83,138 46,914   |
| nsaction valued at \$10,233,000.<br>983. acquired The Computer   | op capized lae   | 41,014  |
| 0,000 shs. of Co.'s com. stk.<br>acquired Home Owners Ware-<br>000 Co. com. shs.   | current liabil debt  | 8,576<br>19,748   |
| , Co. acquired H.J. Wilson Co., der offer for all of the outstand-   | Appenses  Lurrent assets  Lurrent assets  Lurrent assets  Lurrent assets  Lurrent assets  Apple  App | 605 743,748<br>46,825 019,266<br>98,430   |
| nmon stock.  | · ·  | -12117  |
|  |  |   |

standing on the day on which the change of control occured elect to have their debentures repurchased by Co., Co. may, at its option, on not less than 30 nor more than 60 day's notice to the holders thereof, given within 60 day's notice to the holders thereof, given within 60 days after the date of such repurchase, redeem the remaining debentures, as a whole but not in part, at 100 of the principal amount thereof, together with accrued interest to the date fixed for redemption.

SECURITY—Not secured. Subordinate to all senior indebtedness.

INDENTURE MODIFICATION—Indenture may be modified, except as provided, with consent of majority of debs. outstg.

RIGHTS ON DEFAULT—Trustee, or 25% of debs. outstg., may declare principal due and payable (30 days' grace for payment of interest). LISTED—On New York Stock Exchange.

PURPOSE—Proceeds to reduce bank debt and for general corporate purposes, including capital expenditures, working capital and potential acquisitions of related business or products.

OFFERED—(\$100,000,000) at 100 plus accrued interest (proceeds to Co., 97.75) on May 30, 1991 thru Wertheim Schroder & Co. Inc., Lehman Brothers and associates. Offering contained an over allotment option of up to \$15,000,000 principal amount of debs.

PRICE RANGE—1991, 135-104½

2. Other Long-Term Debt: Outstg. May 31, 1991, \$33.729 000 consisting of:

2. Other Long-Term Debt: Outstg. May 31, 1991, \$33,729,000 consisting of:
(1) \$16,952,000 9% acquisition indebtedness,

(2) \$9,688,000 unsecured revolving credit notes

pavable (3) \$2,436,000 9½% to 10½% notes payable, secured by certain property and plant facilities.
(4) \$4,653,000 10% to 12½% capital lease obli-

gations, net.

Capital Stock: Sensormatic Electronics Corp. common; par \$0.01:
AUTH. — 60,000,000 shs.; outstg., May 31, 1991, 24,326,000 shs.; in treas., 2,677,000 shs.; reserved for options, 2,228,000 shs.; reserved for Employee Stock Purchase Plan, 921,000 shs.; conversion of debs., 4,894,000; reserved for warrants, 800,000; par 30,01.

\$0.01 par shs. split 3-for-2 May 31, 1983. VOTING RIGHTS — Entitled to one vote per

ates. TRANSFER AGENT—First National Bank of

ates.
TRANSFER AGEN 1 ——
Boston, Boston, Mass.
LISTED — On NYSE (Symbol:SRM).
LISTED — On System of the system of

Warrants: Outstg., May 31, 1991, warrants to purchase 800,000 shares at \$16.88 per sh. expiring Dec, 31, 1995.

## SEQUA CORP.

History: Incorporated in Delaware, March 28, 1929, as General Printing Ink Corp.; Name changed to Sun Chemical Corp. on Nov. 28, 1945; present name adopted on May 8, 1987. For other acquisitions prior to 1960, see Moody's 1960 Industrial Manual.

In 1960 acquired Artistic Mfg. Co., Inc., Stamford, Conn., (sold in 1974); Dyna-Foam Corp., Ellenville, N.Y., (dissolved 1964); and business of Carbo Chemical Co., Pawtucket, R.I. (dissolved

1964).
On Nov. 30, 1960, General Printing Ink Co., Inc. (N.Y.), former subsidiary, was dissolved.
In Apr. 1966, acquired Tousey Varnish Co., Northlake, Ill., for \$3,650,000 cash.
In June 1967 acquired Varnish Products Co. for 4,147 shares of 5% second pfd. stock.
On Jan. 29, 1968 sold the assets of Industrial Coatings Division.
In Dec. 1968 acquired Federal Color Laboratories, Inc., Cincinnati, O., for 303,030 common shares.

shares.
In Dec. 1969, acquired 241,500 shs. (over 10%) of Standard Kollsman Industries, Inc. for about

\$11 a sh.
On Dec. 30, 1970 acquired Web Press Engineering, Inc., Chicago, and Logic Systems Inc.
On Nov. 1, 1971 acquired Sta-Hi Corp. Newport Beach, Cal.
In Sept. 1972 acquired 80% interest in Societe France Couleurs, S.A. for cash.
On Dec. 29, 1972 merged Standard Kollsman Industries, Inc. thru exchange of 1 com. sh. for each 4½ Standard Kollsman shs.

In Apr. 1973 acquired 25% interest in Ault & Wiborg Group Ltd. Under deal, Ault & Wiborg will acquire British Printing Ink Co., a Co. subsidiary, and a license to manufacture and sell Co.'s Suncure ultraviolet cured printing inks (acquired additional 15% interest in 1974 and 2% in 1971).

In Apr. 1973 acquired 83.9% interest in Baglini, S.p.A., Italy for an undisclosed cash sum (acquired additional 13.7% in 1976).

In Sept. 1973 acquired 80% interest in Societe Encres Dresse, Belgium, for cash.

In Apr. 1974, Encres Dresse subsidiary acquired Dambrame, Belgium for cash (acquired additional 10% in 1976).

In Dec. 1974, sold Artistic Division, manufacturer of ribbons and bows.

In Jan. 1975, sold Warwick Chemical (Yorkshire) Ltd.

In Feb., 1979, acquired a 5.2% interest in Chro-

shire) Ltd.

In Feb., 1979, acquired a 5.2% interest in Chromalloy American Corp. Interest increased to 18% subsequently in 1979.

In Feb. 1982, Co. increased its interest in Chromalloy American Corp. to 36.1% by purchasing a total of 297,100 shs. for \$5,500,000 between Oct. 23, 1981 thru Jan. 14, 1982. (Acquired remaining shs. in Dec. 1986).

In Feb. 1986, sold its Venezuelan printing ink subsidiary for \$4,000,000.

In Jan. 1987, Co. completed the sale of its graphic arts materials group to Dainippon Ink and Chemicals, Inc., for approximately \$550,000,000 in cash.

graphic arts materials group to Daimppon link and Chemicals, Inc., for approximately \$550,000,000 in cash.

In Mar. 3, 1987, Co. acquired Litho-Strip Co. a division of Amsted Industries Inc. with plants in Chicago and Houston, also in 1987, acquired Jet Services West and Malichaud et Cie for at total purchase price of approximately \$36,000,000.

In Dec. 1987, Co. acquired Atlantic Research Corp. for \$307,000,000.

Also, in 1987, Co. sold K-G. Retail chains of mean's specialty stores.

On Jan. 5, 1988, Co. and Atlantic Research Corp. merged, following the conclusion of Co.'s \$31 per share cash tender offer for Atlantic Research shares. In the offer, which expired on Dec. 21, 1987, Co. received valid tenders which, when coupled with shares already owned by Co., amount to approximately 94% of Atlantic Research shares. Atlantic Research stockholders who did not tender their stock but who surrender their shares in the merger will receive \$31 per share in cash. Under the merger, Atlantic Research Corp. becomes a wholly owned subsidiary of Co.

In Mar. 1988, sold Chromallory American Insurance Group, Inc. with Resolute Holdings, Inc.

In 1988, Co. purchased all of the common stock of Sequa PLC. for \$24,400,000.

Also, in 1988, Co. sold Woolley Tool & Manufacturing Division in the engineered services business.

In 1989, sold its land transportation division with the sale of its Transit Management Services Division, Muncie Reclamation & Supply Division, Hausman Bus Sales & Parts Division and National Seating Co.

Also in 1989, sold its Teleproducts Division.

In 1989, Co.'s wholly-owned subsidiary, Chromally Gas Turbine Corp., purchased the business.

Also in 1989, Sold its Teleproducts Division.
In 1989, Co.'s wholly-owned subsidiary,
Chromally Gas Turbine Corp., purchased the business and assets of Aero Cast, Inc., Aerodyne
Investments Castings, Inc., Caval Tool & Machine
Co., Inc., DRB Industries, Inc., H7H Parts Co.,
Inc. and The Stalker Corp. for \$70,000,000.
On Dec. 12, 1989, sold a majority interest in
Atlantic Research Corp. to Chromalloy Gas Turbine Corp.

Atlantic Research Corp. at Competer Products unit for a total of approx. \$3,132,000. In March 1992, completed tha sale of Sabine Towing and Transporatation Co. for approx. \$36,000,000, net in cash.

Joint Venture: In Aug. 1991, Atlantic Research Corp. (ARC), a unit of Co., and Industrial Materials Technology (IMT) formed a joint venture that will develop and manufacture titanium matrix composite (TMC) materials and parts for U.S. cuswill develop and manufacture titanium matrix composite (TMC) materials and parts for U.S. customers. The joint venture, operating under the name Atlantic-IMT, will benefit from the combination of resources, technology, complementary skills and experience in ARC and IMT. By combining the composite materials and processing expertise of ARC with the production facilities of Hot Isostatic Pressing (HIP) experience of IMT, Atlantic-IMT can offer customers a fully integrated capability for fabricating TMC components.

Business: Co. is engaged in producing and selling a broad range of products and services through operating companies in six consolidated industry segments: Aerospace, Transportation, Machinery and Metal Coatings, Specialty Chemicals, Professional Services and Other Products, and Financial Services.

Financial Services.

Property: Company leases 58,000 sq. ft. of corporate office space in New York, N.Y.; Hackensack, N.J.; and Cincinnati, Oh.

Aerospace — The Kollsman operation owns two plants in New Hampshire with aggregate floor space of 400,000 sq. ft. and leases five other facilities aggreagting 132,000 sq. ft. Also owns a 23,000 sq. ft. manufacturing ficility in Wichita, Kan. and leases 12 domestic and four foreign facility aggregating 160,000 sq. ft.

The Chromalloy Gas Turbine Corp. operates 60 plants in twelve states and seven foreign countries with aggregete floor space of approx 3,600,000 sq. ft.

Rocket propulsion operations lease two principal inc on sale of min manufacturing facilities, a 421 acre site in Gainsville, Va. and a 1,014 acre site in Camden, Ark. Other, net ......

Adjacent to the Gainesville leased facility. Co owns 12 additional acres and an 89,000 sq. ft. office and manufacuturing complex. Also leases 124,000 sq. ft of administrative and manufacturing space in Ala., Calif. and Va. Co. also owns 2,430 acres of land in Orange County, Va., which has been developed for use in the propellant business. The liquid propulsion division leases a 96,000 sq. ft. facility in Niagara, N. Y.

Machinery and Metal Coatings — The can-forming and decorating operations own two plants in the United States with aggregating floor space of 228,000 sq. ft and leases one small warehouse facility of approx. 5,000 sq. ft. In Europe, owns a plant with aggregate floor space of approx. 57,000 sq. ft. The Precoat Metals operations owns five manufacturing facilities in Mo., Ill. and Tex. with a total of 500,000 sq. ft of space. An additional 75,000 sq. ft is leased in Ill.

Specialty Chemicals — The Specialty Chemicals segment owns one plant situated on 78 acres in Chester, South Carolina aggregatin 147,000 sq. ft. of space. In addition, the segment owns two plants in the United Kingdom with aggregate floor space of 190,000 sq. ft. on approx. 37 acres of land and leases a 9,100 sq. ft. on approx. 37 acres of land and leases a 9,100 sq. ft. of warehouse and office space in six separate locations in France.

Transportation — Sequa's barge business operates in excess of 900 barges; 22 tow boats and 9 tugs. Also utilizes approx. 274,000 sq. ft. of Terminal and Maintenance facilities on approx. 37,000 sq. ft. of office space in St. Louis, Mississippi nas New York.

Sabine owns six United States flag deep-sea tankers and operates 15 tow boats and 3 tank

York.
Sabine owns six United States flag deep-sea tankers and operates 15 tow boats and 38 tank barges. Also owns nine harbor tugs, and approx. 82,00 sq. ft. of space in Port Arthue, Tex.
Professional Services and Other Products—The Professional Services Group operates in 61 locations with a total of approx. 676,000 sq. ft. of space.

The engineered services businesses operate two manufacturing facilities in La. and W. Va. In addition, they also lease seven and own two sales, administrative and warehouse facilities totaling

administrative and warehouse facilities touling approx. 49,000 sq. ft.

The automotive products subsidiary, Casco owns a 268,000 sq. ft. plant in Conn.

Financial Services — Sequa Capital Corp. utilizes 15,000 sq. ft. of leased office space in New York City and two satellite offices totalling 1,300 sq. ft. in Englewood Cliffs, N.J. The Centor Co., wholly-owned subsidiary, owns and operates the Chromalloy Plaza Building in Clayton, Mo.

Subsidiaries
Atlantic Research Corporation
Chromallory Gas Turbine Corporation
Casco Products Corp.
Kollsman Manufacturing Co.
The Valley Line Company
Sequa Chemicals, Inc.
Warwick International Ltd.
Serve Experienced Service Sequa Engineered Services Sequa Capital Corporation SunRise Insurance Limited

N.E. Alexander, Chmn. & C.E.O.
S.Z. Krinsly, Sr. Exec. V.P. & Gen. Counsel
J.J. Quicke, Exec. Vice-Pres.
G.S. Gutterman, Exec. V.P., Fin. & Admin.
H. Brill-Edwards, Senior Vice-Pres.
D.M. Libutti, Senior Vice-Pres.
M. Weinstein, Senior Vice-Pres.
R.H. Wright, Senior Vice-Pres.
R.H. Wright, Senior Vice-Pres.
A.L. Savoca, Senior Vice-Pres.
A.L. Savoca, Senior Vice-Pres.
K.A. Drucker, V.P. & Treas.
W.P. Ksiazek, V.P. & Contr.
I.A. Schreger, V.P. & Corp. Sec. mel de la company de la compan

Vice-Presidents
L.G. Kyriakov
D.S. Bunin
R.P. Schneider J.A. Cabrey S.W. Rosen J.C. Allwarden Directors

tors
A. Dworman
R. Frankel
S.Z. Krinsly
R.S. LeFrak
G. Tsai, Jr. N.E. Alexander A.L. Fergenson D.S. Gottesman D.D. Kummerfeld F.R. Sullivan R. Sullivan Auditors: Arthur Andersen & Co.

Shareholder Relations: Linda G. Kyr. Vice-Pres. Corp. Comm. Tel.: (212)986-5508. Annual Meeting: In May. No. of Employees: Dec. 31, 1991, 15,700. No. of Stockholders: Dec. 31, 1991, 13,100 Address: 200 Park Avenue, No. 10166, Tel.: (212)986-5500, Farc (212)379

Consolidated Income Account, Account

|                 |   | 100  |
|-----------------|---|--|
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| - 94            | 1565  | Editor Programme                                       |
|                 | 1991<br>1,878,787<br>1,497,204<br>263,893<br>1,761,097<br>117,690<br>82,802<br>6,293<br>dr7,162 | 1,497,204<br>263,893<br>1,761,097<br>117,690<br>82,802 |

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|--------------------|------------|--------------------|------------|
| hanina (aum)       | 2.07.67    | 4 - 2-72.00        |            |
| her inc (exp) .    | dr83,67    |                    | 7 dr77,428 |
| income taxes       | 34,01      | 9 108,14           | 2 75,128   |
| or inc taxes       | 19,00      |                    | 5 40,428   |
| m cont opers .     | 15,019     |                    |            |
| discont opers .    | dr21,60    | 9 <i>dr</i> 26,70: |            |
| COT                | d6,590     | 32,66              |            |
| us earn            | 488,45     | 6 464,710          | 0 418,317  |
| ivs sA             | 3,678      | 3,64               | 2 3.793    |
| iivs-Class B       | 1,770      |                    |            |
| ivs-pfd            | 3.16       |                    |            |
| ed earnings        | 473,25     |                    |            |
| om sh:             | 110,20     | 100,10             |            |
| iary:              |            |                    |            |
| ont oper           | \$1.24     |                    |            |
| scont opers        | d\$2.20    | 5 d\$2.78          | 3 \$2.08   |
| et income          | d\$1.02    | 2 \$3.03           | 85.10      |
| on shares (000):   |            |                    |            |
| -end               | 10,915     | 5 10,915           | •          |
| age                | 9,534      |                    |            |
| stated to reflec   | + Valler   |                    |            |
| Transportation     | . vancy    | Engineered         | Common 8   |
| en's Apparel un    | its as dis | cont opers         | Services & |
| solidated Bala     | ince Sh    | eet as o           | f Dec. 31  |
| :                  |            | ,                  |            |
| ts:                |            | 1991               | ⊡1990      |
| : cash equivalent  |            | 12,910             | 46,576     |
| · consi odminatori |            | 14,510             | 40,570     |

| •                                    |                  |                      |
|--------------------------------------|------------------|----------------------|
| ts:                                  | 1991             | 11990                |
| cash equivalents .                   | 12,910           | 46,576               |
| erm invests                          | 3,040            | 3,414                |
| ables, net                           | 235,370          | 229,422              |
| d receivables, net                   | 141,253          | 159,453              |
| ories                                | 345,621          | 316,560              |
| current assets                       | 40,338           | 47,349               |
|                                      |                  |                      |
| tal current assets . sets of discont | 778,532          | 802,774              |
| 3                                    | 245,383          | 182,908              |
| irrent receivables                   | 11,850           | 12,024               |
| nvestments                           | 7,766            | 33,920               |
| tal investments                      | 264,999          | 228,852              |
| lant & equip, net                    | 665,792          | 560,819              |
| of cost over assets                  | ,                |                      |
| s acq                                | 373,012          | 381,417              |
| d charges & other.                   | 25,922           | 21,166               |
| tal other assets                     | 398,934          | 402,583              |
|                                      |                  |                      |
| tal assets lities:                   | 2,108,257        | 1,995,028            |
| aturs of lg tm debt                  | 23,797           | 16,109               |
| ts payable                           | 141,889          | 146,623              |
| on income                            | 24,716           | 19,803               |
| 1 expenses                           | 212,740          | 199,467              |
| tal current liabil                   |                  |                      |
| lebt, net of curr                    | 403,142          | 382,002              |
|                                      | 025 450          | 677,213              |
| d taxes on income.                   | 825,459          |                      |
|                                      | 48,635           | 79,149               |
|                                      | 134,433          | 140,288              |
| rs r ijabil                          | 183,068          | 219,437              |
| ck-% amul conv .                     | 213797           | 23797                |
| common stock                         | ④⑤7,042          | 4157,042             |
| common stock                         | <b>617</b> 3,873 | <b>617</b> 13,873    |
| excess of par value                  | 299,451          | 299,971              |
| translation adj                      | cr19,205         | cr24,288             |
| d earnings                           | 473,251          | 488,456              |
| tal                                  | 803,619          | 824,427              |
| st of treasury stk.                  | ®®dr107,031      | <b>BID</b> dr108,051 |
| shholders' equity.                   | 696,588          | 716,376              |
| tal liabil & stk eq .                | 2,108,257        | 1,995,028            |
| rent assets                          | 375,390          | 420,772              |
| alue                                 | \$29.57          | \$30.61              |
| stated to reflect a                  |                  |                      |
| stated to reflect at                 | aopaon or ar     | MO 110. 94           |

stated to reflect adoption of SFAS No. 94 'alue: \$1.00; Auth shs: 1,825,000; Issued: 1991 00; 1990 797,000 Ellnvoluntary liquidation 1991 \$26,359,000; 1990 \$26,359,000 ElNo par Auth shs: 1991 25,000,000; 1990 25,000,000 d shs: 1991 7,042,000; 1990 7,042,000 ElNo lue; Auth shs: 1991 5,000,000; 1990 5,000,000 d shs: 1991 3,873,000; 1990 3,873,000 ElClass 1991 984,044; 1990 987,473 ElClass B shs: 6,283; 1990 401,257

| Term Debt: 1. Sequa Corp.  $10\frac{1}{2}$ % senior linated notes, due 1998:

Rating — Ba3 -\$250,000,000; outstg., Dec. 31, 1991,

.—\$250,000,000; outstg., Dec. 31, 1991, 0,000.
-May 1, 1998.

\$EST — M&N 1.

\$BLE — As a whole or in part beginning 1993 at 104.67.

R DETAILS — Not reported.

R DETAILS—Not reported.
D—On New York Stock Exchange.
RED—\$250,000,000 on Apr. 27, 1988 thru
Burnham Lambert Inc. & Bear Sterns & and associates.
RANGE—

1991 101 963/8 103 1001/2

qua Corp 95/8% Notes, due 1999:

Rating — Ba1 \$150,000,000; outstg. Dec. 31, 1991, 0,000, D — Oct. 15, XE: A& . 15, 1989. DUE — Oct. 15, 1999. A&O 15 to holders registered M 31

sidiary, and Co. will not itself, and will not permit any subsidiary to, create, incur, issue or assume any indebtedness secured by any lien on any shares of stock or indebtedness of any wholly-owned domestic subsidiary which owns any physical property, without equally and ratably securing the indenture securities, unless after giving effect thereto the aggregate principal amount of such secured indebtedness then outstanding plus the attributable debt of Co. and its wholly-owned domestic subsidiaries in respect of sale and lease-back transactions involving physical property entered into after the date of the first issuance of indenture securities, other than such transactions as are permitted as described in clause (b) under Sale and Leaseback would not exceed 5% of consolidated net tangible assets.

as are permitted as described in clause (b) under Sale and Leaseback would not exceed 5% of consolidated net tangible assets.

SALE AND LEASEBACK—So long as any indenture securities are outstanding under the indenture, Co. or, any wholly-owned domestic subsidiary will not enter into any sale and leaseback transaction after the date of the first issuance of indenture securities covering any principal property, which was or is owned or leased by Co. or a subsidiary and which has been or is to be sold or transferred more than 120 days after the completion of construction and commencement of full operation thereof, unless (a) the attributable debt of Co. and its wholly-owned domestic subsidiaries in respect thereto and all other sale and leaseback transactions entered into after the date of the first issuance of indenture securities, plus the aggregate principal amount of indebtedness secured by liens on physical properties then outstanding without equally and ratably securing the indenture securities, would not exceed 5% of consolidated net tangible assets, or (b) an amount equal to the greater of the net proceeds of such sale or transfer or the fair value of such physical property is applied within 120 days to the voluntary retirement of the indenture securities or other indebtedness of Co. or indebtedness of a wholly-owned domestic subsidiary, for money borrowed, maturing more than 12 months after such application.

INDENTURE MODIFICATION—Indenture may be inodified, except as provided, with consent of 664%% of notes outstg.

INDENTURE MODIFICATION — Indenture may be inodified, except as provided, with consent of 664% of notes outstg.

RIGHTS ON DEFAULT — Trustee, or 25% of notes outstg., may declare principal due and payale (30 day's grace for payment of interest).

PURPOSE — Proceeds will be added to the general funds of Co. and may be used to repay outstanding debt and to meet capital expenditure and working capital requirements.

OFFERED — (\$150,000,000) at 99.75 plus accrued interest (proceeds to Co., 99.10) on Oct. 19, 1989 thru Merrill Lynch Capital Markets; Bear, Stearns & Co. Inc.; J.P. Morgan Securities Inc.; Shearson Lehman Hutton Inc. and associates.

3. Sequa Corp. med.-term notes, ser. A, 9 mos.

Rating --- Ba1
AUTH --- \$100,000,000; outstg. Dec. 31, 1991,

Rating—Ba1
AUTH—\$100,000,000; outstg. Dec. 31, 1991, \$100,000,000.
DATED—1991. DUE—9 mos. to 40 yrs.
INTEREST—A&O 15 to holders registered M 31 & S 30. Each note will bear interest at either (a) a fixed rate or (b) a floating rate determined by reference to an interest rate base, which may be adjusted by a spread or spread multiplier. Any floating rate note may also have either or both of the following: (I) a maximum numerical interest rate limitation, or ceiling, on the rate of interest that may accrue during any interest period and (II) a minimum numerical interest rate limitation, or floor, on the rate of interest that may accrue during any interest period. The applicable pricing supplement will designate a fixed rate per annum for each fixed rate note or one of the following bate rates for each floating rate note: the CD rate, the Commercial Paper Rate, the Federal Funds Rate, LIBOR, the Treasury Rate, the Prime Rate or another base rate designated by Co.
TRUSTEE—First National Bank of Chicago.
DENOMINATION—Each note will initially be represented by a globe note registered in the name of The Depository Trust Co., the Depository nominee unless the applicable pricing supplement specifies that notes will be issued in definitive registered form. An interest in a global note will be shown on, and transfers thereof will be effected only through records maintained by the depository and its participants. A beneficial interest in a Global note will be exchanged for notes in definitive form only under the limited circumstances described herein. Fully registered \$100,000 or any amount in excess thereof which is an integral multiple of \$1,000.
CALLABLE—If provided in the applicable pricing supplement, the notes may be redeemable at the option of Co. thereof prior to the stated maturity at a price specified in such pricing supplement.
REPAYMENT AT THE OPTION OF HOLDER—If provided in the applicable pricing supplement, the notes may be repayable at the option of the holder thereof prior to the stated maturity at a price s

FE. The First National Bank of Chicago.

MINATION — Fully registered, \$1,000 and multiples thereof. Transferable and geable without service charge.

BLE — Not callable prior to maturity.

UTY — Not secured. Rank prior to all subed indebtedness of Co. and pari passu with runsecured and unsubordinated indebtedness of Co. co or any restricted subsidiary will not create, incur, issue or assume any indebtedness secured by any lien on any physical property owned by Co. or any wholly-owned domestic subsidiary, and (II) Co. will not itself, by any lien on any physical property and will not permit any subsidiary to, create,

by any lien on any shares of stock or indebtedness of any wholly-owned domestic subsidiary which owns any physical property, without, in any event described in the foregoing clause (I) or (II), equally and ratably securing the indenture securities, unless after giving effect therto (x) the aggregate principal amount of such secured indebtedness then outstanding plus (y) the attributable debt of Co. and its wholly-owned domestic subsidiaries in respect of sale and leaseback transactions described below involving physical properties entered into after the date of the first issuance of indenture securities, other liens existing on ay property of or shares of stock or indebtedness of any corporation at the time it becomes a wholly-owned domestic subsidiary, or arising thereafter pursuant to contractual commitments entered into prior to such corporation's becoming a wholly-owned domestic subsidiary and otherwise than in connection with borrowing of money arranged after such corporation became a wholly-owned domestic subsidiary would not exceed 5% of consolidated net tangible assets.

SALE AND LEASEBACK — Co. or any wholly-owned subsidiary will not enter into any sale and leasebacktransaction after the date of the first issuance of indenture securities covering any physical property, which was or is owned or leased by Co. or a wholly-owned domestic subsidiary and which has been or is to be sold or transferred more than 120 days after the completion of construction and commencement of full operaion thereof, unless (a) the attributable debt of Co. and its wholly-owned domestic subsidiaries in respect thereto and all other sale and lease back transactions entered into after the date of the first issuance of indenture securities, plus the aggregate principal amount of indebtedness secured by liens on physical properties then outstanding without equally and ratably securing the indenture securities, would not exceed 5% of consolidated net tangible assets, or (b) and amount equal to the greater of the net proceeds of such

RIGHTS ON DEFAULT—Trustee, or 25% of notes outstg., may declare principal due and payable (30 day's grace for payment of interest). PURPOSE—Proceeds will be added to the general funds of Co. and may be used to repay outstanding debt and to meet capital expenditure and working capital requirements.

OFFERED—(\$100,000,000) at 100 plus accrued interest (proceeds to Co., 99.875-99.000) on Apr. 22, 1991 thru Bear, Stearns & Co. Inc., Merrill and associates.

4. Other Long-Term Debt: Outstg. Dec. 31, 1991, \$349,256,000 comprised of:
(1) \$50,000,000 10.3% private placement, due

(1) \$50,000,000 10.3% private placement, due 1994.

(2) \$3,000,000 5.3% uncommitted lines of credit.

(3) \$200,000,000 6.0% revolving term loan.

(4) \$61,066,000 10.5% average interest rates mortgage notes and equipment obligations payable in varying amounts thru 2013.

(5) \$35,190,000 8.6% other long-term debt payable in varying amounts thruugh 2003.

In Sept. 1989, Co. filed a shelf registration statement with the Securities and Exchange Commission for the issuance of up to \$250,000,000 aggregate principal amount of senior unsecured debt securities. In Oct. 1989, Co. sold, as part of the shelf registration, \$150,000,000 of 9.6% senior unsecured notes due 1999.

In April 1991, Co. filed a prospectus supplement with the Securities and Exchange Commission for \$100,000,000 of senior unsecured medium-term debt securities which were available for issuance under the previously filed shelf registration. In May 1991, Co. sold \$100,000,000 of the notes pursuant to the prospectus supplement with maturities ranging from five years to ten years and bearing fixed interest rates ranging from 9.1% to 10.1%.

In Nov. 1991, Co. entered into a new \$275,000,000 revolving credit agreement with a group of banks that extend through Jan. 1994. The rate of interest payable under the loan agreement is at Co.'s option, a function of the prime rate, the Eurodollar rate or the domestic certificate of deposit rate. The agreement requires the Co. to pay a facility fee at a annual rate of 5% of the maximum amount available under the credit line. At Dec. 31, 1991, \$200,000,000 was outstanding under this facility.

Co. has the intent and the ability, supported by the terms of the revolving credit agreement to

Co. has the intent and the ability, supported by the terms of the revolving credit agreement to maintain on a long term basis the principal amount outstanding under its short-term financing facilities. Accorgingly, amounts outstanding under these facilities have been classified as long-term

debt.

Co. has a policy aimed at managing interest rate risk associated with its current and future anticipated borrowings, accordingly, Co. has entered into various interest rate swaps, options, caps and similiar arrangements. Any fees paid or received in connection with these arrangements are deferred and amortized as yield adjustments over appropriate future periods. As of Dec. 31, 1991. Co. had

ffectively converts \$50,000,000 of variable-rowings under short-term financing facili-xed-rate borrowings with an average inter-of 8.7%, and interest rate swaps expiring 1998 which effectively convert ixed rate medium term notes into rat rowings.

ompany's loan agreements, excluding those is to Sequa Capital Corp., contain covenich restrict, among other matters, the abilhe Company to borrow, invest in Sequa Corp., pay dividends and repurchase comck. The Company must also maintain cerios regarding interest coverage, leverage worth, among other restrictions. Under the trictive covenants at Dec. 31, 1991, consolitatined earnings of approx. \$22,831,000 were ted as to payment of cash dividends and ise of Co.'s common stock. In addition, Co. it to a covenant related to net worth. Cerhe Co.'s other subsidiaries are also subject annts which restrict loans, advances and as guaranteed \$50,000,000 of Sequa Capital

is guaranteed \$50,000,000 of Sequa Capital nrestricted debt and \$22,500,000 of its sub-d debt. Sequa Capital's debt is included in ace sheet caption.

il Stock: 1. Sequa Corp. \$5 cumulative ible preferred; par \$1:

— 1,825,000 shares; outsig., Dec. 31, 1991, shares; in treas., 163,489 shs.; par \$1.

END RIGHTS — Entitled to cumulative is of \$5 per sh. per annum.

END RECORD — Initial dividend of \$1.25 o. 1, 1987; regular quarterly dividends paid

nua Corp. Class A common; no par:

-25,000,000 shares; outstanding, Dec. 31,
057,956 shares; in treas., 984,044 shs.; I for options, conversion of preferred and common stock, 4,513,798 shares; no par.

END RIGHTS — For a period of five particular of the particular

On Old Common Stock

| no par sn  | arcs.                 |              |
|------------|-----------------------|--------------|
| \$1.875    | 1930-31 \$2.50        | 1932 \$0.25  |
| 0.15       | 1934 1.00             | 1935 2.00    |
| 5.00       | 19370.60              |              |
| \$1 par sh |                       |              |
| 0.90       | 19380.50              | 1939 0.80    |
| 0.60       | 19410.65              | 1942 0.30    |
| 0.40       | 19450.45              | 1946-47 0.60 |
| 0,50       | 19490.40              | 1950 0.90    |
| 0.75       | 19550.85              | 1956 0.90    |
| 0.80       | 19580.70              | 1959-610.60  |
| 0.40       |                       |              |
| \$1 par sh | s, after 3-for-2 spli | t:           |
|            | 19780.60              |              |
|            | s. after 4-for-3 spli |              |
|            | 19800.60              |              |
|            | s, after 3-for-2 spli |              |
|            | 1082-86 0.48          |              |

| (      | n Class | A common |
|--------|---------|----------|
| 0.60   | 11992   | 0.25     |
| ilv I. |         |          |

END RESTRICTIONS—See long term

rqua Corp. Class B common; no par:
.—5,000,000 shares; outstanding Dec. 31, 476,717 shares; treas., 396,283 shs.; reserved ons 750 shares; no par.
JG RIGHTS— Has ten votes per share.
ERTIBLE—Convertible into Class A comk. on a sh.-for-sh, basis. ENDS—

.....\$0.50 

pit on: In Dec. 1986, stockholders ed posal to authorize 25,000,000 shares s A common and 5,000,000 shares of Class B in and each outstanding common share was ted into a one-half share of Class A and If share of Class B common.

### ICE MERCHANDISE CO., INC.

ory: Inc. in Tenn. in Jan. 1970 to succeed to and showroom merchandising business d in Sept. 1960. July 30, 1971, acquired, in pooling of inter-

In Apr. 1974, acquired 7 catalog showrooms operations of Malone & Hyde, Inc. for about \$10,000,000 in cash and notes.

In July acquired 2 Sam Solomon Co. stores in Charlotte, N.C., for undisclosed terms.

On Aug. 10, 1982, acquired Sam Solomon Company in a stock transaction valued at \$10,233,000.

On May 3, 1983, acquired The Computer Shoppe, Inc. for 100,000 shs. of Co.'s com. stk.

In July 1983, acquired Home Owners Warehouse, Inc. for 663,000 Co. com. shs.

On May 8, 1985, Co. acquired H.J. Wilson Co., Inc. through a tender offer for all of the outstanding shares of its common stock.

On May 24, 1985, Co. acquired Ellman's, Inc. through a tender offer for all of its outstanding common shares.

As of Jan. 3, 1987 sold for cash McHOW subsidiary and all related inventory.

Business: Co. is engaged, through its 359 cata-

Business: Co. is engaged, through its 359 catalog stores, in the sale of a broad line of jewelry, diamonds, housewares, small appliances, giftware, silverware, cameras, luggage, radios, televisions, and other home electronic toys, sporting goods. Computerware, home improvement goods, plant and garden supplies, fine jewelry and giftware, and lingerie are offered through the companies subsidiaries.

Property: Co. stores are located as follows:

|            | es are tocated as totic |
|------------|-------------------------|
| N.Y. (21)  | Tenn. (18)              |
| Tex. (36)  | Nev. (2)                |
| Ala. (8)   | Ariz. (4)               |
| Ark. (3)   | Cal. (17)               |
| Colo. (8)  | Conn. (5)               |
| Del. (2)   | Fla. (42)               |
| Ga. (16)   | Ill. (24)               |
| Ind. (16)  | Īa. (1)                 |
| Kans. (4)  | Ky. (7)                 |
| La. (14)   | Me. (6)                 |
| Md. (4)    | Mass. (10)              |
| Mich. (11) | Miss. (6)               |
| Mo. (7)    | Neb. (2)                |
| N.H. (5)   |                         |
|            | N.J. (4)                |
| N.M. (2)   | N.C. (7)                |
| Oh. (14)   | Okl. (8)                |
| Penn. (10) | S.C. (7)                |
| Vt. (1)    | Va. (7)                 |

Subsidiaries

The Computer Shoppe, Inc. Zinin's

Officers R. Zimmerman, Chmn., Pres. & C.E.O. S.P. Braud, V.P., Treas. & C.F.O. G.A. Bodzy, V.P., Sec. & Gen. Coun.

| Oli Dodly, V.I., | occ. a och. coan. |
|------------------|-------------------|
| •                | Directors         |
| R.P. Crane, Jr.  | R,M. Holt         |
| C.V. Moore       | I.E. Poole        |
| H. Roitenberg    | R. Zimmerman      |

Auditors: Deloitte & Touche.

Annual Meeting: In April.

No. of Stockholders: Dec. 28, 1991, 6,192.

Address: 7100 Service Merchandise Drive, Brentwood, TN 37027. Tel.: (615)660-6000.

Mailing: P.O. Box 24600, Nashville, TN 37202-

Consolidated Income Account, years ended 12/28/01

12/20/00

|                                       | 12/40/91  | 14/29/90     | 12/30/09  |
|---------------------------------------|-----------|--------------|-----------|
| Net sales                             | 3,399,752 | 3,435,037    | 3,307,110 |
| Cost of merchand                      |           |              |           |
| sold & buy &                          |           |              |           |
| occup exps                            | 2,521,967 | 2,574,540    | 2,487,489 |
| Gross margin                          | 877,785   | 860,497      | 819,621   |
| Sell, gen & admin                     | 0.1,100   |              | 017,022   |
| exp                                   | 592,831   | 585,985      | 561,820   |
| Deprec & amort                        | 56,154    | 54,687       | 54,217    |
| Other income                          | 4.795     | 4.557        | 9,229     |
| Earn bef int & taxes                  | 233,595   | 224,382      | 212,813   |
| Interest exp-debt                     | 96,278    | 113,221      | 88,663    |
| Int exp-capized lses.                 | 12,596    | 13,238       | 13,394    |
| Earn bef tax on inc.                  | 124,721   | 97,923       | 110,756   |
|                                       |           | 37.211       | 38,765    |
| Income taxes                          | 48,641    |              |           |
| Net earnings                          | 76,080    | 60,712       | 71,991    |
| Prev retained earns.                  | d8,829    | d69,541      | 290,558   |
| Cash dividends                        | 1.55.555  | *****        | 432,090   |
| Retained earns                        | 67,251    | d8,829       | d69,541   |
| Earn com sh                           | \$1.14    | ■80.92       | \$1.11    |
| Common shares (000):                  |           |              |           |
| Year-end                              | 65,531    | ₫65,290      | 65,523    |
| Average                               | 66,984    | □65,685      | 64,958    |
| DAdj for 5-for-4 stk split, 05/20/91  |           |              |           |
| · · · · · · · · · · · · · · · · · · · |           |              |           |
| Consolidated Bala                     | nce Sheet | as of (\$00) | 3):       |

| mad for 5-for-4 Stk Spitt,  | 03/20/91  |  |
|---|---|--|
| Consolidated Balance Si   | heet, as of (\$0                                    | 00):   |
| Assets: Cash & cash equivalents Accounts receivable, net Inventories Prepaid exps           | 12/28/91<br>110,716<br>①45,955<br>793,311<br>15,419 | 12/29/90<br>208,162<br>1355,494<br>747,697<br>28,914 |
| Total current assets . Owned assets, net Capitalized leases, net Other assets & defer chrgs | 965,401<br>504,613<br>73,471<br>29,178              | 1,040,267<br>496,519<br>77,144<br>39,272             |
| Total assets  | 1,572,663<br>374,112<br>162,726<br>48,936<br>54 304 | 41,653,202<br>410,185<br>177,180<br>44,851<br>48,805 |

| Curr maturs on capized lse oblig                     | 8,576   |  |
|--|---|--|
| Total current liabil<br>Long-term debt               | 743,788<br>619,266  | 787,348  |
| Capized lease obligations .  Deferred tax on income  | 95,430<br>9,864   | 726,881<br>99,721<br>13,881                            |
| Total liabilities                                    | 1,468,348<br>232,766<br>8,572<br>dr4,274<br>67,251<br>104,315 | 1,627,828<br>[2026,116<br>15,312<br>dr7,225<br>dr8,828 |
| Net current assets<br>Book value                     | 1,572,663<br>221,613<br>\$1.59                                | 25,374<br>1,653,202<br>252,922<br>\$0,19               |
| TAllow for doubtful acc<br>: 12/29/90 \$604,000 TPar | counts: 12/28<br>value: \$.50                                 | /91 \$540 and  |

; 12/29/90 3004,000 ElPar value: \$.50; Auth and

Long Term Debt: 1. Service Merchandlse Co. Inc. 1144% senior subord. notes, due 1996:

AUTH — \$300,000,000; outstg. Dec. 28, 1991, \$297,875,000.

DATED — Sept. 30, 1986. DUE — Dec. 15, 1996. INTEREST — J&D 15 to holders registered J&D

TRUSTEE - BankAmerica Trust Co. of New DENOMINATION — Fully registered, \$1,000 and integral multiples thereof. Transferable and exchangeable without service charge.

senior indebtedness.

INDENTURE MODIFICATION—Indenture may be modified, except as provided, with consent of a majority of notes outstg.

RIGHTS ON DEFAULT—Trustee, or 25% of notes outstg., may declare principal due and payable (30 day's grace for payment of interest).

LISTED—on American Stock Exchange.

PURPOSE—Proceeds will be used to reduce short-term indebtedness to banks and to provide working capital.

OFFERED—(\$300,000,000) at 98.509 plus accrued interest (proceeds to Co., 95.554) on Sept. 25, 1986 thru Merrill Lynch Capital Markets and associates.

PRICE RANGE—1991 1990 1989 1988 1987

High. 102 94 96 971/8 994/8

1991 1990 1989 1988 1967 102 94 96 97 % 99 % 72 67 ½ 86 ½ 75 69 High ...... Low .....

2. Other Long Term Debt: Outstg. Dec. 28, 1991,

\$416,435,000 comprising:
(1) \$219,654,000 secured term loan.
(2) \$64,624,000 11.2% mortgage notes payable

(3) \$90,000,000 6.5% first mortgage secured notes payable in three equal payments from 1991 to 2000.

(4) \$41,511,000 5.4% industrial revenue bonds with fixed and variable interest rates, due thru

2024.

(5) \$646,000 10.7% other debt, due thru 2002.

In July 1989, Co. entered into a \$975,000,000 credit agreement which provided for (a) \$360,000,000 in a secured term loan, \$140,000,000 in real estate bridge loan, and (a) \$475,000,000 in a revolving credit.

Co. has made scheduled payments of \$150,300,000 and prepayments of \$35,000,000 in the secured term laon, thereby reducing the original \$360,000,000 indebtedness to \$219,700,000. The secured term loan bears interest at Co.'s option as a per annum rate based on (a) LIBOR rate para a per annum rate based on (a) LIBOR rate para secured term loan in variable amounts in the secured term loan in variable amounts.

secured term loan in variable amounts through 1994.

In June 1990, Co. repaid \$87,200,000 of the restate bridge loan by issuing \$90,000,000 first mortgage secured notes due in June 2000. The remaing \$52,800,000 of the real estate bridge loan overted in July 1990 to a term loan and subsequently prepaid by Co. in March 1991, first mortgage notes bear interest at the month LIBOR rate plus 0.95% and fully mortin three equal payments between 1998 and 1991.

The aforementioned credit agreement numerous restrictive financial and other covering incurrence of indebtedness, leases, liens and gent obligations, (b) restrictions on mergentions with affiliates, (c) a prohibition on capital expenditures, and (e) financial including among others, those measures consolidated current ratio, leverage, interest age ratio and net worth. At Dec. 28, 1991 in compliance with these loan covenants. Conited Lance Obligations: Outste. De

Capital Stoc mon; par \$0.50; AUTH. — 100,0 65,531,000 shs.; par \$0.50.

\$1 par shs. s on Apr. 29, 198 4 on May 17, 1! VOTING RIG non-cumulative PREEMPTIV Harry, Rays 56.26% of outsi DIVIDENDS

1981 .......0.10i
On \$1 par
1983 .......0.(
On \$1 par
1989 ......10.( Also paid
 Mar., 1975, 50%

Mar., 1975, 30%

② Plus righte
OFFERED—
18, 1971 thru
Proceeds to p
capital.
(210,000 shs
thru Wheat. ]
Proceeds of 12

Proceeds of 12 rate purposes. (850,000 shs thru Smith B Wheat, First Humphrey Ct 600,000 shs. fc loan and balan (1000,000 sh

(1,000,000 sł thru Smith Ba Bradford & C

Bradford & C finance shown tal and other g (1,000,000 Horist Group, J.C. I ceeds to finan vide working t TRANSFER Bank. Chicage LISTED — O PRICE RANG

High ..... til Bid prices 00 Adj, for 5 Preferred S

Preferred S
Co.'s board c
of one junior
outsts, share c
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alternative ci
of Co. or of t
price that will
securities at tl
The rights
group acouirs

group acquire stock or laun would result outstgjunior t son acquiring for a period ( such acquisit redeem the ri will expire in

## SERVICEM,

History: Or on Dec. 30, Industries, In In July 195 \$5,000,000 In October acquired Am share or ag related costs.

Joint Vent

Joint Vent
have created
Management
and the Tru
Co. contribu
including its
services; the
businesses; the
busine nership. Waste Ma

Waste Ma
the partners
equity of th
which is con
mon equity
80.1% of the
the common
The two bu
tership by
the partners
to be receiv
valued in
\$180,000,000

Capitel Stock: Service Merchandise Co. common; par \$0.50; MOTH. + 100,000,000 shs.; outstg., Dec. 29, 1991 55,531,000 shs.; reserved for options, 2,241,000 shs. on 30.50. \$1 par shs. split 3-for-2 on May 10, 1978; 2-for-1 on Apr. 29, 1983; 3-for-2 on Mar. 2, 1989 and 5-for-4 on May 17, 1991. YOTING RIGHTS — Has one vote per sh., with

① Also paid in stock: 1973, 50%; 1974 Mar., 1975, 50%; Dec., 1975, 50%; 1977, 100%

® IP Plus rights distribution in 1988, see below.
OFFERED — (160,000 shs.) at \$14 a sh. on Nor.
18, 1971 thru Wheat & Co., Inc. and associates.
Proceeds to pay expansion debt and for working

capital.

(210,000 shs.) at \$39.50 a sh. on May 25, 1972 thru Wheat, First Securities, Inc. and associates. Proceeds of 125,000 shs. for Co. account for corpo-

thru Wheat, First Securities, Inc. and associates. Proceeds of 125,000 shs. for Co. account for corporate purposes.

(\$50,000 shs.) at \$20,50 a sh. on Mar. 18, 1976 thru Smith Barney, Harris Upham & Co., Inc. Wheat, First Securities, Inc. and Robinson-Humphrey Co., Inc. and associates. Proceeds of 600,000 shs. for Co. account to repay a bank term loan and balance for showroom expansion.

(1,000,000 shs.) at \$16,50 per sh. on June 14, 1978 thru Smith Barney, Harris Upham & Co. Inc., J.C. Bradford & Co. and associates. Proceeds used to finance showroom expansion and for working capital and other general purposes.

(1,000,000 shs.) at \$22,50 per sh. on Oct. 20, 1982 thru Merrill Lynch White Weld Capital Markets Group, J.C. Bradford & Co. and associates. Proceeds to finance showroom expansion and to provide working capital.

TRANSFER AGENT — Harris Trust and Savings Bank, Chicago, Ill.

LISTED — On NYSE (Symbol: SME).

PRICE RANGE — [2] 1991 1990 1989 1988[1] 1984 High ... 13½ 97% 15½ 18½ 9½ 31 Low ... 4 3¾ 75% 3½ 33 11 Bid prices.

1 Bid prices.

2 Adj. for 5-for-4 split.

Preferred Stock Purchase Rights: In Mar. 1988.

Preferred Stock Purchase Hights: In Mar. 1988. Co's board of directors announced a distribution of one junior pfd. share purchase right for each outsig, share of Co. com. stock.

Each right will entitle the shareholder, under alternative circumstances, to buy either securities of Co. or of the acquiring company at an exercise price that will be half of the market value of such securities at the time.

The rights can be exercised only if a person or group acquires 20% or more of Co.'s outsig, com. stock or launches a tender or exchange offer that would result in ownership of 30% or more of Co.'s outsignior pfd, stock. At any time prior to a person acquiring 20% or more of its com. stock and for a period of 10 days following announcement of such acquisition, the company will be entitled to redeem the rights at one cent per right. The rights will expire in 10 years.

## SERVICEMASTER LIMITED PARTNERSHIP

History: Organized In Del. on Oct. 31, 1986, and on Dec. 30, 1986, the business of ServiceMaster Industries, Inc. was conveyed to the partnership. In July 1988, Co. acquired Merry Maids, Inc. for \$5,000,000 plus a contractual payment of \$20,000,000.

In October, 1989, a subsidiary of the Partnership acquired American Home Shield Corp. for \$9.50 a share or approximately \$95.7 million, including related costs.

Joint Venture: Co. and Waste Management, Inc. Joint Venture: Co. and Waste Management, Inc. have created a new partnership, to which Waste Management contributed its pest control business and the TruGreen lawn care business and to which. Co. contributed its consumer services business including its residential and commercial cleaning services; the Terminix termite and pest control businesses; the Merry Maids maid service business and the American Home Shield home service warranty business. The name of the new partnership is ServiceMaster Consumer Services Limited Partnership.

is ServiceMaster Consumer Services Limited Parinership.
Waste Management received common equity in the partnership representing 19.9% of the total uity of the partnership and a preferred interest ich is convertible into another 2.1% of the common equity of the partnership. Co. initially holds 60.1% of the common equity and will hold 78% of the common equity if the preferred is converted. The two businesses being transferred to the partnership by Waste Management and the value of the partnership interest and convertible preferred to be received by Waste Management have been valued in the transaction at approximately \$180,000,000.

and the second of the second o

The agreement provides that Co. and Waste Management will develop and participate in joint marketing efforts in both the consumer services and management services areas that will benefit bethe empanions. both companies.

and management services areas that will benefit both companies.

Partnership: On Dec. 30, 1986, the business of ServiceMaster Industries Inc. was conveyed to ServiceMaster Industries Inc. was conveyed to ServiceMaster Industries Inc. was converted on a one-for-one basis to Partnership shares on the date of the reorganization. The consolidated financial statements include the results of ServiceMaster Industries Inc. through Dec. 30, 1986.

ServiceMaster Limited Partnership holds a 99% interest in the profits, losses and distributions of The ServiceMaster Company Limited Partnership which owns and operates the ServiceMaster business. ServiceMaster Management Corporation, owned by ServiceMaster Executives, are the General Partners of and have a 1% interest in the income of both ServiceMaster Limited Partnership.

ServiceMaster Limited Partnership and The ServiceMaster Company Limited Partnership.

ServiceMaster Management Corporation has the right to remove and change the individual General Partners. The Board of Directors of ServiceMaster Management Corporation, a majority of which must be independent directors, hold the voting rights for the election of directors. The shareholders of ServiceMaster Limited Partnership hold the right, under certain circumstances, to remove and replace the General Partners.

1992 Reorganization: Co. annunced that at a said reside of shareholders had In 12, 202

replace the General Partners.

1992 Reorganization: Co. annunced that at a special meeting of shareholders held Jan. 13, 1992, a Plan of Reorganization was approved. Under the terms of the Reorganization, Co. will amend its Partnership Agreement to provide for several changes, including the establishment of a corporate security that will be attractive to institutional investors and a plan for the reincorporation of the partnership by Dec. 31, 1997. It also provides for the potential of direct equity investments in Co.'s two primary business units, ServiceMaster Management. Services and ServiceMaster Consumer Services.

agement. Services and ServiceMaster Consumer Services.

Of the shares voted 96% were in favor of the plan. The overall affirmative vote represented 63% of the total shares outstanding.

As a result of the approval of the Reorganization Package, the partnership agreement of the Registrant has been amended, the three individual general partners of the registrant and of The ServiceMaster Company have withdrawn as general partners in each of these limited partnerships, these three individuals have become stockholders of the ServiceMaster Management Corporation, the amount of the independent capital required to be maintained by ServiceMaster Management Corporation has been reduced to \$15,000,000, and ServiceMaster Corporation has been admitted as a Special General Partner of the registrant to serve as a vehicle through which institutional investors can offered opportunities to invest in ServiceMaster through the acquisition of a corporate security. If and when shares of stock are issued by ServiceMaster Corporation, such shares will directly represent the same percentage interest in the registrant.

Also as a result of the approval of the reorganization package, the merger agreement for the

me registrant as is represented by each limited partner share in the registrant.

Also as a result of the approval of the reorganization package, the merger agreement for the merger by which ServiceMaster will return to corporate form stand as approved by the shareholders of the registrant. ServiceMaster Incorporated of Delaware has been organized to become the successor entity through which the public will invest in ServiceMaster after the reincorporating merger. The limited partner shares of the registrant together with any Corporate shares which may be issued prior to the reincorporating merger will be converted on a one-for-one basis into new shares of common stock to be issued by ServiceMaster Incorporated. As a result of these conversions ServiceMaster Incorporated will be emirely owned by the persons who, collectively, owned all of the limited partner shares of the registrant and all of the Corporate shares of ServiceMaster Corporation immediately prior to the reincorporating merger.

Business: Provides management services for

Business: Provides management services for health care, educational, industrial and commercial facilities including the management and performance of housekeeping, laundry and linen services, grounds and landscape management, plant operations maintenance, materials management, clinical equipment maintenance and food services functions and a variety of consumer services and products to residential and commercial customers.

Property: The headquarters facility of Co., which also serves as the headquarters for the Management Services unit of the business, is located on a ten acre tract at Downers Grove, Illinois. The buildings contain approximately 118,900 sq. ft. air conditioned office space, 2,100 sq. ft. of laboratory space, and 30,000 sq. ft. of warehouse

Co. maintains facilities as follows: Downers Grove, Ill. Cairo, Ill. Lancaster, Pa. Memphis, Tenn. N. Aurora, Ill. Carroll, Iowa

Subsidiaries
The ServiceMaster Co. Limited Partnership ServiceMaster Consumer Services Limited Partner-ServiceMaster Consumer Services, Inc.

ServiceMaster Residential/Commercial Services
Limited Partnership
ServiceMaster Residential/Commercial Services
Management Corp.
The Terminix International Co. Limited Partnershin Terminix International, Inc.
The Terminix International Acquisition Co. Limited Partnership CLC Co. Limited Partnership CLC, Inc.

PCLC, Inc.
Merry Maids Limited Partnership
Merry Maids, Inc.
SVM Holding Corp.
American Home Shield Corp.
ServiceMaster Management Services, Inc.
CMI Group, Inc.
ServiceMaster Energy Management Co. Limited
Partnership
ServiceMaster Energy Management Corp.
ServiceMaster Home Health Care Services, Inc.
ServiceMaster Child Care Services, Inc.
The ServiceMaster Acceptance Co. Limited Partnership

nership ServiceMaster Acceptance Corp. AFM Beveraging, Inc.

AFM Beveraging, Inc.
FCIC, Inc.
FCIC, Inc.
ServiceMaster Employment Corp.
ServiceMaster of Canada Limited (Canada)
ServiceMaster Operations AG (Switzerland)
ServiceMaster Limited (United Kingdom)
ServiceMaster Espana Operaciones, SA (Spain)
ServiceMaster Operations Germany GmbH (West Germany)

Germany)
ServiceMaster Operations S.A.R.L. (France)
We Serve America, Inc.
We Serve Japan, Inc. (Japan)
ServiceMaster Hospital Services Limited (United Kingdom)

C.W. Pollard, Chmn. & C.E.O.
R.D. Erickson, Exec. V.P. & C.O.O. — People Serv.
B.D. Oxley, Exec. Vice-Pres.
V.T. Squires, Sr. V.P. & Gen. Counsel
R.F. Keith, V.P., C.F.O. & Treas.
E.J. Mrozek, V.P. & C.A.O.

Directors ctors
C.H. Cantu
H.P. Hess
J.D. McLennan
C.W. Pollard
C.W. Stair
K.T. Wessner H.O. Boswell R.D. Erickson G.H. Knoedler V.C. Nelson V.C. Nelson B.E. Sorensen D.K. Wessner P.D. Woodward

Auditors: Arthur Andersen & Co.

Annual Meeting: In May. No. of Employees: Dec. 31, 1991, 21,100 approx.).

No. of Stockholders: Dec. 31, 1991, 45,000.

Address: One ServiceMaster Way, Downers Grove, IL 60515-9969, Tel.: (708)964-1300. Fax: (708)719-6878.

Consolidated Income Account, years ended

| Dec. 31 (\$000):         |                 |              |           |
|--------------------------|-----------------|--------------|-----------|
|                          | 1991            | 1990         | 1989      |
| Operating revenue        | 2,109,941       | 1,825,750    | 1.609.267 |
| Cost of servs            | 1,107,711       | 1,020,100    | 1,007,201 |
| rendered & prods         |                 |              |           |
| sold                     | 1,762,700       | 1,545,527    | 1,387,448 |
| Sell & admin exps        | 225,814         | 177,941      | 129,035   |
| Unusual non-cash         | 223,014         | 177,514      | 129,000   |
|                          |                 | 6,500        |           |
| chgs                     |                 | 0,300        |           |
| Tot oper costs &         | 1.000.511       | 1 700 060    | 1 514 102 |
| exps                     | 1,988,514       | 1,729,968    | 1,516,483 |
| Operating income         | 121,427         | 95,782       | 92,784    |
| Interest expense         | 31,153          |              | 29,413    |
| Interest income          | 5,894           | 8,346        | 8,905     |
| Realized gain on         |                 |              |           |
| issuance of sub          |                 |              |           |
| shs                      | 5,841           | 20,000       | ****      |
| Minority interest        | 14,601          | 11,998       | □3,508    |
| Inc bef income taxes     | 87,408          | 85,385       | 68,768    |
| Prov for inc taxes       | 1,426           | 2,332        | 721       |
| Net income               | 85,982          | 83,053       | 68,047    |
| Earn per unit            | <b>2</b> \$1.78 | \$1.75       | \$1.40    |
| Units outstg (000):      |                 |              |           |
| Year-end                 | 248,478         | 48,317       | 48,267    |
| Average                  | 248,371         | 47,471       | 48,638    |
| ⊡Incl general p          | artnere'        | 2% intere    | est: 1991 |
| \$1,755,000 ; 1990 \$1,  | 422 DDB •       | 1989 \$1,380 |           |
| for 3-for-2 stk split, 0 | 2/03/00         | 1909 01,000  | ooc Eraj  |
| - '                      | •               | _            |           |
| Consolidated Bal         | ance She        | et, as of    | Dec. 31   |
| (\$000):                 |                 |              |           |

| (\$000):  |                  |                  |
|---|------------------|------------------|
| Assets:   | 1991             | 1990 ⊡           |
| Cash & cash equivalents .<br>Mktable secur, at cost | 32,082           | 63,794           |
| approx market<br>Tot cash & mktable                 | 11,023           | 4,693            |
| secur   | 43,105           | 68,487           |
| Receivables, net                                    | 115.400          | 114,621          |
| Inventories   | 26,328           | 23,358           |
| assets  | 32,684           | 30,796           |
| Total current assets .                              | 217.517          | 237,262          |
| Prop, plt & equip, at cost .                        | 158,272          | 149,943          |
| Less: accum depreciation .                          | 75,213           | 62,528           |
| Net prop, plant & equip<br>Contr rights, tradenames | 83,059           | 87,415           |
| & other, net  | <b>2</b> 450,637 | <b>2</b> 424,047 |
| Corporation   | 29,138           |                  |

| June 1988 acquired the remaining 50% of           |
|---|
| itech Corporation.                                |
| Feb. 1989, Co. acquired Point of Sale Prod-       |
| Inc. for cash.                                    |
| May 1989, sold its approximate 39% invest-        |
| in CheckRobot Inc. to Omni Corp. Interna-         |
| 1 B.V   |
| 11 '989, acquired Continental Instruments         |
| or approximately \$7,200,000 in cash.             |
| Fe 191. Co. acquired American Dynamics.           |
| ding manufacturer of closed circuit television    |
| acts in the United States, as well as the distri- |
| n rights for Sensormatic products in Canada       |
| the related business and assets from its for-     |
| listributor, Sensormatic of Canada.               |
|   |
| siness: The Company is the world's largest        |
| icer of electronic article surveillance (EAS)     |
| me and the leading domestic cumplier of           |

ms and the leading domestic supplier of a circuit television systems for use by retail-Co. also pioneered the extensive use of spey sensitized tags that trigger an exit alarm to r shoplifting.

operties: The Company owns an executive operties: The Company owns an executive e, warehousing, engineering, research and lopment and limited manufacturing facility in field Beach, Florida, and subsidiary sales and ice facilities in Madrid, Spain, New South st, Australia, and Auckland, New Zealand. In Company leases manufacturing, warehous and office space in Moca, Puerto Rico and idiary sales, warehouse, and office facilities in seldorf, West Germany, Rungis, France and shire, England.

her facilities are located as follows:

Singapore Italy Switzerland erlands Hong Kong

Subsidiaries
inental Instruments Corporation
titech Corporation
t of Sale Data Products, Inc.
loo Iberia, S.A. (Spain)
ormatic Electronics Corp. (Puerto Rico)
loo Italia S.R.L. (Italy)
co Limited (England) (199%)
loo G.m.b.H. (W. Germany)
loo France, S.A.
loo A.G. (Switzerland)
loo Ges. m.b.H. (Austria)
loo (Benelux) S.A. (Belgium)
loo Nederlands B.V.
loo Pty. Ltd. (Australia)
loo (N.Z.) Ltd. (New Zealand)
loo (Hong Kong) Ltd.
loo 'Pacific, Inc. (Singapore) Subsidiaries

Officers
Assa, Chmn., Pres. & C.E.O.
Pardue, Exec. V.P. & C.O.O.
Gillette, Senior Vice-Pres.
Simmons, V.P. — Fin.
Flores, Treas. & Sec.

Vice-Presidents J.F. Daut A.G. Guiliano H. Wurtele Weider Giles Tate, Jr.

Directors
B. Kane
J.E. Lineberger
A.S. Nicholas Assaf LeWine Milnes

ditors: Ernst & Young. gal Counsel: Christy & Viener. nual Meeting: In November. ). of Employees: May 31, 1990, 1,432.

» of Stockholders: Aug. 17, 1990, 3,717. ldress: 500 N.W. 12th Ave., Deerfield Beach 33442-1795. Tel.: (305)427-9700. Fax: (305)428-

insolidated income Account, years ended 31 (\$000):

| -1                                       | 1990    | 1989    | 2 D 1988 |
|--|---------|---------|----------|
|  | 153,640 | 116,454 | 100.692  |
| als                                      | 22,300  | 21,659  | 10,920   |
| · · · · · · · · · · · · · · · · · · ·    | 15,327  | 12,791  | 11,271   |
| l revenues                               | 191,267 | 150,904 | 122,883  |
| of sales                                 | 79,786  | 61,656  | 49,706   |
| 20 20 20 20 20 20 20 20 20 20 20 20 20 2 | 6,963   | 6.712   | 3,941    |
| ec on rev equip                          | 0,903   | 0,712   | 3,741    |
| z customers                              | EE 044  | 44 540  |          |
| <u>v</u>                                 | 57,041  | 46,512  | 34,763   |
| mistrative                               | 17,319  | 14,105  | 13,073   |
| arch & prod                              |         |         |          |
| rel.,,                                   | 5,534   | 3,748   | 2,747    |
| )per costs &                             |         |         | ·        |
| DS                                       | 166,643 | 132,733 | 104,230  |
| ating income                             | 24.624  | 18,171  | 18,653   |
| nt & other                               |         | •       | ,        |
| 'est inc                                 | 2,280   | 4,422   | 6,045    |
| ļ  | dr1,877 | dr1,229 | dr254    |
| l other income .                         | 403     | 3,193   | 5,791    |
| ef ir ? taxes                            | 25,027  | 21,364  | 24,444   |
|  | 5,000   | 4,400   | 5,800    |
|  | 20,027  | 16,964  | 18,644   |
| eie uffils .                             | 20,021  | 10,904  | 10,044   |
| inc of affils,                           |         | LARC    |          |
|  |         | dr256   | dr2,435  |
| contin opers                             | 20,027  | 16,708  | 16,209   |
| ir discont                               | . 4. 59 | 1.      |          |
| ers                                      |         | . 20    | 26,821   |
| ncome                                    | 20,027  | 16,688  | d10,612  |
| retained earns .                         | 82,146  |         | 78,822   |
| mon divs                                 | 4.974   |         | 1,387    |
| ined earns                               |         |         |          |
| **                                       |         |         | 7        |

| Primary:<br>Cont oper  | \$0.72      | \$0.60           | \$0.58  |
|--|-------------|------------------|---------|
| Discont opers  | ****        | 00.00            | d\$0.96 |
| Net income<br>Common shares (000):   | \$0.72      | <b>\$0.</b> 60 ~ | d\$0.38 |
| Year-end   | 23,955      | 25,842           | 26,784  |
| Average  | 27,815      | 27,817           | 27,900  |
| Deprec & amort  Electrical and the control of t | 11,332      | 10,647           | 6,125   |
| tion [3]Restated to refl   | ect the one | re of Chec       | LR obot |

Inc & Datavision Inc as discont opers Consolidated Balance Sheet, as of May 31 (\$000);

| Assets:                            | 1990              | 1989           |
|------------------------------------|-------------------|----------------|
| Cash & mktable securities          | <b>□</b> 26,885   | 1153,126       |
| Trade & other receivs, net         | <b>213188.792</b> | 図376,281       |
| Inventories                        | 44,941            | 45,305         |
| Revenue equipment, net             | ⊡24.833           | ₫19,297        |
| Tot other prop, plt &              |                   |                |
| equip                              | 26,413            | 21,105         |
| Patents                            | <b>⑤13,395</b>    | 14,156         |
| Cost in excess of net              | 020,020           | 17,100         |
| assets acquired                    | ₫24.755           | 15,884         |
| Defer chres & other                | E 2,100           | 10,004         |
| assets. net                        | 团15,104           | (2)9.922       |
|                                    |                   |                |
| Total assets                       | 265,118           | 255,076        |
| Liabilities:                       |                   |                |
| Accounts payable                   | 9,868             | 11,578         |
| Accrued liabilities                | 21.784            | 18,622         |
| Income taxes payable               | 7.131             | 11.858         |
| Deferred income taxes              | 6.539 -           | 5.451          |
| Debt                               | 19.966            | 15.539         |
| Common stock                       | ■130.822          | <b>127,183</b> |
| Retained earnings                  | 97,199            | 82,146         |
| Treasury stock                     | ©dr27.143 ·       | ■dr14.362      |
| Fgn currency transl adj            | 1,424             | dr361          |
| Notes receiv fr stk sales          | dr2,472           | dr2,578        |
| Total stkhldrs' equity             | 199.830           | 192,028        |
|                                    |                   |                |
| Total liabil & stk eq              | 265,118           | 255,076        |
| ومستحد والماسية والمستحدد المستحدد |                   | AAA . 1AAA     |

Long-Term Debt: Outstg. May 31, 1990, 19,966,000 consisting of:
(1) \$6,619,000 9% Identitech acquisition indebt-

(2) \$9,969,000 unsecured revolving credit notes payable.
(3) \$2,510,000 91/4% to 101/4% secured notes payable, due through 2006.
(4) \$868,000 other long-term debt.

Capital Stock: Sensormatic Electronics Corp. Capital Stock: Sensormatic Electronics Corp. com; par \$0.01:
AUTH. — 60,000,000 shs.; outsig., May 31, 1990, 23,955,000 shs.; in treas., 2,675,000 shs.; reserved for options, 3,257,000 shs.; reserved for Employee Stock Purchase Plan, 1,061,000 shs.; par \$0.01.
\$0.01 par shs. split 3-for-2 May 31, 1983.
VOTING RIGHTS — Entitled to one vote per share

TAlso paid stk. divs.: 1980, 100%; 1982, 100%. ZTo Jan. 16. TRANSFER AGENT—First National Bank of

Boston, Boston, Mass.
LISTED — On NYSE (Symbol SRM).
OFFERED (300,000 shs.) at \$12.50 on Feb. 13, 1969 by Collins Securities Corp., New York and

associates.
(300,000 shs.) at \$6.50 on Oct. 7, 1970, thru Lineberger, Lowe & Co. and Associates.
(350,000 shs.) at \$27.25 per sh. on Dec. 27, 1979, thru L.F. Rothschild, Unterberg, Towbin; The Robinson-Humphrey Company, Inc. and associates.

ates. PRICE RANGE —

## SEQUA CORP.

History: Incorporated in Delaware, March 28, 1929, as General Printing Ink Corp.; Name changed to Sun Chemical Corp. on Nov. 28, 1945; present name adopted on May 8, 1987. For other acquisitions prior to 1960, see Moody's 1960 Industrial Manual.

In 1960 acquired Artistic Mfg. Co., Inc., Stamford, Conn., (sold in 1974); Dyna-Foam Corp., Ellenville, N.Y., (dissolved 1964); and business of Carbo Chemical Co., Pawtucket, R.I. (dissolved

1964).
On Nov. 30, 1960, General Printing Ink Co., Inc.
(N.Y.), former subsidiary, was dissolved.
In Apr. 1966, acquired Tousey Varnish Co., Northlake, Ill., for \$3,650,000 cash.
In June 1967 acquired Varnish Products Co. for 4,147 shares of 5% second pfd. stock.

On Jan. 29, 1968 sold the assets of Industrial Coatings Division. In Dec. 1968 acquired Federal Color Laborato-ries, Inc., Cincinnati, O., for 303,030 common

shares.
In Dec. 1969, acquired 241,500 shs. (over 10%) of Standard Kollsman Industries, Inc. for about

of Standard Kollsman Industries, Inc. for about \$11 a.sh.
On Dec. 30, 1970 acquired Web Press Engineering, Inc., Chicago, and Logic Systems Inc.
On Nov. 1, 1971 acquired Sta-Hi Corp. Newport Beach, Cal.
In Sept. 1972 acquired 80% interest in Societe France Couleurs, S.A. for cash.
On Dec. 29, 1972 merged Standard Kollsman Industries, Inc. thru exchange of 1 com. sh. for each 4½ Standard Kollsman shs.
In Apr. 1973 acquired 25% interest in Ault & Wiborg Group Ltd. Under deal, Ault & Wiborg will acquire British Printing Ink Co., a Co. subsidiary, and a license to manufacture and sell Co.'s Suncure ultraviolet cured printing inks (acquired additional 15% interest in 1974 and 2% in 1977).
In Apr. 1973 acquired 83.9% interest in Baglini, S.p.A., Italy for an undisclosed cash sum (acquired additional 13.7% in 1976).
In Sept. 1973 acquired 80% interest in Societe Encres Dresse, Belgium, for cash.
In Apr. 1974, Encres Dresse subsidiary acquired Dambrame, Belgium for cash (acquired additional 10% in 1976).
In Dec. 1974, sold Artistic Division, manufacturer of ribbons and bows.
In Jan. 1975, sold Warwick Chemical (York-shire) Ltd.
In Feb., 1979, acquired a 5.2% interest in Chromalloy American Corp. Interest increased to 18%

shire) Ltd.

In Feb., 1979, acquired a 5.2% interest in Chromalloy American Corp. Interest increased to 18% subsequently in 1979.

In Feb. 1982, Co. increased its interest in Chromalloy American Corp. to 36.1% by purchasing a total of 297,100 shs. for \$5,500,000 between Oct. 23, 1981 thru Jan. 14, 1982. (Acquired remaining shs. in Dec. 1986).

In Feb. 1986, sold its Venezuelan printing ink subsidiary for \$4,000,000.

In Jan. 1987, Co. completed the sale of its graphic arts materials group to Dainippon Ink and Chemicals, Inc., for approximately \$550,000,000 in cash.

graphic arts materials group to Dainippon Ink and Chemicals, Inc., for approximately \$550,000,000 in cash.

In Mar. 3, 1987, Co. acquired Litho-Strip Co. a division of Amsted Industries Inc. with plants in Chicago and Houston, also in 1987, acquired Jet Services West and Malichaud et Cie for at total purchase price of approximately \$36,000,000.

In Dec. 1987, Co. acquired Atlantic Research Corp. for \$307,000,000.

Also, in 1987, Co. sold K-G. Retail chains of mean's specialty stores.

On Jan. 5, 1988, Co. and Atlantic Research Corp. merged, following the conclusion of Co.'s \$31 per share cash tender offer for Atlantic Research shares. In the offer, which expired on Dec. 21, 1987, Co. received valid tenders which, when coupled with shares already owned by Co., amount to approximately 94% of Atlantic Research shares. Atlantic Research stockholders who did not tender their stock but who surrender their shares in the merger will receive \$31 per share in cash. Under the merger, Atlantic Research Corp. becomes a wholly owned subsidiary of Co.

In Mar. 1988, sold Chromallory American Insurance Group, Inc. with Resolute Holdings, Inc.

In 1988, Co. purchased all of the common stock of Sequa PLC. for \$24,400,000.

Also, in 1988, Co. sold Woolley Tool & Manufacturing Division in the engineered services business.

In 1989, sold its land transportation division with the sale of its Transit Management Services Division, Muncie Reclamation & Supply Division, Hausman Bus Sales & Parts Division and National Seating Co.

Also in 1989, sold its Teleproducts Division.

Seating Co.
Also in 1989, sold its Teleproducts Division.
In 1989, Co.'s wholly-owned subsidiary,
Chromally Gas Turbine Corp., purchased the business and assets of Aero Cast, Inc., Aerodyne
Investments Castings, Inc., Caval Tool & Machine
Co., Inc., DRB Industries, Inc., H7H Parts Co.,
Inc. and The Stalker Corp. for \$70,000,000.
On Dec. 12, 1989, sold a majority interest in
Atlantic Research Corp. to Chromalloy Gas Turbine Corp.

bine Corp.
In March 1990, sold its Tempest Products unit for a total of approx. \$3,132,000.

Business: Co. is engaged in producing and selling a broad range of products and services through operating companies in six consolidated industry segments: Aerospace, Transportation, Machinery and Metal Coatings, Specialty Chemicals, Professional Services and Other Products, and Financial Services.

Financial Services.

Property: Company leases 58,000 sq. ft. of corporate office space in New York, N.Y.; Hackensack, N.J.; and Cincinnati, Oh.

Aerospace — The Kollsman operation owns two plants in New Hampshire with aggregate floor space of 400,000 sq. ft. and leases five other facilities aggregating 132,000 sq. ft. Also owns a 23,000 sq. ft. manufacturing ficility in Wichita, Kan. and leases 12 domestic and four foreign facility aggregating 160,000 sq. ft.

The Chromalloy Gas Turbine Corp. operates 60 plants in twelve states and seven foreign countries with aggregete floor space of approx 3,600,000 sq. ft.

Rocket propulsion operations lease two principal manufacturing facilities, a 421 acre site in Gains-ville, Va. and a 1,014 acre site in Camden, Ark.

Adjacent to the Gainesville leased facility, Co. owns 12 additional acres and an 89,000 sq. ft. office and manufacturing complex. Also leases 124,000 sq. ft of administrative and manufacturing space in Ala.. Calif. and Va. Co. also owns 2,430 acres of ir n Orange County, Va., which has been develor or use in the propellant business. The liquid p. ision division leases a 96,000 sq. ft. facility in Niagara, N.Y.

Machinery and Metal Coatings—The can-form-

or use in the propellant business. The liquid p. Lision division leases a 96,000 sq. ft. facility in Niagara, N.Y.

Machinery and Metal Coatings — The can-forming and decorating operations own two plants in the United States with aggregating floor space of 228,000 sq. ft and leases one small warehouse facility of approx. 5,000 sq. ft. In Europe, owns a plant with aggregate floor space of approx. 57,000 sq. ft. The Precoat Metals operations owns five manufacturing facilities in Mo., Ill. and Tex. with a total of 500,000 sq. ft of space. An additional 75,000 sq. ft is leased in Ill.

Specialty Chemicals — The Specialty Chemicals segment owns one plant situated on 78 acres in Chester, South Carolina aggregatin 147,000 sq. ft. of space. In addition, the segment owns two plants in the United Kingdom with aggregate floor space of 190,000 sq. ft. on approx. 37 acres of land and leases a 9,100 sq. ft. of warehouse and office space in six separate locations in France.

Transportation — Sequa's barge business operates in excess of 900 barges; 22 tow boats and 9 tugs. Also utilizes approx. 274,000 sq. ft. of Terminal and Maintenance facilities on approx. 37,000 sq. ft. of office space in St. Louis, Mississippi nas New York.

Sabine owns six United States flag deep-sea tankers and operates 15 tow boats and 38 tank barges. Also owns nine harbor tugs, and approx. 82,00 sq. ft. of space in Port Arthue, Tex.

Professional Services Group operates in 61 locations with a total of approx. 676,000 sq. ft. of space.

The engineered services businesses operate two manufacturing facilities in La and W. V. In additional and well and the professional Services of the services operate womental and W. V. In additional and well and the professional Services of the services of the professional services of the services of

tions with a total of approx. 676,000 sq. tt. or space.

The engineered services businesses operate two manufacturing facilities in La. and W. Va. In addition, they also lease seven and own two sales, administrative and warehouse facilities totaling approx. 49,000 sq. ft.

The automotive products subsidiary, Casco owns a 268,000 sq. ft. plant in Conn.

Financial Services — Sequa Capital Corp. utilizes 15,000 sq. ft. of leased office space in New York City and two satellite offices totalling 1,300 sq. ft. in Englewood Cliffs, N.J. The Centor Co., a wholly-owned subsidiary, owns and operates the malloy Plaza Building in Clayton, Mo.

Subsidiaries
Subsidiaries
Subsidiaries
Chromallory Gas Turbine Corporation
Casco Products Corp.
Kollsman Avionics
Kollsman Military Systems
Kollsman Military Systems
Kollsman Systems Management
Arkansas Propulsion Division
Virginia Propulsion Division
Virginia Propulsion Division
Systems & Applied Sciences Corporation
Rutherford Machinery Division
Materiels Equipements Graphiques
Precoat Metals Division
Standun Canforming Systems
The Valley Line Company
Sabine Towing and Transportation Co.
Sequa Chemicals, Inc.
Warwick International Ltd.
Sequa Engineered Services
Sequa Capital Corporation
SunRise Insurance Limited
Officers

Officers

N.E. Alexander, Chmn, & C.E.O.
S.Z. Krinsly, Sr. Exec. V.P. & Gen. Counsel
G.S. Gutterman, Exec. V.P., Fin. & Admin.
H. Brill-Edwards, Senior Vice-Pres.
D.M. Libutti, Senior Vice-Pres.
M. Weinstein, Senior Vice-Pres.
M.H. Wright, Senior Vice-Pres.
W.E. Morrls, Senior Vice-Pres.
W.E. Morrls, Senior Vice-Pres.
A.L. Savoca, Senior Vice-Pres.
K.A. Drucker, V.P. & Treas.
W.P. Ksiazek, V.P. & Contr.
I.A. Schreger, Secretary

| J.A. Cabrey<br>L.G. Kyriakou<br>J.J. Ouicke | Vice-Presidents<br>D.J. Marquitz<br>S.W. Rosen<br>D.S. Bunin |
|---|--|
| J.J. Quicke<br>J.C. Allwarden               | D.S. Bunin<br>R.P. Schneider                                 |
| M. Adlman                                   |  |

| N.E. Alexander<br>A. Dworman<br>R. Frankel<br>3.Z. Krinsly<br>1. LeFrak<br>1. Fsai, Jr. | Directors R.E. Davis A.L. Fergenson D.S. Gottesman D.D. Kummerfeld F.R. Sullivan |
|---|--|
|---|--|

Auditors: Arthur Andersen & Co.

Shareholder Relations: Linda G. K Vice-Pres. Corp. Comm. Tel.: (212)986-5500. Kyriakou,

Annual Meeting: In May.

No. of Employees: Dec. 31, 1990, 18,500.

No. of Stockholders: Dec. 31, 1990, 3,800 cl. A; cl. B, 900.

Address: 200 Park Avenue, New York, NY

| Consolidated     | Income | Account, | years | ended |
|------------------|--------|----------|-------|-------|
| Dec. 31 (\$000): |        |          |       |       |

|   | 1990           | 1989         | 101988    |
|---|----------------|--------------|-----------|
| Net sales                                 | 1,858,012      | 1,602,118    | 1,411,894 |
| Oper revenues                             | 293,328        | 301,745      | 299.547   |
| Financial servs revs                      | 59,684         | 55,292       | 31,305    |
| Tot net sales & revs.                     |                |              | 1,742,740 |
|   | 2,211,024      | 1,959,155    |           |
| Cost of sales                             | 1,391,220      | 1,223,814    | 1,042,579 |
| Cost of oper revs                         | 264,003        | 239,457      | 247,619   |
| Cost of financial                         |                |              |           |
| Servs revs                                | 45,108         | 32,166       | 17,562    |
| Selling, gen & admin                      | 364,172        | 269,072      | 255,587   |
| Total costs & exps                        | 2,064,503      | 1,764,509    | 1,500,347 |
| Oper income                               | 146,521        | 194,646      | 179,399   |
| Interest expense                          | 70,227         | 60,942       | 61,387    |
| Interest income                           | 8.756          | 5,059        | 5,263     |
| Gain-sale of min int .                    | 111111         | dr15,109     |           |
| Other, net                                | dr11,645       | dr12,146     | dr1,476   |
| Tot other inc (exp) .                     | dr73,116       | dr83,138     | dr57,600  |
| Inc bef income taxes                      | 73,405         | 111,508      | 121,799   |
| Prov for inc taxes                        | 40,740         | 51,000       | 49,072    |
| Inc from cont opers                       | 32,665         | 60,508       | 72,727    |
| Income from opers .                       | -              | dr4,637      | dr4.080   |
| Net income                                | 22.665         |              | 68,647    |
| Previous retain earn                      | 32,665         | 55,871       |           |
|   | 32,665         | 418,317      | 359,629   |
| Cash divs-Class A                         | 3,642          | 3,793        | 4,063     |
| Cash divs-Class B                         | 1,748          | 1,844        | 1,938     |
| Cash divs-pfd                             | 3,529          | 3,841        | 3,958     |
| Retained earnings .                       | 488,456        | 464,710      | 418,317   |
| Earn com sh:                              |                | •, •         |           |
| Primary:                                  |                |              |           |
| Cont oper                                 | <b>\$</b> 3.03 | \$5.55       | \$6.42    |
| Discont opers                             |                | d\$0.45      | d\$0.38   |
| Net income                                | \$3.03         | \$5.10       | - \$6.04  |
| Fully diluted:                            |                |              | **        |
| Cont oper                                 | \$3,03         | \$5.39       | \$6,20    |
| Inc fr discont                            |                |              |           |
| opers                                     |                | d\$0.41      | d\$0.35   |
| Net income                                | \$3.03         | \$4.98       | \$5,85    |
| Common shares (000):                      | 02,00          | <b>9</b> 200 |           |
| Year-end                                  | 9,526          | 9,842        | 10,312    |
| Average:                                  | 2,020          | 710-24       | 10,012    |
| Primary                                   | 9.618          | 10,213       | 11,735    |
| Fully diluted                             | 10.551         | 11,217       | 11,245    |
|   |                |              |           |
| <ul> <li>TiRestated to reflect</li> </ul> | t discontint   | ted Operatio | ons :     |

ERestated to reflect discontinued operations

Consolidated Balance Sheet, as of Dec. 31

Assets:

1900

1711080

| ٠ | Assets:                       | 1990                | (1117.02)            |
|---|-------------------------------|---------------------|----------------------|
|   | Cash & cash equivalents       | 46,862              | <b>83,</b> 303       |
|   | Short-term invests            | 3,846               | 3,585                |
| ; | Receivables, net              | 267,905             | 229,830              |
|   | Unbilled receivables, net     | 159,453             | 151,226              |
|   | Inventories                   | 331,277             | 305,530              |
|   | Invest in leasing assets      | 70,184              | 59,586               |
|   | Net assets of discont opers . | 5.856               | 31,462               |
|   | Other current assets          | 55,849              | 80,093               |
|   | •                             |                     |                      |
|   | Total current assets          | 941,232             | 944,615              |
|   | Invest in leasing assets      | 426,921             | 337,768              |
|   | Non-current receivables       | 43.214              | 68,479               |
|   | Other invests                 | 68,185              | 47,145               |
|   | Total invests                 | 538,320             | 453,392              |
|   | Prop, plant & equip, net      | 631,520             | 527,019              |
|   | Excess of cost over assets of | 001,020             |                      |
|   | cos acq                       | 382,570             | 395,219              |
|   | Deferred charges & other      | 23,111              | 24,061               |
|   | Total other assets            |                     | 419,280              |
|   | Total other assets            | 405,681             |                      |
|   | Total assets                  | 2,516,753           | 2,344,306            |
|   | Liabilities:                  |                     |                      |
|   | Curr maturs of lg tm debt     | 24,501              | 45,994               |
|   | Accounts payable              | 171,373             | 169,387              |
|   | Taxes on income               | 19,803              | 34,831               |
|   | Accrued expenses              | 233,057             | 217,525              |
|   |                               |                     |                      |
|   | Total current liabil          | 448,734             | 467,737              |
|   | Lg tm debt, net of curr       |                     |                      |
| • | maturs                        | 1,100,668           | 922,572              |
|   | Deferred taxes on income      | 79,149              | 66,711               |
|   | Other liabilities             | 171,826             | 182,239              |
|   | Defer crs & other liabil      | 250,975             | 248,950              |
|   | Pfd stock-\$5 cumul conv      | 23797               | 23797                |
|   | Class A common stock          | <b>₫</b> 37,042     | <b>457,042</b>       |
|   |                               | (A) (100 ) (100 )   | 61733,873            |
|   | Class B common stock          | <b>6173,873</b>     |                      |
|   | Cap in excess of par value    | 299,971             | 301,165              |
|   | Cumul translation adj         | cr24,288            | cr462                |
|   | Retained earnings             | 488,456             | 464,710              |
|   | Total                         | 824,427             | 778,049              |
|   | Less-cost of treasury stk     | <b>国国</b> dr108,051 | <b>■</b> 191dr73,002 |
|   | Total shholders' equity       | 716,376             | 705,047              |
|   |                               |                     | 2 244 206            |
|   | Total liabil & stk eq         | 2,516,753           | 2,344,306            |
|   | Net current assets            | 492,498             | 476,878              |
|   | Book value                    | \$34.96             |                      |

Book value ... \$34.96

EReclassified to conform with current presentation EFPar value: \$1.00; Auth shs: 1,825,000; Issued: 1990 797,000; 1989 797,000 EInopar value: 1990 \$26,359,000; 1989 \$31,596,000 EiNo par value; Auth shs: 1990 55,000,000; 1989 25,000,000 EIssued shs: 1990 7,042,000; 1989 7,042,000 Einopar value; Auth shs: 1990 5,000,000; 1989 5,000,000 EIssued shs: 1990 3,873,000; 1989 3,873,000 EClass A shs: 1990 987,473; 1989 832,711 EClass B shs: 1990 401,257; 1989 240,156

Long Term Debt: 1. Sequa Corp.  $10^{1}/_{2}\%$  senior subordinated notes, due 1998:

Rating — Baa3
AUTH. — \$250,000,000; outsig., Dec. 31, 1990, \$250,000,000.
DUE — May 1, 1998.
INTEREST — M&N 1.
CALLABLE — As a whole or in part beginning May 1, 1993 at 104.67.
OTHER DETAILS — Not reported.
LISTED — On New York Stock Exchange.

| OFFERED - \$250,000,0   | 00 on A      | pr. 27. store |
|---|--------------|---------------|
| Drexel Burnham Lamb   | ert Inc.     | & Bear Stern  |
| OFFERED — \$250,000,0<br>Drexel Burnham Lamb<br>Co. Inc. and associates.<br>PRICE RANGE — | 41787 - 1774 | - crant       |

| RICE RANGE —        | 1990       | 1989                 |
|---------------------|------------|----------------------|
| High                | 103<br>100 | 1001/2 7<br>1001/2 7 |
| 2. Sequa Corp 9% No | tes, due   |                      |

Rating — Baa2 -\$150,000,000; outstg. Dec. 31,3 AUTH -

2. Sequa Corp 3% Notes, due 1988;

Rating — Baa2

AUTH — \$150,000,000; outsig. Dec. 31, \$150,000,000.

DATED — Oct. 15, 1989. DUE — Oct. 15, 1990; INTEREST — A&O 15 to holders registered & \$3.00.

TRUSTEE — The First National Bank of Chicae DENOMINATION — Fully registered & \$3.00.

integral multiples thereof. Transferable exchangeable without service charge.

CALLABLE — Not callable prior to maturity. SECURITY — Not secured. Rank prior to all soordinated indebtedness of Co. and part passay all other unsecured and unsubordinated indebtedness of Co. and part passay not create, incur, issue or assume any indebtedness of Co. or any restricted subsidiary not create, incur, issue or assume any indebtedness of Co. and part passay when the company of the property owned by Co. or any wholly owned domestic and any subsidiary to, create, incur, issue or assume any indebtedness secured by any lien of any subsidiary to, create, incur, issue or assume any indebtedness secured by any lien of any subsidiary which owns any physical property, without equally and ratably securing the indenture securities, unless after giving fact thereto the aggregate principal amount of secured indebtedness then outstanding plus attributable debt of Co. and its wholly-owned domestic subsidiary involving physical properties of indebtedness then outstanding plus attributable debt of Co. and its wholly-owned domestic subsidiary in the indenture securities, other than such transactions involving physical properties in the company of the secured into after the date of the first issuance indenture securities are outstanding under its indenture. Co. or, any wholly-owned domestic subsidiary and which has been or is to be sold transferred more than 120 days after the compation of construction and commencement of no operation thereof, unless (a) the attributable cord to subsidiary and which has been or is to be sold transferred more than 120 days after the date of the first issuance in new properties then outstanding without the subsidiary and ratably sec

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3. Sequa Corp. med.-term notes, ser. A. 3 to 40 yrs.:

3. Seque Corp. med.-term notes, ser. A to 40 yrs.:

Rating—Bas2
AUTH—\$100,000,000; outsts. this \$100,000,000.
DATED—1991. DUE—9 mos. to 40 yrs.
INTEREST—A&O 15 to holders registered & \$30. Each note will bear interest as either fixed rate or (b) a floating rate determined erence to an interest rate base, which adjusted by a spread or spread multiplificating rate note may also have either the following: (I) a maximum numericate limitation, or ceiling; on the rate that may accrue during any interest rate limitation, or reiling; on the rate that may accrue during any interest rate or floor, on the rate of interest that for each fixed rate note or one of the commercial Paper Rate, the late or another base rate designated by Co. TRUSTEE—First National Bank of DENOMINATION—Each note. The period of The Depository Trust Co., the late interest that notes will be issued to the tered form. An interest in a good to the pricing if its that notes will be issued to the sequence of the population of the population of the period of th

MÕQDY'S INDUSTRIAL MANUAL

hovn on, and transfers thereof will be effected aby through records maintained by the depository and its participants. A beneficial interest in a lobal note will be exchanged for notes in definive form only under the limited circumstances escribed herein. Fully registered \$100,000 or any mount in excess thereof which is an integral mulple of \$1,000.

AI LE—If provided in the applicable pricage ement, the notes may be redeemable at the L A of Co. thereof prior to the stated maturity at a price specified in such pricing supplement. EPAYMENT AT THE OPTION OF IOLDER—If provided in the applicable pricing pipplement, the notes may be repayable at the ption of the holder thereof prior to the stated naturity at a price specified in such pricing supplement.

implement, the notes may be repayable at the prion of the holder thereof prior to the stated naturity at a price specified in such pricing suplement. ECURITY—Not secured. Ranks equally with all ther unsecured and unsubordinated indebtedness f Co. (I) Co. nor any wholly-owned domestic subidiary will not create, incur, issue or assume any idebtedness secured by any lien on any physical roperty owned by Co. or any wholly-owned omestic subsidiary, and (II) Co. will not itself, and will not permit any subsidiary to, create, unr, issue or assume any indebtedness secured y any lien on any shares of stock or indebtedness f any wholly-owned domestic subsidiary which was any physical property, without, in any event lescribed in the foregoing clause (I) or (II), qually and ratably securing the indenture securies, unless after giving effect therto (x) the aggreate principal amount of such secured indebtedness then outstanding plus (y) the attributable lebt of Co. and its wholly-owned domestic subsidiries in respect of sale and leaseback transactions lescribed below involving physical properties intered into after the date of the first issuance of negative securities, other liens existing on ay roperty of or shares of stock or indebtedness of only corporation at the time it becomes a wholly-owned domestic subsidiary, or arising thereafter sursuant to contractual commitments entered into into to such corporation's becoming a wholly-owned domestic subsidiary, would not exceed 5% of concilidated net tangible assets.

SALE AND LEASEBACK—Co. or any wholly-owned subsidiary will not enter into any sale and easebacktransaction after the date of the first issuance of indenture securities covering any physical property, which was or is owned or leased by Co. or a wholly-owned domestic subsidiary and otherwise than in onnection with borrowing of money arranged ifter such corporation became a wholly-owned lomestic subsidiary and any physical property, which was or is owned or leased by Co. or a wholly-owned domestic subsidiary and whic

towed, maturing more than 12 months after such application.
INDENTURE MODIFICATION—Indenture may be modified, except as provided, with consent of 6643% of notes outstg.
RIGHTS ON DEFAULT—Trustee, or 25% of notes outstg, may declare principal due and payable (30 day's grace for payment of interest). PURPOSE—Proceeds will be added to the general funds of Co. and may be used to repay outstanding debt and to meet capital expenditure and working capital requirements.

DFFERED—(\$100,000,000) at 100 plus accrued interest (proceeds to Co., 99.875-99.000) on Apr. 22, 1991 thru Bear, Stearns & Co. Inc., Merrill and associates.

4. Other Long-Term Debt: Outstg. Dec. 31, 1990, \$725,169,000 comprised of: Debt of operations excluding Financial Services: (1) \$50,000,000 10.27% private placement, due 1994.

\$51,500,000 8.6% Euro-commercial paper. \$97,900,000 8.7% uncommitted lines credit.

(4) \$25,000,000 9.25% revolving term loan. (5) \$27,195,000 9.47% Insurance Co. loan paya-

16) \$6,938,000 8.4% and 10.88% United States government-insured Merchant Marine bonds payable thru 2005.

(7) \$19,454,000 10.3% and 7.9% average interest the ortgage notes payable and equipment obliat thru 2013.

thru 2013.

15,044,000 8.2% and 8.4% other long-term debt payable in varying amounts through 2003.

Debt of Financial Services:

(9) \$279,000,000 9.36% revolving credit agree-

(10) \$21,000,000 9.13% average interest rate Commercial paper. (11) \$20,000,000 8.76% average interest rate money market lines.

The state of the s

(12) \$17,500,000 10.12% average interest rate pri-

(12) \$17,500,000 10.12% average interest rate private placement.

(13) \$62,138,000 9.9% average interest rate term, loans, due 1990 thru 1993.

(14) \$22,500,000 10.0% subord. term note due 1994 thru 1996.

In July 1988, Co. entered into a five-year revolving term loan agreement with a group of nine banks. Effective Dec. 31, 1990, the agreement was amended increasing the maximum amount available under this facility from \$250,000,000 to \$300,000,000. the rate of interest payable under the loan agreement is, at Co.'s option, the prime rate, a function of the Eurodollar rate or a function of the domestic certificate, of deposit rate. The agreement requires Co. to pay a commitment fee at an annual rate ranging from 19% to 25% of the unused credit line. At Dec. 31, 1990, \$25,000,000 was outstanding under this facility.

In June 1989, Sequa Capital Corp. a wholly owned subsidiary in the Financial Services segment, entered into a commercial paper agreement with Manufactures Hanover Securities Corp. for the issuance of up to \$100,000,000 of short-term financing at prevailing interest rates for periods not exceeding 9 months. At Dec. 31, 1990, \$21,000,000 of commercial paper was outstanding under this agreement.

In Sept. 1989, the Company initiated a Eurocommercial paper program which, subject to market conditions, makes available to the Company \$200,000,000 of short-term financing at prevailing interest rates for periods ranging from 3 to 365 days. At Dec. 31, 1990, \$51,500,000 was outstanding under this program.

In Sept. 1989, the Company Capital Corporation research into a 20 month.

days. At Dec. 31, 1990, \$51,500,000 was outstanding under this program.

In Sept., 1989, the Company Capital Corporation entered into a 39-month, \$300,000,000 revolving term loan agreement with a group of banks. The rate of interest payable under this agreement is, at Sequa Capital corp.'s option, a function of either the prime rate, LIBOR or the domestic certificate of deposit rate. The agreement requires Sequa Capital Corp. to pay a commitment fee at an annual rate of 0.375% on the unused portion of the facility. At Dec. 31, 1990, \$279,000,000 was outstanfins.

Capital Corp. to pay a commitment fee at an annual rate of 0.375% on the unused portion of the facility. At Dec. 31, 1990, \$279,000,000 was outstanfing.

The Company has the intent and the ability, supported by the terms of its revolving term loan agreements, to maintain on a long-term basis the principal amounts outstanding under its short-term financing facilities. Accordingly, amounts outstanding under these facilities have been classified as long-term debt.

The Comanny has a policy aimed at managing interest rate risk associated with its current and future anticipated borrowings; accordingly, the Company has entered into various interest rate swaps, options, caps and similiar arrangements are deferred and amortized as yield adjustments over appropriate periods. At Dec. 31, 1990, the Company had outstanding interest rate swaps expiring in 1996 which effectively convert \$50,000,000 of variable rate borrowings under short-term financing facilities to fixed-rate borrowings with an average interest rate of 8.66%.

The company's loan agreements, excluding those pertaining to Sequa Capital Corp., contain covenants which restrict, among other matters, the ability of the Company to borrow, invest in Sequa Capital Corp., pay dividends and repurchase common stock. The Company must also maintain certain ratios regarding outstanding debt and net worth. Under the most restrictive covenant at Dec. 31, 1990, consolidated retained earnings of approximately \$50,526,000 were unrestricted as to payment of cash dividends and the repurchase of the Company's common stock. In addition, Sequa Capital Corp, is subject to covenants relating to leverage, net worth, interest coverage and dividend distributions, among other restrictions. Certain of the Company's other subsidiaries are also subject to covenants which restrict loans, advances and cash dividends to the perferred; par \$1:

dividends to the parent.

Capital Stock: 1. Seque Corp. \$5 cumulative convertible preferred; par \$1:

AUTH.—1,825,000 shares; outstg., Dec. 31, 1990, 633,523 shares; in treas., 163,477 shs.; par \$1.

DIVIDEND RIGHTS—Entitled to cumulative dividends of \$5 per sh. per annum.

DIVIDEND RECORD—Initial dividend of \$1.25 paid Feb. 1, 1987; regular quarterly dividends paid thereafter.

CALLABLE—At option of Co. at \$100 per sh.

CONVERTIBLE—Each sh. in convertible into 1.322 shs. of Class A common.

ISSUED—Issued in connection with merger of Co. and Chromalloy American Corp.

LISTED—On NYSE (Symbol: SQA Pr)

PRICE RANGE—

1990

1989

1988

1987

1986

High

1990

1989

1988

1987

1986

1990

1989

1987

1986

1990

1989

1987

1986

1987

1986

1990

2. Sequa Corp. Class A common; no par:

2. Sequa Corp. Class A common; no par:
AUTH. — 25,000,000 shares; outstanding, Dec. 31,
1990, 6,054,527 shares; in treas., 987,473 shs.;
reserved for options, conversion of preferred and
Class B common stock, 4,548,724 shares; no par.
DIVIDEND RIGHTS — For a period of five
years commencing Jan. 1, 1987, annual dividends,
if any, on Class B common will be at least \$0.10
more per sh. than Class B common dividends.
DIVIDENDS —

A CONTRACTOR OF THE PARTY OF TH

|               | -                     |              |
|---------------|-----------------------|--------------|
| On \$1 par sh | ares:                 |              |
| 19370.90      | 19380.50              | 1939 0.80    |
| 19400.60      | 1941 0.65             | 1942 0.30    |
| 1943-440.40   | 19450.45              | 1946-47 0.60 |
| 19480.50      |                       | 1950 0.90    |
| 1951-540.75   | 19550.85              | 1956 0.90    |
| 19570.80      | 19580.70              | 1959-61 0.60 |
| 1962-760.40   |                       |              |
| On \$1 par sh | s, after 3-for-2 spli | t:           |
| 19770.45      | 19780.60              | 1979 0.45    |
| On \$1 par sh | s. after 4-for-3 spli | t:           |
| 19790.15      | 19800.60              | 1981 0.18    |
| On \$1 par sh | s, after 3-for-2 spli | t:           |
| 19810.36      | 1982-860.48           |              |
|               |                       |              |

On Class A common ....0.60 11991 ..............0.15 1987-90... dTo Apr. 1. DIVIDEND RESTRICTIONS—See long term debt above. VOTING RIGHTS — Has one vote per share. 

Seque Corp. Class B common; no par-

1987-90......\$0.50 11991 ........\$0.25

Recapitalization: In Dec. 1986, stockholders approved a proposal to authorize 25,000,000 shares of Class A common and 5,000,000 shares of Class B common and each outstanding common share was converted into a one-half share of Class B and one-half share of Class B common.

### SERVICE MERCHANDISE CO., INC.

SERVICE MERCHANDISE CO., INC.

History: Inc. in Tenn. in Jan. 1970 to succeed to catalog and showroom merchandising business founded in Sept. 1960.

On July 30, 1971, acquired, in pooling of interests transactions, outsig. capital stock of 7 affiliated Cos. in exchange for 484,287 com. shs.

In Apr. 1974, acquired 7 catalog showrooms operations of Malome & Hyde, Inc. for about \$10,000,000 in cash and notes.

In July acquired 2 Sam Solomon Co. stores in Charlotte, N.C., for undisclosed terms.

On Aug. 10, 1982, acquired Sam Solomon Company in a stock transaction valued at \$10,233,000.

On May 3, 1983, acquired The Computer Shoppe, Inc. for 100,000 shs. of Co.'s com. stk.

In July 1983, acquired Home Owners Warehouse, Inc. for 663,000 Co. com. shs.

On May 8, 1985, Co. acquired H.J. Wilson Co., Inc. through a tender offer for all of the outstanding shares of its common stock.

On May 24, 1985, Co. acquired Ellman's, Inc. through a tender offer for all of its outstanding common shares.

As of Jan. 3, 1987 sold for cash McHOW subsidiary and all related inventory.

Business: Co. is engaged, through its 334 catalog stores, in the sale of a broad line of iewelry.

Business: Co. is engaged, through its 334 catalog stores, in the sale of a broad line of jewelry, diamonds, housewares, small appliances, giftware, silverware, cameras, luggage, radios, televisions, and other home electronic toys, sporting goods. Computerware, home improvement goods, plant and garden supplies, fine jewelry and giftware, and lingerie are offered through the companies subsidiative.

Property: Co. stores are located as follows:

| N,Y. (20)  | Tenn. (18) |
|------------|------------|
| Tex. (34)  | Nev. (1)   |
| Ala. (8)   | Ariz. (2)  |
| Ark. (4)   | Cal. (12)  |
| Colo. (8)  | Conn. (4)  |
| Del. (2)   | Fla. (39)  |
| Ga. (16)   | Ill. (23)  |
| Ind. (15)  | Ia. (1)    |
| Kans. (4)  | Ky. (8)    |
| La. (14)   | Me, (6)    |
| Md, (3)    | Mass. (10) |
| Mich. (10) | Miss. (6)  |
| Mo. (7)    | Neb. (2)   |
| N.H. (5)   | N.J. (4)   |
| N.M. (2)   | N.C. (5)   |
| Oh. (12)   | Okl. (8)   |
| Penn. (9)  | S.C. (6)   |
| Vt. (1)    | W.Va. (1)  |
| Va. (4)    | , (-)      |
|            |            |

Subsidiaries The Computer Shoppe, Inc. Zinin's

|  |  |   | 11/1                   | 5    |
|--|--|---|------------------------|------|
| SOR SERVICE  | CORP.                                      |   |                        | ļ    |
| Incorporat   | ed in Dela                                 | ware on N                                 | ov. 19,                |      |
| une 4, 1986 Co. Way 1, 1987 tod for \$1,11 valued at tallments of May 1992   | acquired T.<br>Co. acquire                 | horndike Pr<br>d Library                  | ess.<br>Magna          | I    |
| valued at  | 5,789 in ca<br>\$4,25 per                  | ish, 50,000<br>sh. and tw                 | shs. of<br>o addi- \   | ζ    |
| May 1992.<br>May 1987, Co.   | founded A                                  | 4,500 each<br>Ault Day (                  | m May                  | İ    |
| 100, Inc.  | Adult Day                                  | Cubs of A                                 | merica,                | ,    |
| acquired Alice H   | ealth Care,                                | Inc. of Ba                                | ltimore,               | İ    |
| May, 1987, Co. ret. Inc. July 10, 1987 coursed Alice H and. July 1987, Co. a th Care. Inc. fo and 1,000 of its oc Dec. 1987, Co. of Senior Citi purchase price of 00 promissory m. sk., payable a June 1988, CO. of News, Inc. fo stockand an ad future earnings.  | r approxim                                 | nately \$256                              | 000 in                 |      |
| Dec. 1987, Co.   | acquired su<br>izens Mark                  | obstantially eting Grou                   | all the op, Inc.       | Ć    |
| purchase price c   | onsisted of<br>note and u                  | \$500,000 in<br>p to 51,000               | cash, a<br>shares      | ļ    |
| June 1988, CO.   | acquired<br>31.100.00                      | The Golder                                | Years                  |      |
| stockand an ad inture earnings. November 1988 outstanding stoc ado publisher for the first of th | ditional \$1,                              | ,000,000 cor                              | tingent                | Ċ    |
| November 1988<br>outstanding stoc  | k of SEI F                                 | all of the<br>Publishing (                | orp., a                | 1    |
| ont Venture: In  | Feb. 19                                    | 88, the co                                | mpany                  | 5    |
| diy Inn Adult D  | ay Care, In<br>the joint ve                | nc., a subsidentire was                   | liary of<br>formed     | ı    |
| the purpose of lea   | sing, equip                                | ping and or<br>ide adult d                | perating<br>ay care    | t    |
| related services<br>hirer will make at   | to senior o                                | itizens. Eac<br>ital contrib              | th joint<br>ution of   | 1    |
| auch additional  | contribution                               | ns as the<br>eir respecti                 | venture                | ļ    |
|  | erates in t                                | two busine                                | ss ser-                |      |
| The Publishing of the publishing of the publishing of the publishing of the publishing in the senior of the publishing of the senior of the publishing of the senior of the publishing of the senior of the publishing of the publis | ng Informa                                 | tion Group<br>int books                   | , which<br>for the     | •    |
| cally impaired, as   | id a direct<br>enior adult                 | mailing o                                 | ompany<br>nd The       |      |
| to the senior  | ty Group, v<br>adult mark<br>reing staffir | et in the                                 | des ser-<br>form of    | 1    |
|  |  |   |                        | 1    |
| don, Conn., and  |  | space III                                 | Unity,                 | i    |
| orndike Press  | ubsidiaries                                |   |                        | •    |
| thry Magna Books<br>at Day Clubs of A<br>alth Care, Inc  | merica, Inc.                               | . (88.5%)                                 | *                      | 1    |
| izens Marke  | eting Group                                | •   |                        | Į    |
| Thompson, Jr.  | Officers<br>Chmn., P                       | res. & Chie                               | ef Exec.               | 1    |
| 36:73. C   | 77' TO (                                   | 1. M.t. ( A                               | r. Off.                |      |
| Inompson, Vice-  | ·Pres. & Sec<br>Directors                  |   |                        | 1    |
| Thompson, Jr.<br>Thompson<br>Shulman<br>Hamlet   | Jerry S<br>D.L. V                          | Schneider<br>Vagner<br>Fiederowicz<br>ast |                        |      |
| Hamlet<br>Luke   | W.M.<br>J.E. L                             | Fiederowicz<br>ast                        |                        |      |
| Luke<br>Auditors: BDO Seid   | lman                                       |   |                        | •    |
| eni Counsel: Cur<br>d Stockholder<br>d of Employees:   | nmings & L<br><b>s:</b> Aug. 16, 1         | ockwood.<br>1989, 156.                    |                        | ]    |
| io. of Employees:<br>Address: 354 Nod  | Aug. 1, 1986                               | 5, 13.<br>Wilton CT                       | 06807                  |      |
| (403) 834-1644   |  |   |                        | ]    |
| 1 (\$000):   |  |   |                        | •    |
|  | 1989<br>9,481                              | 1988<br>6,411<br>3,243                    | 1987<br>3,523<br>1,765 | •    |
| of sales<br>ten. & admin.<br>dividend inc.   | 4,833<br>5,111                             | 2,971                                     | 1,563                  | ;    |
| dividend inc.  | 537<br>238                                 | . 578<br>30                               | 81<br>63               |      |
| tr income etc. tal items bef, taxes, etc. the discont oper. mord item income   | 209<br>2,421                               | dr159                                     | dr83                   | 1    |
| discont oper   | 2,421<br>dr2,374<br>cr115<br>d2,090        | 249<br>10                                 | 61                     | 1    |
| ncome  | d4.350                                     | 345                                       | 59<br>128              | 1    |
| ned earns  | 324<br>d4,025                              | d21<br>324                                | ٠                      |      |
| Contin Oper  | d\$0.32                                    | \$0.06                                    | \$0.03                 | 1    |
| com, Share: mary: contin. oper. scont. oper. straord, item Net income  | d\$0.32<br>d0.29                           |   | 0.03                   | .1   |
| Net income  Net income  Onlin oper   | d\$0.61                                    | \$0.06<br>\$0.05                          | \$0.06<br>\$0.02       |      |
| Net income  V diluted: Contin. oper.  Litraord. item  Net income   |  | \$0.05                                    | \$0.02<br>0.02<br>0.04 |      |
| Shares (000):  |  |   |                        | 1    |
| Tunio-   | 7,228                                      | 6,953                                     | 0,01                   |      |
| ally an  | 7,073                                      | 5,996                                     | 0,01                   |      |
| ully diluted   | 7,073                                      | 5,996<br>6,803                            | May 31                 |      |
| ully diluted<br>policiated Bal   | 7,073                                      | 5,996<br>6,803<br>it, as of               | <b>May 31</b><br>1988  |      |
| uly diluted Bald Bald Bald Bald Bald Bald Bald Bal   | 7,073                                      | 5,996<br>6,803<br>at, as of               | May 31                 | 11.1 |

| てフ                          |                  |           |
|-----------------------------|------------------|-----------|
| Refundable inc. tax         | 225              |           |
| Other curr. assets          | 686              | 828       |
| Total current               | 12,650           | 10.340    |
| Prop. & equip               | 1,636            | 1,129     |
| Less: Accum. deprec         | 518              | 356       |
| Prop. & equip., net         | 1,118            | 773       |
| Goodwill                    | 3,370            | 2,428     |
| Other assets                | 634              | 633       |
| Def. chgs.                  | 545              | 443       |
| Total                       | 18,317           | 14,617    |
| Liabilities:                |                  |           |
| Accts pay. & accr. exp      | 1,921            | 1,339     |
| Debt due                    | 409              | 68        |
| Inc. taxes payable          | 185              | 207       |
| Other current liab          |                  | 190       |
| Total current               | 2,515            | 1,804     |
| ②Long-term debt             | 6,293            | 616       |
| Other liab.                 | 956              | 33        |
| Minority interest           | □ (              | 7         |
| Pref. stk. (\$0.01)         | 145              | 139       |
| Additional paid-in cap      | 12,446           | 11,607    |
| Retained earn.              | d4.025           | 324       |
| Currency trans. adj         | d14              | 86        |
| Total stkhldrs' equity      | 8,551            | 12,156    |
| Total                       | 18,317           | 14,617    |
| Net current assets          | 10,135           | 8,537     |
| □Amounted to \$10. ②        |                  |           |
| \$493,000; 1988, \$45,625   |                  | 1707,     |
| Note: Above 1988 and 1      | 097 financial as |           |
| have been reclassified to o | nnform to 1020 : | atements  |
| tion                        | DIMOLIN (U 1989  | hresenra- |

Long-Term Debt: Outstg. May 31, 1989, \$6,701,770 comprising:

(1) \$5,834,407 5½% conv. subord. notes due June 30, 1992. Notes are convertible beginning 12 months after the closing at the election of the holder at a price \$5 per sh. Notes are callable by Co. if theprice of Com. stk. exceeds \$7.50 per sh. at 107.5.

(2) \$153,482 mortgage payable.

(3) \$661,218 notes payable.

(4) \$52,663 other debt.

Capital Stock: 1. Senior Service Corp. voting preferred; par \$0.01:
AUTHORIZED — 1,000 shares; outsig., May 31, 1989, 1,000 shares; par \$0.01.
VOTING RIGHTS — Entitled to elect 3/s of the Board of Directors until Oct. 31, 1991. Holders have no other voting rights and are not entitled to receive any dividends.

2. Senior Service Corp. common; par \$0.02: AUTHORIZED — 20,000,000 shares; outsig., May 31, 1989, 7,227,938 shares; reserved for options, 711,350 shs.; reserved for warrants, 2,323,450 shs.; par \$0.02. VOTING RIGHTS—Entitled to one vote per share. No preemptive, conversion, or redemption 

Warrants: Outstg., May 31, 1989, warrants to purchase 2,323,450 common shares as follows:
(1) 2,318,200 cl. B warrants to perchase 1 com. sh. each at \$5 a sh., expiring Dec. 2, 1992.
(2) 5,250 com. shs. at \$1.00 per sh. expiring June 4, 1991.

History: Incorporated in Delaware March 28, 1929, as General Printing Ink Corp.; Name changed to Sun Chemical Corp. on Nov. 28, 1945; present name adopted on May 8, 1947. For other acquisitions prior to 1960, see Moody's 1960 Industrial Manual.

In 1960 acquired Artistic Mfg. Co., Inc., Stamford, Conn., (sold in 1974); Dyna-Foam Corp., Ellenville, N.Y., (dissolved 1964); 2zi business of Carbo Chemical Co., Pawtucket, E.I. (dissolved 1964);

1964).
On Nov. 30, 1960, General Printing Ink Co., Inc. (N.Y.), former subsidiary, was dissolved. In Apr. 1966, acquired Tousey Vazzish Co., Northlake, Ill., for \$3,650,000 fash. In June 1967 acquired Varnish Products Co. for 4,147 shares of 5% second pfd. stock. On Jan. 29, 1968 sold the assets of Industrial Coatings Division.
In Dec. 1968 acquired Federal Coor Laboratories, Inc., Cincinnati, O., for 302,030 common shares.

ares. In Dec. 1969, acquired 241,500 and (over 10%) Standard Kollsman Industries, izc. for about

\$11 a sh.
On Dec. 30, 1970 acquired Web Fress Engineering, Inc., Chicago, and Logic Systems Inc.
On Nov. 1, 1971 acquired Sta-Hi Corp. Newport Beach, Cal.
In Sept. 1972 acquired 80% interest in Societe France Couleurs, S.A. for cash.
On Dec. 29, 1972 merged Standard Kollsman Industries, Inc. thru exchange of 1 com. sh. for each 4½ Standard Kollsman shs.

In Apr. 1973 acquired 25% interest in Ault & Wiborg Group Ltd. Under deal, Ault & Wiborg will acquire British Printing Ink Co., a Co. subsidiary, and a license to manufacture and sell Co.'s Suncure ultraviolet cured printing inks (acquired additional 15% interest in 1974 and 2% in 1977.)

In Apr. 1973 acquired 83.9% interest in Baglini, S.p.A., Italy for an undisclosed cash sum (acquired additional 13.7% in 1976).

In Sept. 1973 acquired 80% interest in Societe Encres Dresse, Belgium, for cash.

In Apr. 1974, Encres Dresse subsidiary acquired Dambrame, Belgium for cash (acquired additional 10% in 1976).

Dambrame, Belgium for cash (acquired additional 10% in 1976).

In Dec. 1974, sold Artistic Division, manufacturer of ribbons and bows.

In Jan. 1975, sold Warwick Chemical (York-shire) Ltd.

In Feb., 1979, acquired a 5.2% interest in Chromalloy American Corp. Interest increased to 18% subsequently in 1979.

subsequently in 1979. In Feb. 1982, Co. ingreased its interest in Chromalloy American Corp. to 36.1% by purchasing a total of 297,100 shs. for \$5,500,000 between Oct. 23, 1981 thru Jan. 14, 1982. (Acquired remaining shs. in Dec. 1986). In Feb. 1986, sold its Venezuelan printing ink subsidiary for \$4,000,000.

In Jan. 1987, Co. completed the sale of its graphic arts materials group to Dainippon Ink and Chemicals, Inc., for approximately \$550,000,000 in cash.

Chemicals, Inc., for approximately \$55,000,000 in cash.

In Mar. 3, 1987, Co. acquired Litho-Strip Co. a division of Amsted Industries Inc. with plants in Chicago and Houston, also in 1987, acquired Jet Services West and Malichaud et Cie for at total purchase price of approximately \$35,000,000.

In Dec. 1987, Co. acquired Atlantic Research Corp. for \$307,000,000.

Also, in 1987, Co. sold K-G. Retail chains of mean's specialty stores.

On Jan. 5, 1988, Co. and Atlantic Research Corp. merged, following the conclusion of Co.'s \$31 per share cash tender offer for Atlantic Research shares. In the offer, which expired on Dec. 21, 1987, Co. received valid tenders which, when coupled with shares already owned by Co., amount to approximately 94% of Atlantic Research shares. Atlantic Research stockholders who did not tender their stock but who surrender their shares in the merger will receive \$31 per share in cash. Under the merger, Atlantic Research Corp. becomes a wholly owned subsidiary of Co.

In Mar. 1988, sold Chromallory American Insurance Group, Inc. with Resolute Holdings, Inc.

In 1988, Co. purchased all of the common stock of Sequa PLC. for \$24,400,000.

Also, in 1988, Co. sold Woolley Tool & Manufacturing Division in the engineered services business.

In 1989, sold its land transportation division with the sale of its Transit Management Services

In 1989, sold its Transit Management Services Division, Muncie Reclamation & Supply Division, Hausman Bus Sales & Parts Division and National Seating Co.

Also in 1989, sold its Teleproducts Division.

The 1989, sold its Teleproducts Division.

Also in 1989, sold its Teleproducts Division.

In 1989, Co.'s wholly-owned subsidiary, Chromally Gas Turbine Corp., purchased the business and assets of Aero Cast. Inc., Aerodyne Investments Castings, Inc., Caval Tool & Machine Co., Inc., DRB Industries, Inc., H7H Parts Co., Inc. and The Stalker Corp. for \$70,000,000.

On Dec. 12, 1989, sold a majority interest in Atlantic Research Corp. to Chromalloy Gas Turbine Corp.

In March 1990 cold in The Corp. In March 1990 cold in Telephone Corp.

In March 1990, sold its Tempest Products unit.

Business: Co. is engaged in producing and selling a broad range of products and services through operating companies in six consolidated industry segments: Aerospace, Transportation, Machinery and Metal Coatings, Specialty Chemicals, Professional Services and Other Products, and Financial Services.

Property: Company leases 61,000 sq. ft. of corporate office space in New York, N.Y.; Hackensack, N.J.; and Cincinnati, Oh.

sack, N.J.; and Cincinnati, Oh.

Aerospace — The Kollsman operation owns two plants in New Hampshire with aggregate floor space of 400,000 sq. ft. and leases five other facilities aggreagting 174,000 sq. ft. No owns a 23,000 sq. ft. manufacturing ficility in Wichita, Kan. and leases 12 domestic and one foreign facility aggregating 183,000 sq. ft.

The Chromalloy Gas Turbine Corp. operates 60 plants in twelve states and seven foreign countries with aggregete floor space of approx 3,500,000 sq. ft.

with aggregete floor space of approx 3,500,000 sq. ft.

Rocket propulsion operations lease two principal manufacturing facilities, a 421 acre site in Gainsville, Va. and a 1,014 acre site in Camden, Ark. Also leases 169,000 sq. ft of administrative and manufacturing space in Ala., Calif. and Va.

Machinery and Metal Coatings — The can-forming and decorating operations own two plants in the United States with aggregating floor space of 228,000 sq. ft and leases one small warehouse facility of approx 5,000 sq. ft. In Europe, owns a plant with aggregate floor space of approx. 57,000 sq. ft. The Precoat Metals operations owns five manufacturing facilities in Mo., Ill. and Tex. with a total of 500,000 sq. ft of space. An additional 75,000 sq. ft is leased in Ill.

Specialty Chemicals — The Specialty Chemicals segment owns one plant in South Carolina aggregatin 155,000 sq. ft. of space. In addition, the segment owns two plants in the United Kingdom with aggregate floor space of 190,000 sq. ft.

Transportation — Sequa's barge business operates in excess of 900 barges; 23 tow boats and 9 tugs. Also utilizes approx. 300,000 sq. ft. of Terminature of the segment owns two plants in the United Kingdom with aggregate floor space of 190,000 sq. ft.

nal and Maintenance facilities on approx. 300 acres of land. The barge group leases approx. 16,000 sq. ft. of office space in St. Louis, New Orleans nas New York.

rt. of ottice space in St. Louis, New Orleans nas New York.

Sabine owns six United States flag deep-ses tankers and operates 15 tow boats and 39 tank barges. Also owns nine harbor tugs, and approx. 82.00 sq. ft. of space in Port Arthue, Tex.

Professional Services and Other Products — The Professional Services Group operates in 58 locations witha total of approx. 620,000 sq. ft. of space.

The engineered services businesses operate two manufacturing facilities in La. and W. Va. In addition, they also lease seven and own two sales, administrative and warehouse facilities totaling approx. 42,000 sq. ft.

The automotive products subsidiary, Casco owns a 268,000 sq. ft. plant in Conn.

Financial Services — Sequa Capital Corp. utilizes 13,000 sq. ft. of leased office space in New York City and two satellite offices totalling 1,500 sq. ft. in Englewood Cliffs, N.J. and Baltimore, Md. The Centor Co., a wholly-owned subsidiary, owns and operates the Chromalloy Plaza Building in Clayton, Mo.

Atlantic Research Corporation
Chromallory Gas Turbine Corporation
Casco Products Corp.
Kollsman Avionics
Kollsman Military Systems
Kollsman Systems Management
Arkansas Propulsion Division
Virginia Propulsion Division
Virginia Propulsion Division
Teleproducts Division
Systems & Applied Sciences Corporation
Rutherford Machinery Division
Materiels Equipments Graphiques
Precoat Metals Division
Stundum Canforming Systems
Marine Transportation Corp.
The Valley Line Company
Sabine Towing and Transportation Co.
Sequa Chemicals, Inc.
Warwick International Ltd.
Sturm Machine Company
Sequa Capital Corporation
SunRise Insurance Limited Subsidiaries

Officers

N.E. Alexander, Chmn. & Chief Exec. Off.

R.E. Davis, Pres. & Chief Oper. Off.

S.Z. Krinsly, Senior Exec. Vice-Pres. & Gen. Coun-

S.Z. Krinsiy, Semoi Eact. Vice-Pres., Fin. & Admin. sel
G.S. Gutterman, Exec. — Vice-Pres., Fin. & Admin. Harry Brill-Edwards, Senior Vice-Pres.
D.M. Libutti, Senior Vice-Pres.
Martin Weinstein, Senior Vice-Pres.
R.H. Wright, Senior Vice-Pres.
K.A. Drucker, Vice-Pres. & Treas.
W.P. Ksiazek, Vice-Pres. & Contr.
I.A. Schreger, Sec.

Vice-Presidents
D.J. O'Brien
S.W. Rosen
D.S. Bunin
R.P. Schneider W.E. Morris L.G. Kyriakou J.J. Quicke J.C. Allwarden Monroe Adlman

Directors N.E. Alexander Gerald Tsai, Jr. Alvin Dworman S.Z. Krinsly F.R. Sullivan A.L. Fergenson R.S. LeFrak D.D. Kummerfeld D.S. Gottesman Raymond Frankel R.E. Davis

Auditors: Arthur Andersen & Co. Annual Meeting: In April

No. of Stockholders: Dec. 31, 1989, 8,000. No. of Employees: Dec. 31, 1989, 17,700.

Executive Office: 200 Park Ave., New York, NY 10166. Tel.: (212) 986-5500. Fax: (212) 370-1969. Telex: 14-7236.

Consolidated Dec. 31 (\$000); Income Account, years ended

|                       | 1989       | 11988           | 11211987      |
|-----------------------|------------|-----------------|---------------|
| Net sales             | 1,602,118  | 1.411.894       | 1.025.378     |
| Operating revenues .  | 301,745    | 299.547         | 132,512       |
| Financial servs revs. | 55,292     | 31,305          | 12,807        |
| Tot net sales & revs. | 1.959,155  | 1.742,746       | 1,170,697     |
| Cost of goods sold    | .,,,,,,,,, | *,*******       | 756,120       |
| Cost of sales         | 1,223,814  | 1,042,579       | 750,120       |
| Cost of oper revs     | 239,457    | 247,619         | 108,090       |
| Cost of financial     | 207,207    | 277,017         | 100,070       |
| servs revs            | 32,166     | 17,562          | <b>36.203</b> |
| Selling, gen & admin  | 269,072    | 255,587         | 172,973       |
| Total costs & exps    |            |                 |               |
|                       | 1,764,509  | 1,563,347       | 1,043,386     |
| Operating income      | 194,646    | 179,399         | 127,311       |
| Interest expense      | 60,942     | 61,387          | 36,927        |
| Interest income       | 5,059      | 5,263           | 11,346        |
| Loss on sale of       |            |                 |               |
| minor int             | dr15,109   |                 |               |
| Net loss on invest    |            |                 |               |
| portfolio             |            |                 | dr21,100      |
| Other, net            | dr12.146   | <i>dr</i> 1,476 | dr548         |
| Tot other inc (exp) . | dr83,138   | dr57,600        | dr47.229      |
| Inc bef income taxes  | 111,508    | 121,799         | 80,082        |
| Prov for inc taxes    | 51,000     | 49,072          | 27,622        |
| Inc fr contin opers   | 60,508     | 72,727          | 52,460        |
| Loss fr discont       | 00,000     | ,               | 02,104        |
| opers                 | dr4,637    | dr4,080         | dr5,262       |
| Net income            | 55,871     | 68,647          | 47,198        |
| Prev retained earns . | 418,317    | 359,629         | 322,583       |
| Cash divs: Class A    |            |                 |               |
| Casu divo. Class A.,. | 3.793      | 4.063           | 4.185         |

| Cash divs: Class B   | 1.844           | 1.938          | 1,941          |
|----------------------|-----------------|----------------|----------------|
| Cash divs: Preferred | 3,841           | 3,958          | 4,026          |
| Retained earns       | 464,710         | 418,317        | 359,629        |
| Earn com sh:         | 404,710         | 410,011        | 007,025        |
|                      |                 | *.             |                |
| Primary:             | _               |                |                |
| Cont oper            | <b>\$</b> 5.55  | <b>\$</b> 6.42 | <b>\$</b> 4,43 |
| Discont opers        | ₫\$0.45         | d\$0.38        | a\$0.48        |
| Net income           | \$5.10          | \$6.04         | \$3.95         |
| Fully diluted:       | 40,10           | 40.01          | 400            |
|                      | Ar 20 '         | 84.20          | e4 20          |
| Cont oper            | \$5.39          | \$6.20         | <b>\$</b> 4,38 |
| Inc fr discont       |                 |                |                |
| opers                | <i>₫</i> \$0.41 | a\$0.35        | <b>₫\$0.44</b> |
| Net income           | <b>\$4.</b> 98  | \$5.85         | \$3.94         |
| Common shares (000): | <b>41.</b> /0   |                | ·              |
| Year-end             | 0.040           | 10.212         | 10 400         |
|                      | 9,842           | 10,312         | 10,690         |
| Average:             |                 |                |                |
| Primary              | 10,213          | 11,735         | 10,932         |
| Fully diluted        | 11.217          | 11,245         | 11.986         |
|                      | oct dieco       | ntinued of     | narationa      |
|                      |                 |                |                |
| Restated to reflect  |                 |                | 110. 94        |
|                      |                 |                |                |

Incl interest expense of: 1987 \$1,817,000

Consolidated Balance Sheet, as of Dec. 31 (\$000):

| Assets:                      | 1989            | 1988          |
|------------------------------|-----------------|---------------|
| Cash & cash equivalents .    | 83,303          | 64,174        |
| Short-term investments       | 3,585           | 4,659         |
| Receivables                  | 229,830         | 200,055       |
| Unbilled receivables, net .  |                 | 84,438        |
| Inventories, net             | 305,530         | 259,970       |
| Net assets of discont        | *****           |               |
| opers                        | 31.462          | 100,835       |
| Invest in leasing assets     | 59,586          | 31,709        |
| Other current assets         | 80,093          | 39,797        |
| T-1-1                        |                 |               |
| Total current assets .       | 944,615         | 785,637       |
| Invest in leasing assets     | 337,768         | 238,153       |
| Non-current receivables      | 68,479          | 48,954        |
| Other investments            | 47,145          | 23,137        |
| Total investments            | 453,392         | 310,244       |
| Deferred charges & other.    | 24,061          | 16,051        |
| Excess of cost over assets   |                 |               |
| of cos acquired              | 395,219         | 403,680       |
| Total other assets           | 419,280         | 419,731       |
| Total assets<br>Liabilities: | 2,344,306       | 1,961,290     |
| Bank loans & notes pay       | 1,432           | 43,113        |
| Curr matur of lg tm debt.    | 44,562          |               |
| Assessments marriable        |                 | 37,916        |
| Accounts payable             | 169,387         | 142,170       |
| Taxes on income              | 17,606          | 302 404       |
| Accrued expenses             | 217,525         | 202,604       |
| Total current liabil         | 450,512         | 426,400       |
| Lg tm debt, net of curr      |                 |               |
| matur                        | 922,572         | 630,767       |
| Deferred taxes on income.    | 83,936          | 51.089        |
| Other liabilities            | 182,239         | 152,543       |
| Tot defer crs & other        |                 | -             |
| liabil                       | 266,175         | 203,632       |
| Pfd stock-\$5 cum conv       | 23797           | 213797        |
| Class A common stock         | <b>47,042</b>   | <b>④7.042</b> |
| Class B common stock         | <b>53,873</b>   | <b>3,873</b>  |
| Cap in excess of par value   | 301,165         | 302,929       |
| Cum translation adj          | cr462           | cr4,352       |
| Retained eartings            | 464,710         | 418,317       |
| Total                        | 778,049         | 737,310       |
| Less: cost of treasury stk . | dr73,002        | dr36,819      |
| Total shholders' equity.     | 705,047         | 700,491       |
|                              |                 |               |
| Total liabil & stk eq .      | 2,344,306       | 1,961,290     |
| Net current assets           | 494,103         | 359,237       |
|                              | discontinued    | operations    |
| TODA leave \$1.00. Acres     | L. L BOT OOD, T |               |

[URestated to reflect discontinued operations EPar value: \$1.00; Auth shs: 1,825,000; Issued: 1989 797,000 ; 1988 797,000 @Involuntary liquidation value: 1989 \$31,596,000 ; 1988 \$33,171,000 @Par value: none; Auth shs: 25,000,000; 1988 7,042,000 @IPar value: none; Auth shs: 5,000,000; 1988 7,042,000 @IPar value: none; Auth shs: 5,000,000; Issued: 1989 3,873,000 ; 1988 3,873,000 ed for operations discontinued in 1988.

Long Term Debt: 1. Sequa Corp.  $10\frac{1}{2}$ % senior subordinated notes, due 1998:

Rating — Baa3 ---\$250,000,000; outstg., Dec. 31, 1989, AUTH. — \$250,000,000; outstg., Dec. 31, 1989, \$250,000,000.

DUE — May 1, 1998.

INTEREST — M&N1.

CALLABLE — As a whole or in part beginning May 1, 1993 at 104.67.

O'THER DETAILS — Not reported.

LISTED — On New York Stock Exchange.

O'FFERED — \$250,000,000 on Apr. 27, 1988 thru Drexel Burnham Lambert Inc. & Bear Sterns & Co. Inc. and associates.

PRICE RANGE — AUTH. -

1989 100½ 100½ High .....

High ... 100½ 98

2. Sequa Corp 95% Notes, due 1999:
Rating — Baa2
AUTH — \$150,000,000; outstg. Dec. 31, 1989, S150,000,000
DATED — Oct. 15, 1989. DUE — Oct. 15, 1999.
INTEREST — A&O 15 to holders registered M 31 & S 30.
TRUSTEE — The First National Bank of Chicago.
DENOMINATION — Fully registered, \$1,000 and exchangeable without service charge.
CALLABLE — Not callable prior to maturity.
SECURITY — Not secured. Rank prior to all subordinated indebtedness of Co. and pari passu with all other unsecured and unsubordinated indebtedness of Co. and pari passu with all other unsecured and unsubordinated indebtedness of Co. and pari passu with all other unsecured and unsubordinated indebtedness of Co. and pari passu with all other unsecured and unsubordinated indebtedness of Co. and pari passu with all other unsecured and unsubordinated indebtedness of Co. and pari passu with all other unsecured and unsubordinated indebtedness secured by any lien on any physical property owned by Co. or any wholly-owned domestic subsidiary, and Co. will not itself, and will not permit

any subsidiary to, create, incur, issue any indebtedness secured by any lenshares of stock or indebtedness of womed domestic subsidiary which owns cal property, without equally and ratio the indenture securities, unless after thereto the aggregate principal amount secured indebtedness then outstanding attributable debt of Co. and its wood domestic subsidiaries in respect of sale back transactions involving physical entered into after the date of the first indenture securities, other than such as are permitted as described in clause Sale and Leaseback would not exceed solidated net tangible assets.

SALE AND LEASEBACK—So continuenture securities are outstanding indenture, Co. or, any wholly-owned domesticing the continuenture securities covering any principal amount of the first indenture securities covering any principal amount of the first indenture securities covering any principal amount of construction and commencement operation thereof, unless (a) the attribute of Co. and its wholly-owned domestic in respect thereto and all other sale and transactions entered into after the date issuance of indenture securities, plus the principal amount of indebtedness secure on physical properties then outstanding equally and ratably securing the indenture issuance of indenture securities, plus the principal amount of indebtedness secure on physical properties then outstanding equally and ratably securing the indenture indebtedness of a wholly-owned domestary for money borrowed, maturing more months after such application.

INDENTURE MODIFICATION—may be modified, except as provided, was of 66½% of ones outstg.

RIGHTS ON DEFAULT—Trustee, motes outstg., may declare principal due to standing debt and to meet capital expenditure and to meet capital expenditure of the principal due to the contraction of the contraction of the contraction of the contraction of the principal due to the contraction of the principal due to the fair value of such application.

FURPOSE—Proceeds will be added to the real funds of Co. and may be use 3. Other Long-Term Debt: Outsig. Dec. 11, 18

\$567,134,000 comprised of:
Debt fo operations excluding Financial Service
(1) \$50,000,000 10.27% private placement

\$52,500,000 8.9% Euro-commercial pages \$28,650,000 91/2% uncommitted (2) (3) credit.

\$34,195,000 9.47% Insurance Co. keep 1 (4) \$34,193 ble thru 1998. (5) \$50,488,000 10.88% United States are ment-insured Merchant Marine bonds paying

2005.
(6) \$20,000,000 11.49% term loans due 19.
(7) \$16,562,000 7.9% average nitros mortgage notes payable and equipment of thru 2013.
(8) \$26,931,000 8.4% other long-term bein varying amounts through 2001.
Debt of Financial Services:
(9) \$126,000,000 9.7% revolving cross-ment.

(10) \$82,492,000 9.4% average interest mercial paper and money market lines.
(11) \$17,500,000 9.9% average interest water placement

vate placement.
(12) \$39,316,000 10,2% average interest selloans, due 1990 thru 1993.
(13) \$22,500,000 10.3% subord.

(13) \$22,500,000 10.3% substitute 1992 thru 1996.

In June 1989, Co.'s Capital Corowned subsidiary in the Financial ment, entered into a commercial power with Manufactures Hanover Security the issuance of up to \$100,000,000 financing at prevailing interest rate not exceeding 9 months. At De \$62,377,000 of commercial paper rate under this agreement.

ever the tunction to domest met tedni annual as year en seer this i The Co. gracents o graunts of a facilities across parcial paraceministe instruments arrest carporation gener, mar and as ion. The Co.'s grains to starb restricted Co. to common sto rantmon stc seemon steres reservante the properties of the p grenate an estrictions. ge also sub grances an Capital Si severtible | AUTH. — 1. Fo.161 share DIVIDEND

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IGHTS—Entitled to elect 3/5 of the irectors until Oct. 31, 1991. Holders a voting rights and are not entitled to ividends.

jervice Corp. common; par \$0.02: ED — 20,000,000 shares; outstg., May \$53,300 shares; reserved for options, re 1 for warrants, 2,367,700 shs.;

IGA. -- Entitled to one vote per reemptive, conversion, or redemption

-(700,000 units) at \$6.00 per unit Co., \$5.40 per unit) on Dec. 2, 1986 llair & Co., Inc. and associates. Each of three shares of common stk. and hable Class A Warrants. Each Class A itles the holder to purchase one sh. of done redeemable Class B Warrant at ug Dec. 2, 1991. Each Class B Warrant at holder to purchase one sh. of com. stk. ec. 2, 1992.

AGENT & REGISTRAR — Ameri-

ransfer Company, N.Y.C. On Boston SE. (NASDAQ Symbol:

GE -

Outstg., May 31, 1988, warrants to 167,700 common shares as follows: ,950 cl. B warrants to purchase 1 com. 5a sh., expiring Dec. 2, 1992.

### ORP.

Incorporated in Delaware, March 28, General Frinting Ink Corp.; Name Sun Chemical Corp. on Nov. 28, 1945; ne adopted on May 8, 1987. For other prior to 1960, see Moody's 1960 Industi

acquired Artistic Mig. Co., Inc., Stam-I., (sold in 1974); Dyna-Foam Corp., N.Y., (dissolved 1964); and business of mical Co., Pawtucket, R.I. /dissolved

30, 1960, General Printing Ink Co., Inc. ner subsidiary, was dissolved. 1966, acquired Tousey Varnish Co., Norfor \$3,650,000 cash. 1967 acquired Varnish Products Co. for s of 5% second pfd. stock. 29, 1968 sold the assets of Industrial ivis.

quired Federal Color Laborato-ati, O., for 303,030 common

1969, acquired 241,500 shs. (over 10%) rd Kollsman Industries, Inc. for about

30, 1970 acquired Web Press Engineer-hicago, and Logic Systems Inc. 1, 1971 acquired Sta-Hi Corp. Newport

1972 acquired 80% interest in Societe

1972 acquired 80% interest in Societe uleurs, S.A. for cash.
29, 1972 merged Standard Kollsman, Inc. thru exchange of 1 com. sh. for tandard Kollsman shs.
1973 acquired 25% interest in Ault & roup Ltd. Under deal, Ault & Wiborg re British Printing Ink Co., a Co. subsidial license to manufacture and sell Co.'s iltraviolet cured printing inks (acquired 15% interest in 1974 and 2% in 1971).
1973 acquired 83.9% interest in Baglini, by for an undisclosed cash sum (acquired 13.7% in 1976).
1973 acquired 80% interest in Societe resse, Belgium, for cash.
1974, Encres Dresse subsidiary acquired 1974, sold Artistic Division, manufacbbons and bows.
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1982, Co. increased its interest in Chromerican Corp. to 36.1% by purchasing a 197,100 shs. for \$5,500,000 between Oct. 23, 1 Jan. 14, 1982. (Acquired remaining shs.

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1986). sold its Venezuelan printing ink y for \$4,000,000.

1 1987. Co. completed the sale of its irts materials group to Dainippon Ink and is, Inc., for approximately \$550,000,000 in

r. 3, 1987, Co. acquired Litho-Strip Co. a of Amsted Industries Inc. with plants in an uston, also in 1987, acquired Jet W ad Malichaud et Cie for at total pr. 2 approximately \$36,000,000. c. 1987, Co. acquired Atlantic Research r \$307,000,000. in 1987, Co. sold K-G. Retail chains of

pecialty stores.

n. 5, 1988, Co. and Atlantic Research Corp.
following the conclusion of Co.'s \$31 per
ash tender offer for Atlantic Research
In the offer, which expired on Dec. 21;
b. received valid tenders which, when cou-

pled with shares already owned by Co., amount to approximately '94% of Atlantic Research shares. Atlantic Research stockholders who did not tender their stock but who surrender their shares in the merger will receive \$31 per share in cash. Under the merger, Atlantic Research Corp. becomes a wholly owned subsidiary of Co.

In Mar. 1988, sold Chromallory American Insurance Group, Inc. with Resolute Holdings, Inc.
In 1988, Co. purchased all of the common stock of Sequa PLC for \$24,400,000.

Also, in 1988, Co. sold Woolley Tool & Manufacturing Division in the engineered services business.

Also, in 1988, Co. disposed of ARC's Teleproducts and Tempest Products unit, part of Professional Services & Other Products segments.

Business: Product lines manufactured and sold are graphic arts materials such as printing inks used in commercial printing, publishing and packaging, Organic pigments for printing inks, paints, plastics, textiles and cosmetics.

Co. also produces graphic arts equipment including cylindrical container decorators, two piece can forming equipment and auxiliary press equipment in addition to instruments for use in commercial aircraft and electro-optical devices, specialty chemicals for the textile, graphic arts, and paper industries; and cigarette lighters for automobiles, trucks and pleasure vehicles.

Property: Company and subsidiaries own or lease plants in United States.

Property: Company and subsidiaries own or lease plants in United States, Canada, Mexico, Belsium, Italy, France, Venezuela, England, Bermuda, Australia and Germany.

Chester, S.C.

Chemical Division Cincinnati, O.

Graphic Arts Group Northlake, Ill. Carlstadt, N.J.

Graphic Equipment Group East Rutherford, N.J. Rancho Dominguez, CA.

Instrument Group Nashua, N.H. Merrimack, N.H.

**Automotive Group** Bridgeport, Conn.

Colors Group Muskegon, MI. Cincinnati, OH. Staten Island, NY.

Subsidiaries Atlantic Research Corporation
Chromallory Gas Turbine Corporation
Kollsman Avionics
Kollsman Military Systems
Kollsman Systems Management
ARC Group Kousman Systems Managemer ARC Group Arkansas Propulsion Division Virginia Propulsion Division Teleproducts Division Tempest Division ORI Group ORI, Inc. ORI/CALCULON ORI/INTERCON ORI/INTERCON
Systems & Applied Sciences Corporation
Atlantic Research Services Corporation
Rutherford Machinery Division
Materiels Equipments Graphiques
Precoat Metals Division
Stundum Canforming Systems
Marine Transportation Corp.
The Valley Line Company
Sabine Towing and Transportation Co.
Sequa Chemicals, Inc.
Sequa plc
Warwick International
Gemoco Division

War wick international Gemoco Division Sturm Machine Company Sequa Capital Corporation SunRise Insurance Limited

Officers
N.E. Alexander, Chmn. & Chief Exec. Off.
R.E. Davis, Pres. & Chief Oper. Off.
S.Z. Krinsly, Senior Exec. Vice-Pres. & Gen. Councel Sel
G.S. Gutterman, Exec. — Vice-Pres., Fin
W.H. Borten, Senior Vice-Pres.
Harry Brill-Edwards, Senior Vice-Pres.
D.M. Libutti, Senior Vice-Pres.
Martin Weinstein, Senior Vice-Pres.
R.H. Wright, Senior Vice-Pres.
K.A. Drucker, Vice-Pres. & Treas.
W.P. Ksiazek, Vice-Pres. & Contr.
W.E. Morris, Group Vice-Pres.
I.A. Schreger, Sec. - Vice-Pres., Fin. & Admin.

D.J. O'Brien S.W. Rosen Monroe Adlman . Allwarden

Alvin Dworman

Vice-Presidents
L.G. Kyriakou
J.J. Quicke
D.S. Bunin
R.P. Schneider Directors N.E. Alexander Gerald Tsai, Jr. A.L. Fergenson R.S. LeFrak D.D. Kummerfeld

S.Z. Krinsly
F.R. Sullivan
D.S. Gottesman
Raymond Frankel
R.E. Davis Auditors: Arthur Andersen & Co. Annual Meeting: In April 😬 No. of Stockholders: Dec. 31, 1988, 12,700. No. of Employees: Dec. 31, 1988, 16,100.

Executive Office: 200 Park Ave., New York, NY 0166. Tel.: (212) 986-5500. Fax: (212) 370-1969. 10166. Tel.: (212) Telex: 14-7236.

| Consolidated<br>Dec. 31 (\$000):           | Income                                  | Accou    | nt, year  | rs ended  |
|--|---|----------|-----------|-----------|
|  |   | 1988     | 1987      | 31986     |
| Net sales                                  | A 1 20                                  |          | ,000,148  | 371,413   |
| Oper. revs                                 | 1,30                                    | 5,547    | 132,512   | -         |
| Financial services                         |   |          |           |           |
| revs                                       |   | .305     | 12,807    | 4,881     |
| Cost of sales                              |   | 2,203    | 739,451   | 269,719   |
| Cost oper, revs Cost of financial          | 24:                                     | ,619     | 108,090   |           |
| services revs                              |   | .562     | 6,203     | 2,100     |
| Selling, etc., exps.                       | 24                                      | 7,789    | 167,363   | 70,817    |
| Oper income                                | 17                                      | 7,379    | 124,360   | 33,658    |
| Interest expense .                         |   | 3.129    | 36,834    | 19,576    |
| Interest inc                               |   | .263     | 11,346    | 4,125     |
| Equity in net earns<br>of Chromalloy.      | s.                                      |          |           | 17,888    |
| Loss on invest.                            |   |          |           | 11,000    |
| portfolio                                  |   |          | 21,100    |           |
| Other not                                  | • | 358      | d563      | d430      |
| Other, net                                 | • |          |           |           |
| Net before taxes .                         | 113                                     | ,871     | 77,209    | 35,665    |
| Income taxes                               |   | 327      | 26,358    | 7,619     |
| Inc. contin. opera                         | 5 7                                     | ,544     | 50,851    | 28,046    |
| Discont. Opers.:                           |   |          |           |           |
| Oper. inc                                  | $\dots dr_{i}$                          | 2,897    | dr3,653   | 132,087   |
| Net income                                 | 68                                      | 647      | 47,198    | 160,133   |
| Prev. retain. earns.                       |   | ,629     | 322,583   | 166,192   |
| Cash dividends:                            |   |          |           |           |
| Common                                     |   |          |           | 3,742     |
| Cl. A com                                  | 4                                       | ,063     | 4,185     |           |
| Cl. B com                                  | 1                                       | ,938     | 1,941     |           |
| Pfd.                                       |   | 3,958    | 4,026     |           |
| Retained earn                              | 418                                     | .317     | 359,629   | 322,583   |
| Earn., com. share:<br>Primary:             |   | •        | ,         | • '       |
| Contin. oper.                              | 9                                       | 6.31     | \$4.28    | \$3.49    |
| Discont. oper.                             |   | 0.27     | d0.33     | 16.41     |
| Net income                                 | • • •                                   | 6.04     | \$3.95    | \$19.90   |
| Fully diluted                              |   |          |           |           |
| Contin. oper.                              |   | 6.10     | \$4.24    | \$3.47    |
| Discont. oper.                             |   | 0.25     | d0.30     | 16,37     |
| Net income                                 |   | 5.85     | \$3.94    | \$19.84   |
| Common Shares (C                           | )00);                                   | _        |           |           |
| $\underline{\mathbf{Y}}_{\mathbf{r}}$ -end | 10                                      | ,312     | 10,610    | 10,819    |
| ②Average                                   |   | 703      | 10,932    |           |
| <b>MAfter \$74,19</b>                      | 9.000: (                                | 1987. \$ | 46,048.00 | 00; 1986, |
| \$10,782,000) der                          | rec. [2]                                | nel c    | om. equ   | uv. shs.  |
| \$10,782,000) der<br>ElReflects change     | in acct                                 | g. for n | ensions   | and incl  |
| Chromalloy Ame                             | rican Co                                | rporatio | n from    | December  |
| 23, 1986 date of a                         | cq.                                     | Ī.,      |           |           |
| Consolidated                               | Balance                                 | Sheet,   | as of     | Dec. 31   |

| Consolidated Balance (\$000): | Sheet, as | of | Dec. 31   |          |
|-------------------------------|-----------|----|-----------|----------|
| Assets:                       | 1988      |    | 1987      | 7        |
| Cash & equiv                  | 64,174    |    | 48,203    |          |
| Shttm. invest                 | 4,659     |    | 39,290    |          |
| Receivables, net              | 195,458   |    | 246,551   | Ĺ        |
| Unbilled receiv               | 84,438    |    | 75,139    | •        |
| Unventories                   | 250,486   |    | 207.081   |          |
| Net assets of discontin.      | . , -     |    | •         |          |
| opers                         | 115,589   |    | 140,787   | 1        |
| Invest, in leasing assets     | 31,709    |    | 12,752    |          |
| Other assets                  | 39,797    |    | 46,224    | Ŀ        |
| Total current                 | 786,310   | -  | 816,027   | ī        |
| Property & equip.             | 597,922   |    | 488,909   | •        |
| Less deprec:                  | 153,902   |    | 81,593    | ,        |
| Net property & equip          | 444,020   |    | 407,310   | Ś        |
| Investments                   | 310,244   |    | 163,843   |          |
| Def. chgs                     | 16,051    |    | 15,000    |          |
| Excess acq. cost              | 402,462   |    | 365,952   | 2        |
| Total                         | 1,959,087 |    | 1,768,138 | 3        |
| Notes, etc., pay,             | 43,113    |    | 49,528    | 3        |
| Debt due                      | 37,916    |    | 50,352    | !        |
| Accts, payable                | 140,258   |    | 133,011   | Ł        |
| Taxes                         | 597       |    | 7,658     |          |
| Accruals                      | 202,313   |    | 213,161   | <u> </u> |
| Total current                 | 424,197   | _  | 453,710   | 5        |
| Long-term debt                | 630,767   |    | 507,088   | 3        |
| Def. income taxes             | 51,089    |    | 35,753    |          |
| Minority int., etc            | 152,543   |    | 97,584    |          |
| Pfd. stk. (\$1)               | 797       |    | 797       |          |
| ②Cl. A com. stk               | 7,042     |    | 7,043     |          |
| ⊡Cl: B com. stk               | 3,873     |    | 3,883     |          |
| Cap. excess par val           | 302,929   |    | 303,433   |          |
| Cum transl adj                | 4,352     |    | 11,436    |          |
| Retained earnings             | 418,317   |    | 359,629   |          |
| Stkhldrs' equity              | 737,310   |    | 686,221   |          |
| EReacquired stock             | dr36,819  |    | dr12,218  |          |
| Net stkhldrs' equity          | 700,491   |    | 674,003   | •        |

Total ...........
Net current assets ...... 1,768,138 362,317 362,113 DLower of cost (lifo) or mkt. ElNo par shs.; 1988, 6,485,810; 1987, 6,810,344. ElNo par shs.; 1988, 8,25,869; 1987, 3,879,615. Elshs. at cost: 1988; Cl. A,556,190; Cl. B. 47,131; 1987: Cl. A, 232,456; Cl. B.

1,959.087

Note: Restated for operations discontinued in

Long Term Debt: 1. Sequa Corp. 101/2% senior subordinated notes, due 1998:

Rating -- \$250,000,000; outstg., Dec. 31, 1988, AUTH. — \$250,000,000; outstg., Dec. 31, 1988, \$250,000,000.

DUE — May 1, 1998,

INTEREST — M&N1.

CALLABLE — As a whole or in part beginning May 1, 1993 at 104.67.

OTHER DETAILS — Not reported.

LISTED — On New York Stock Exchange.

6202 OFFERED — \$250,000,000 on Apr. 27, 1988 thru Drexel Burnham Lambert Inc. & Bear Sterns & Co. Inc. and associates. PRICE RANGE — 1988, 101-98. 2. Other Long-Term Debt: Outstg. Dec. 31, 1988, \$418,683,000 comprised of:
(1) \$41,195,000 9,47% Insurance Co. loan payable thru 1994.
(2) \$54,803,000 10.89%-11.5% United States government-insured Merchant Marine bonds payable thru 2005. ble thru 2005.

(3) \$20,000,000 11.49% term loans due 1990.

(4) \$25,984,000 7.6% to 7.96% average interest rates mortgage notes payable and equipment obligations of thru 2013.

(5) \$50,000,000 short-term borrowing refinanced in March 1989. \$46,350,000 11.2%-9.2% other long-term (7) \$103,000,000 revolving credit agreement.
(8) \$62,351,000 10.30% term loans due 1989
thru 1994.
(9) \$15,000,000 10.45% subord. term note due (9) \$15,000,000 10.43% subord. term note due 1992 thru 1994.

In May 1988, Co. sold \$250,000,000 of 10½% senior subordinated notes due 1998, pursuant to a registered public offering. The proceeds from the offering were utilized to repay the bridge loan incurred to finance the Co.'s acquisition of ARC.

In July 1988, Co. entered into a five-year \$250,000,000 revolving term loan agreement with a group of nine banks. The rate of interest payable under the loan agreement is, at the Co.'s option, the prime rate, a function of the Eurodollar rate or a function of the domestic certificate of deposit rate. The agreement does not require the Co. to maintain compensating balances. The agreement require the Co. to pay a commitment fee at an annual rate of 19% of the unused credit line. At year-end there were no borrowings oustanding under this facility.

In Sept. 1988, Co. entered into a three-year \$100,000,000 receivables purchase agreement with a group of four banks. Under the terms of the agreement, the rate of interest payable on uncollected receivable balances is a function of the Eurodollar rate, and the Co. is required to pay a commitment fee at an anual rate of .2% of the unused purchase agreement. Receivables are sold to the purchasers without recourse, and Co. retains responsibility for collection of the accounts and remittance of the proceeds to the purchasers on a monthly basis. On Sept. 30, 1988, Co. sold \$90,000,000 of receivables under this agreement, the proceeds of which were used to repay short-term debt.

In March 1989, Co. entered into a five-year private placement for \$50,000,000 of senior notes. The coupon rate on the placement is 10.27%. The proceeds were used to refinance short-term borrowings. 1992 thru 1994. In May 1988, Co. sold \$250,000,000 of 101/2%

The Co.'s loan agreements, exluding those pertaining to Financial Services, contain covenants which restrict, among other matter, the ability of the Co. to borrow, pay dividends, repurchase common stock, and qwhich require that the Co. maintain certain ratios regarding outstanding debt and

tain certain ratios regarding outstanding debt and net worth.

In addition, certain of Co.'s consolidated and nonconsolidated subsidiaries are also subject to restrictions. Loans, advances and cash dividends to the parent are limited under covenants contained in their respective loan agreements and, to a much lesser extent, foreign government regulations.

Debentures Retired: Entire issue of Sequa Corp. subordinated debenture 111/4s, due 1996 were called for redemption on Dec. 1, 1988 at 100 thru Continental Illinois National Bank and Trust Company, Chicago, Ill.

Capital Stock: 1. Sequa Corp. \$5 cumulative convertible preferred; par \$1: AUTH. — 1,825,000 shares; outstg., Dec. 31, 1988, 780,902 shares; in treas., 16,098 shs.; par \$1. DIVIDEND RIGHTS — Entitled to cumulative dividends of \$5 per sh. per annum.

DIVIDEND RECORD — Initial dividend of \$1.25 paid Feb. 1, 1987; regular quarterly dividends paid thereafter.

paid Feb. 1, 1987; regular quarterly dividends paid thereafter.

CALLABLE — At option of Co. at \$100 per sh.

CONVERTIBLE — Each sh. in convertible into 1,322 shs. of Class A common.

ISSUED — Issued in connection with merger of Co. and Chromalloy American Corp.

LISTED — On New York Stock Exchange (Symbol: SQA Pr)

PRICE RANGE — 1987, 115<sup>1</sup>/<sub>2</sub>-64; 1986, 93-92.

2. Seque Corp. Class A common; no par: AUTHORIZED — 25,000,000 shares; outstanding, Dec. 31, 1988, 6,485,810 shares; in treas., 556,190 shs.; reserved for options, conversion of preferred and Class B common stock, 5,156,166 shares; no

par, DIVIDEND RIGHTS—For a period of five years commencing Jan. 1, 1987, annual dividends, if any, on Class A common will be at least \$0.10 more per sh. than Class B common dividends.

On Old Common Stock

| On n    | o par sh        | ares:         | 1932 \$0.25  |
|---------|-----------------|---------------|--------------|
| 1929    | <b>\$</b> 1.875 | 1930-31\$2.50 | 1932 \$0.25  |
| 1933    | 0.15            | 19341.00      | 1935 2.00    |
| 1936    | 5.00            | 19370.60      |              |
| On \$   | 1 par sh        | ares:         | • .          |
| 1937    | 0,90            | 19380.50      | 1939 0.80    |
| 1940    | 0.60            | 19410.65      | 1942 0.30    |
| 1943-44 | 0.40            | 19450.45      | 1946-47 0.60 |
| 1948    | 0.50            | 19490.40      | 1950 0.90    |
| 1948    | 0.50            | 19490.40      | 1950 0.9     |

| n a sega ji na na Alijensiya ng Mijensiya d    |
|--|
| 1951-54  |
| 17J ( 17-17-17-17-17-17-17-17-17-17-17-17-17-1 |
| 1962-76  |
| On \$1 par shs. after 3-for-2 split:           |
| 19770.45 19780.60 19790.45                     |
| On \$1 par shs. after 4-for-3 split:           |
| 19790.15 19800.60 19810.18                     |
| On \$1 par shs. after 3-for-2 split:           |
| 19810.36 1982-860.48                           |
| 19810.36 1982-860.48 On Class A common         |
| 1987-880.60 119890.30                          |
|  |
| DIVIDEND RESTRICTIONS—See long term            |
| debt above.                                    |
| VOTING RIGHTS — Has one vote per share.        |
| PREEMPTIVE RIGHTS - None.                      |
| TRANSFER AGENT & REGISTRAR - Manu-             |
| facturers Hanover Trust Co., NYC.              |
| LISTED - On New York Stock Exchange (Sym-      |
| bol: SOA A).                                   |
| PRICE RANGE — 1988 1987 1986 1985 1984         |

88<sup>3</sup>/<sub>8</sub> 69 40<sup>3</sup>/<sub>4</sub> 65 3. Sequa Corp. Class B common; no par: AUTHORIZED — 5.000.000 shares: outs 

71¾ 68¼ 91½ 42¾ 511/2 Low .....

Recapitalization: In Dec. 1986, stockholders approved a proposal to authorize 25,000,000 shares of Class A common and 5,000,000 shares of Class B common and each outstanding common share was converted into a one-half share of Class A and one-half share of Class B common.

## SERVICE MERCHANDISE CO., INC.

SERVICE MERCHANDISE CO., INC.

History: Inc. in Tenn. in Jan. 1970 to succeed to catalog and showroom merchandising business founded in Sept. 1960.

On July 30, 1971, acquired, in pooling of interests transactions, outstg. capital stock of 7 affiliated Cos. in exchange for 484,287 com. shs.

In Apr. 1974, acquired 7 catalog showrooms operations of Malone & Hyde, Inc. for about \$10,000,000 in cash and notes.

In July acquired 2 Sam Solomon Co. stores in Charlotte, N.C., for undisclosed terms.

On Aug. 10, 1982, acquired Sam Solomon Company in a stock transaction valued at \$10,233,000.

On May 3, 1983, acquired The Computer Shoppe, Inc. for 100,000 shs. of Co.'s com. stk.

In July 1983, acquired Home Owners Warehouse, Inc. for 663,000 Co. com. shs.

On May 8, 1985, Co. acquired H.J. Wilson Co., Inc. through a tender offer for all of the outstanding shares of its common stock.

On May 24, 1985, Co. acquired Ellman's, Inc. through a tender offer for all of its outstanding common shares.

As of Jan. 3, 1987 sold for cash McHOW subsidiary and all related inventory.

Business: The Co. is engaged, through its catalog showrooms in the sale of a broad line of jew-

Business: The Co. is engaged, through its catalog showrooms, in the sale of a broad line of jewelry, diamonds, housewares, small appliances, giftware, silverware, cameras, luggage, radios, televisions, and other home electronic toys, sporting goods. Computerware, home improvement goods, plant and garden supplies, fine jewelry and giftware, and lingerie are offered through the companies subsidiaries.

Property: Co. and subsidiaries maintains facilies as follows:

....i

| N.Y. (19)  |   |      | ienn (Z)  |
|------------|---|------|-----------|
| La. (13)   |   | .1 . | Tex. (24) |
| Nev. (2)   |   | 5    | Ala. (9)  |
| Ariz. (2)  |   | •    | Ark. (4)  |
| Cal. (14)  |   | ,    | Colo. (7) |
| Conn. (3)  |   |      | Del. (2)  |
| Fla. (34)  |   |      | Ga. 16)   |
| III. (21)  |   | 1.   | Ind. (4)  |
| Ia. `      |   |      | Kans. (4) |
| Kent. (9)  |   |      | Me. (6)   |
| Md. (2)    |   |      | Mass. (9) |
| Mich. (10) |   |      | Miss. (6) |
| Mo. (6)    |   | 1 3  | Neb.      |
| N.H. (4)   |   | •    | N.J. (4)  |
| N.M. (2)   |   |      | N.C. (5)  |
| Oh. (11)   |   |      | Okl. (8)  |
| Penn. (8)  | - |      | S.C. (7)  |
| Vt.        |   |      | W.Va.     |

The Computer Shoppe, Inc.

| The state of the s |
|--|
| Officers   |
| Raymond Zimmerman, Chmn., Pres. & Chief Exec   |
| Off.   |
| H.I. Levy, Exec. Vice-Pres.  |
| G.A. Bodzy, Vice-Pres., Sec. & Gen. Coun.  |
| G.A. Bodzy, Vice-Pres., Sec. & Gen. Coun.<br>S.P. Braud Vice-Pres., Treas. & Chief Fin. Off.   |
| Directors - Directors  |
| R.M. Holt C.V. Moore Raymond Zimmerman J.E. Poole R.P. Crane, Jr. H.I. Levy  |
| Raymond Zimmerman J.E. Poole   |
| R.P. Crane, Jr. H.I. Levy  |
|  |

Auditors: Touche Ross & Co. Annual Meeting: In Apr.

No. of Stockholders: Jan. 2, 1988, 6,914 No. of Employees: Jan. 2, 1988, 21,231, Corporate Office: 2968 Foster Creish Nashville, TN 37202. Tel.: (615) 251-6666. Mailing Address: P.O. Box 24600, Nas

Consolidated Income Account, (\$000):

|                             | 1/3/88           | <b>□1/2/87</b> |
|-----------------------------|------------------|----------------|
| Net sales                   | 2,719,102        | 2,527,300      |
| Cost of sales               | 2,095,528        | 1,981,336      |
| Selling, etc., exps.        | 445,934          |                |
| Interest expense.           | 85,564           | 47.000         |
| Deprec. & amort.            | 56,172           | 67,572         |
| Oper. inc.                  | 35,904           | JJ.144         |
| Other inc., net             | 8,544            | d33,645        |
| Net bef, taxes              |                  | 4,512          |
| To annual factors           | 44,448           | d29,133        |
| Income taxes                | 19,557           | CT12,035       |
| Acctg. change               | <b>⊡</b> cr5,963 | 0.             |
| Inc. contin.                |                  |                |
| opers                       | 30,854           | d17,098        |
| Discont. Opers.:            |                  | 400            |
| Opers. loss                 |                  | 11,870         |
| Disp. loss                  |                  | 17,930         |
| Net Income                  | 30,854           | a46,898        |
| Prev. retain.               |                  | Falský e       |
| earns                       | 188,547          | 238,110        |
| Dividends (cash)            | 2,665            | 2,665          |
| Retained earn               | 216,736          | 188,547        |
| EE arn., com.               | ,,,,,,,          | 501.000        |
| share:                      |                  |                |
| Bef. acctg.                 |                  | 1.00           |
| change                      | \$0.75           | d\$0.51        |
| Acctg, change .             | cr0.18           |                |
| Discont oper                |                  | dr0.90         |
| Discont. oper<br>Net income | \$0.93           |                |
| Yrend com. shs.             | 90.93            | d\$1.41        |
|                             | 33,315           | 33,315         |
| (000)                       |                  | . 33,113       |
| DReflects a chge            | . in acctg.      | for pension    |

EllReflects a chge, in acctg, for pension for zen Initial Liability Cost Method to Project Credit Method. Elinci. H.J. Wilson Co., In May 8, 1985) and Ellman's, Inc. (acq. 1985) from dates of acquisition. Ma repo avg. com. & com. equiv. shs. (3Cum. effect in acctg. for inventories.

Consolidated Balance Sheet, as of (\$000)

| -  | Assets:               | 1/2/88                        |
|----|-----------------------|-------------------------------|
| -  | Cash & equiv          | 249,863                       |
| ÷. | Receivables, net      | 33.157                        |
| 3  | IIInventories         | 657,447                       |
| t  | Prepayments, etc      |                               |
|    | Refund. inc. taxes    | 21,730                        |
| 1  | · ·                   |                               |
| •  | Total current         | 962,197                       |
| -  | Prop. & equip.        | 652,748                       |
|    | Less: Deprec          | 652,748<br>168,175<br>484,573 |
|    | Net property, etc     | 484,573                       |
|    | Capitalized lse       | 90,861                        |
| -  | Other assets, etc     | 17,179                        |
|    |                       |                               |
| ,  | Total                 | 1,552,810                     |
| •  | Liabilities:          | 100 101                       |
|    | Accts. payable        | 388,426                       |
|    | Accruals              | 113,397<br>73,410             |
| 5  | Debt due              | 73,410                        |
| •  | Cap. Ises, oblig, due | 0.344                         |
|    | Debt due              | 11,743                        |
|    | Total current         | 593,320<br>515,013            |
|    | Long-term debt        | 515,013                       |
| •  | Def. income taxes     | 20 004                        |
| 7  | Cap. lses. oblig.     | 107 188                       |
| ٠  | Common stk. (\$0.50)  | 107,188<br>16,884             |
| -  | Paid-in capital       | 79,539                        |
| 5  | Retained earnings     | 10016736 1                    |
| i  | Reacquired stock      | dr6,394<br>306,765            |
|    | Stibilded conitre     | 206.765                       |
| 7  | Stkhldrs' equity      | 300,700                       |
|    | Total                 | 1,552,810                     |
|    | Net current assets:   | 300,011 7                     |
|    | □Lower of cost (fifo) | or mkt. 2453,                 |
|    | cost.                 | 28.4                          |

Auditor's Report: The following is an from the Report of the Independent & Touche Ross & Co., as it appeared in 1988

Touche Ross & Co., as it appeared in 1988, Report.

"In our opinion, the financial statements to above present fairly the consolidated posservice Merchandise Company, Inc. and sules at Jan. 2, 1988 and Jan. 3, 1987, and solidated results of their operations as flows for each of the three years in the ended Jan. 2, 1988, in conformity with accepted accounting principles consistently during the period, except for the change which we concur, in the method of valuing tories as described in Note L to the confinancial statements."

Long Term Beht: 1 Service Merchand

Long Term Debt: 1. Service Merchand Inc. 11 4% senior subord, notes, due 1998.

-\$300,000,000; outstg. Jan. AUTH — \$300,000,000; outsize. \$296,086,000.
DATED — Sept. 30, 1986. DUE — Dec. \$1.
INTEREST — J&D 15 to holders register.

1. TRUSTEE — BankAmerica Trust Of York.
DENOMINATION — Fully registered integral multiples thereof.
exchangeable without service charge of CALLABLE — As a whole or in partitime on or after Dec. 15, 1989 at the

| GIŚTRAR<br>erstate Bank, | 8/ TRANS | FER    | (GE  | »ř(Ce   | rst ( |
|--------------------------|----------|--------|------|---------|-------|
| TED On                   | SE (Symb | ol: SM | H).  | 200     | .2    |
| CE RANGE                 |          | 1986   | 1985 | 1984 19 | 83 /c |
| igh [.                   | 41/2     | 37/8   | 43/4 | 71/8 10 | 1/6   |
| ów                       | 11/2     | 11/4   | 21/4 | 21/4 /5 | ( î _ |
| , מפו                    | <b>\</b> | -      |      | ^`      | Ŀ     |

istory: Incorporated in Delaware, March 28, 2, as General Printing Ink Corp.; Name nged to Sun Chemical Corp. on Nov. 28, 1945; ent name adopted on May 8, 1987. For other uisitions prior to 1960, see Moody's 1960 Indus-

1 1960 acquired Artistic Mfg. Co., Inc., Stam-l, Conn., (sold in 1974); Dyna-Foam Corp., nville, N.Y., (dissolved 1964); and business of bo Chemical Co., Pawtucket, R.I. (dissolved

n Nov. 30, 1960, General Printing Ink Co., Inc. Y.), former subsidiary, was dissolved.

1 Apr. 1966, acquired Tousey Varnish Co., Norke, Ill., for \$3,650,000 cash.

1 June 1967 acquired Varnish Products Co. for 7 shares of 5% second pfd. stock.

n Jan. 29, 1968 sold the assets of Industrial tings Division.

Dec. 1968 acquired Federal Color Laborato-Inc., Cincinnati, O., for 303,030 common

Dec. 1969, acquired 241,500 shs. (over 10%) standard Kollsman Industries, Inc. for about

n Dec. 30, 1970 acquired Web Press Engineer-Inc., Chicago, and Logic Systems Inc. n Nov. 1, 1971 acquired Sta-Hi Corp. Newport ch, Cal.

Sept. 1972 acquired 80% interest in Societe ice Couleurs, S.A. for cash.

Dec. 29, 1972 merged Standard Kollsman istries, Inc. thru exchange of 1 com. sh. for 4½ Standard Kollsman shs.

4½ Standard Kollsman shs.

Apr. 1973 acquired 25% interest in Ault & org Group Ltd. Under deal, Ault & Wiborg acquire British Printing Ink Co., a Co. subsidiand a license to manufacture and sell Co.; ure ultraviolet cured printing inks (acquired tional 15% interest in 1974 and 2% in 1977.)

Apr. 1973 acquired 83.9% interest in Baglini, A., Italy for an undisclosed cash sum (acquired tional 13.7% in 1976).

S 1973 acquired 80% interest in Societe es e, Belgium, for cash.

Ap. 1974, Encres Dresse subsidiary acquired ibrame, Belgium for cash (acquired additional in 1976). 1974, sold Artistic Division, manufac-

Dec. 1974, sold A Jan. 1975, sold Warwick Chemical (York-

Feb., 1979, acquired a 5.2% interest in Chro-oy American Corp. Interest increased to 18% equently in 1979.

Feb. 1982, Co. increased its interest in Chro-y American Corp. to 36.1% by purchasing a of 297,100 shs. for \$5,500,000 between Oct. 23, thru Jan. 14, 1982. (Acquired remaining shs.

ec. 1986). Feb. 1986, sold its Venezuelan printing ink idiary for \$4,000,000.

Mar. 3, 1987 Co. acquired Litho-Strip Co. a ion of Amsted Industries Inc. with plants in ago and Houston.

Jan. 1987, Co. completed the sale of its hic arts materials group to Dainippon Ink and nicals, Inc., for approximately \$550,000,000 in

1 Jan. 5, 1988, Co. and Atlantic Research Corp. I Jan. 5, 1988, Co. and Atlantic Research Corp. red, following the conclusion of Co.'s \$31 per 2 cash tender offer for Atlantic Research 25. In the offer, which expired on Dec. 21, Co. received valid tenders which, when couwith shares already owned by Co., amount to oximately 94% of Atlantic Research shares. tic Research stockholders who did not tender stock but who surrender their shares in the re will receive \$31 per share in cash. Under merger, Atlantic Research Corp. becomes a ly owned subsidiary of Co.

Mar. 1988, sold Chromallory American Insur-Group, Inc. with Resolute Holdings, Inc.

siness: Product lines manufactured and sold praphic arts materials such as printing inks in commercial printing, publishing and pack[. Organic pigments for printing inks, paints, ics, textiles and cosmetics.

als roduces graphic arts equipment includ-yli dontainer decorators, two piece can ing oment and auxiliary press equipment idition to instruments for use in commercial governmental aircraft and electro-optical es, specialty chemicals for the textile, graphic and paper industries; and cigarette lighters utomobiles, trucks and pleasure vehicles.

perty: Company and subsidiaries own or plants in United States, Canada, Mexico, um, Italy, France, Venezuela, England, Bergantalia and Germany, and the state of

Chemical Division Cincinnat Chester, S.C. Cincinnati, O. Graphic Arts Group Carlstadt, N.J. Northlake, Ill.

Graphic Equipment Group
East Rutherford, N.J. Rancho Dominguez, CA.

Instrument Group H. Nashua, N.H.

Merrimack, N.H. Automotive Group

Bridgeport, Conn. Colors Group

Cincinnati, OH. Muskegon, MI. Staten Island, NY.

Subsidiaries Atlantic Research Corporation
Chromallory Gas Turbine Corporation
Kollsman Avionics
Kollsman Military Systems
Kollsman Systems Management Kollsman Systems Management
ARC Group
Arkansas Propulsion Division
Virginia Propulsion Division
Teleproducts Division
Tempest Division
ORI Group
ORI, Inc.
ORI/CALCULON
ORI/INTERCON
Systems & Applied Sciences Corporation
Atlantic Research Services Corporation
Atlantic Research Services Corporation
Authority Division
Materiels Equipments Graphiques
Precoat Metals Division
Stundum Canforming Systems Precoat Metals Division
Stundum Canforming Systems
Marine Transportation Corp.
The Valley Line Company
Sabine Towing and Transportation Co.
Sequa Chemicals, Inc. Sequa plc
Sequa plc
Warwick International
Gemoco Division
Sturm Machine Company
Sequa Capital Corporation
SunRise Insurance Limited

Officers

N.E. Alexander, Chmn. & Chief Exec. Off.

R.E. Davis, Pres. & Chief Oper. Off.

S.Z. Krinsly, Senior Exec. Vice-Pres. & Gen. Counsel sel
G.S. Gutterman, Exec. Vice-Pres., Fin. & Admin.
B.M. Jaffe, Senior Vice-Pres. & Sec.
W.H. Borten, Senior Vice-Pres.
Howard Brill-Edwards, Senior Vice-Pres.
D.M. Libutti, Senior Vice-Pres.
Martin Weinstein, Senior Vice-Pres.
R.H. Wright, Senior Vice-Pres.
K.A. Drucker, Vice-Pres. & Treas.
W.P. Ksiazek, Vice-Pres. & Contr.

Vice-Presidents D.J. O'Brien S.W. Rosen J.J. Quicke D.S. Bunin L.G. Kyriakou D.M. Morris Monroe Adiman J.C. Allwarden ارفران فرو از افران افران R.P. Schneider

Directors
N.E. Alexander
Gerald Tsai, Jr.
A.L. Fergenson
R.S. Lefrak
D.D. Kummerfeld Alvin Dworman S.Z. Krinsly
F.R. Sullivan
D.S. Gottesman
Raymond Frankel
R.E. Davis

Auditors: Arthur Andersen & Co. Annual Meeting: In May.

No. of Stockholders: Dec. 31, 1987, 18,000.

No. of Employees: Dec. 31, 1987, 16,800.

Executive Office: 200 Park Ave., New York, NY 10166. Tel.: (212) 986-5500. Consolidated Income Account, years ended

Dec. 31 (\$000): 1987 Net sales
Revenues
Cost of sales
Cost oper revs
Selling, etc., exps. 1,000,148 132,512 739,451 371,413 326,638 269.719 244,328 69,466

| Oper. income          | 121,233              | 32,228      | 34.07  |
|-----------------------|----------------------|-------------|--------|
| Interest inc          | 11.346               | 3,996       | 58.    |
| Interest inc          | 133,279              | 36,224      | 34,658 |
| 1000                  |                      | 30,444      |        |
| Interest exp          | 34,423               | 19,576      | 18,25  |
| Equity loss           | 1,723                | 20,191      | 1,30.  |
| Loss on invest. &     |                      |             |        |
| div. inc.             | 21,100               |             |        |
| Other exps. net       | 660                  | 418         | 1,12   |
| Income taxes          | 27,968               | 8,375       | 4,77   |
| Illnc. contin. opera  | 50,851               | 28,046      | 11,80  |
| Discont. Opers.:      |                      | •           |        |
| Oper. inc             | dr3,653              | 132,087     | dr7,73 |
| Net Income            | 47,198               | 160,133     | 4,06   |
| Prev. retain, earns,  | 322.583              | 166,192     | 165,87 |
| Cash diva.            |                      |             | 3,74   |
| Retained earn.        | 359,629              | 322,583     | 166,19 |
| Earn., com, share: 50 | STATE OF LAND        | Jan Carlo   |        |
| Contin. oper.         | * <b>\$4.28</b> %    | \$3.49      | \$1.5  |
| - Discont, oper       | ≠ d0.33              | - 16.41     | d0.9   |
| Net income 👟 🕬        | ₹ \$3.95 A           | \$19.90 cb. | \$0.5  |
|                       | Price water the con- |             |        |

Common Shares (000): Yr.-end ☑Average 10,690 10,932 10,915 8,047 7,807 7,822 TilAfter \$46,934,000 (1986, \$9,813,000; 1985, \$10,194,000) deprec. Elincl. com. equiv. shs. EliReflects change in accts for pensions and incl. Chromalloy American Corporation from December 23, 1986 date of acq.

Consolidated Balance Sheet, as of Dec. 31

| (\$000): ·   |                 |             |
|--|-----------------|-------------|
| Assets:  | 1987            | 1986        |
| Cash & equiv   | 19,165          | 83,161      |
| Shttm. invest  | 66,784          | 405,655     |
| Receivables, net                                     | 260,274         | 165,478     |
| Unbilled receiv                                      | 80,262          |             |
| ZiInventories  | 223,516         | 194,647     |
| Net assets of discontin.                             | <b>-</b>        | •           |
| opers  | 80,248          |             |
| Other assets   | 47,198          | 20,762      |
| Total current  | 777,447         | 869,703     |
| Property & equip                                     | 479,627         | 343.058     |
| Less deprec.:  | 80,149          | 38,808      |
| Net property & equip                                 | 399,478         | 304,250     |
| Investments  | 105,257         | 72,018      |
| Def. chgs  | 15,291          | 11,199      |
| Excess acq. cost                                     | 365,952         | 137,834     |
| Total  | 1,663,425       | 1,395,004   |
| Liabilities:   | 1,000,220       | 1,070,002   |
| Notes, etc., pay                                     | 35,028          | 28,331      |
| Debt due   | 23,729          | 31,423      |
| Accts. payable                                       | 124,208         | 116,468     |
| Taxes  | 8,376           | 86,632      |
| Acer, acquisition costs                              | 34,200          |             |
| Accruals   | 170,345         | 149,752     |
| Total current  | 395,886         | 412,606     |
| Long-term debt                                       | 493,264         | 273,395     |
| Def. income taxes                                    | 14.343          | 16,170      |
| Minority int., etc.                                  | 85,929          | 60.881      |
| Pfd. stk. (\$1)                                      | 797             | 805         |
| 3Cl, A com. stk                                      | 7,043.          | 6,897       |
| ☑Cl. B com. stk                                      | 3,883           | 3,930       |
| Cap, excess par val                                  | 303,433         | 300,388     |
| Cum. transl. adj                                     | 11,436          | dr2,048     |
| Retained earnings                                    | 359,629         | 322,583     |
| Stkhidrs' equity                                     | 686,221         | 632,555     |
| 2 Reacquired stock                                   | 12,218          | 603         |
| Net stkhldrs' equity                                 | 674,003         | 631,952     |
| Total  | 1,663,425       | 1,395,004   |
| Net current assets                                   | 381,561         | 457,097     |
| DLower of cost (lifo)<br>1987, 232,456 cl. A and 3,3 | or mkt. 2Sh     | s. at cost: |
| 1987, 232,456 cl. A and 3,3                          | 85 cl. B; 1986, | 4,078 cl. A |
| and 4.078 cl. B. 36.897.                             | 000 no par s    | ns. 🔟 1987. |

and 4,0/8 cl. B. 26,897,000 no par shs. 1987, 3,883,000; 1986, 3,930,000 no par shs.

Note: Restated to reflect discontinued opera-

Long Term Debt: 1. Sequa Corp. (Sun Chemical Corp.) subordinated debenture 111/2s, due

Rating — Baa3
AUTH. — \$40,000,000; outstg., Dec. 31, \$40,000,000.
DATED — Dec. 1, 1070 \$40,000,000. DATED — Dec. 1, 1978. Due — Dec. 1, 1996. INTEREST — J&D 1 to holders registered M&N

designed to retire 72% of debs. prior to maturity. SECURITY — Not secured. Subordinate to all senior debt.

DIVIDEND RESTRICTIONS — Co. will not (i) declare or pay any div. or make any distribution on its capital stock or to its stockholders or (ii) purchase, redeem, or otherwise acquire or retire for value any of the capital stock of the Co., if at the time of such action an event of default shall have occurred and be continuing or if upon giving effect thereto the aggregate amount expended for all such purposes subsequent to Jan. 1, 1978 shall exceed the sum of (a) the aggregate consolidated net income of the Co. accrued subsequent to Jan. 1, 1978, (b) the aggregate net proceeds of the issue or sale after Jan. 1, 1978, or capital stock of the Co., and (c) the aggregate net proceeds of the issue or sale subsequent to Jan. 1, 1978, of any indebtedness of the Co. which thereafter has been converted into capital stock of the Co. RIGHTS ON DEFAULT —Trustee or 25% of debs. outstg. may declare principal due and payable (30 days grace for payment of interest). INDENTURE MODIFICATION — Indenture may be modified, except as provided, with consent of 664% of debs. outstg.

LISTED — On New York Stock Exchange. PURPOSE — Proceeds will be used for investments and acquisitions, retirement of subord. debt, capital expenditures and other general corporate purposes.

OFFERED — (\$40,000,000) at 100 plus accrued.

\$1.49 \$1.51 OFFERED — (\$40,000,000) at 100 plus accrued (\$16.41 do not consider the document of the document o

PRICE RANGE -CONVERTIBLE — Each sh. in convertible into portion of its products to the france 1986 - 1985 ISUED—Each sh. in convertible into insure the interest of Class A common.

ISSUED—Issued in connection with merger of Co. and Chromalloy American Corp.

LISTED—On New York Stock Exchange (Symbol: SQA Pr) High ...... 103¼ 103 93½ Low ..... 96 91½ 78 portion. 865/8 91 791/8 871/8 portion.

Property: Partnership and subsidiar facilities located as follows:

Downers Grove, Ill.

Cairo, Ill.

Lancaster, Pa.

Memphis, Tenn 2. Sequa Corp. 101/2% senior subordinated notes, due 1998: Cairo, Ill.

Subsidiaries
Service Master co. Limited Partnership
Terminix International Co. Ltd. Partnersh
American Food Management
ServiceMaster Manufacturing Services
ServiceMaster East Management Services
ServiceMaster Contral Management ServiceMaster Contral Management ServiceMaster West Central Management ServiceMaster West Management ServiceMaster West Management ServiceMaster Food Management ServiceMaster Industrial Management ServiceMaster Industrial Management ServiceMaster Food Management ServiceMaster International ServiceServiceMaster International ServiceServiceMaster International ServiceServiceMaster Od Management ServiceMaster Manufacturing ServiceServiceMaster Operations Ground ServiceMaster Copposition ServiceMaster Operations AG (Switzerland)
ServiceMaster Operations Germany
(West Germany) Rating — Baa3 PRICE RANGE - 1987, 1151/2-64; 1986, 93-92. AUTH. -AUTH. — \$250,000,000; outstg., this series, \$250,000,000.
DUE — May 1, 1998.
INTEREST — M&N1.
CALLABLE — As a whole or in part beginning May 1, 1993 at 104.67.
OTHER DETAILS — Not reported.
LISTED — On New York Stock Exchange.
OFFERED — \$250,000,000 on Apr. 27, 1988 thru Drexel Burnham Lambert Inc. & Bear Sterns & Co. Inc. and associates. - \$250,000,000; outstg., this series. 2. Sequa Corp. Class A common; no par: AUTHORIZED — 25,000,000 shares; outstanding, Dec. 31, 1987, 7,043,000 shares (including sha. held in treasury); reserved for stock options, conversion of preferred and Class B common stock, 5,081,688 patierred and Class B common stock, 5,081,688 shares; no par.

DIVIDEND RIGHTS — For a period of five years commencing Jan. 1, 1987, annual dividends, if any, on Class A common will be at least \$0.10 more per sh, than Class B common dividends.

DIVIDENDS — Co. Inc. and associates. 3. Sequa Corp. (Sun Chemical Corp.) subordinated debenture 111/4s, due 1996: On Old Common Stock On no par shares:
1929 \$1.875 1930-31 \$2.50 1932 \$0.25
1933 0.15 1934 1.00 1935 2.00
1936 5.00 1937 0.60 Rating — Baa3 AUTH. — \$40,000,000; outstg., Dec. 31, 1987, \$40,000,000. DATED — Aug. 1, 1979. DUE — Dec. 1, 1996. DATED — Aug. 1, 1979. DUE — Dec. 1, 1996. INTEREST — J&D 1 to holders registered M&N 0.50 1940......0.60 1941 ..... 1943-44.....0.40 1945 ..... .0.65 .....0,30 1942 TRUSTEE — Continental Illinois National Bank & .....0.45 erviceMaster Operations AG (Switzerland)
ServiceMaster Operations Germany
(West Germany)
ServiceMaster Operations S.A.R.L. (FranServiceMaster Limited (England) 1948......0.50 1949.... 1951-54.....0.75 1955.... 1957.....0.80 1958.... .....0.85 1956............0.90 ......0.70 1959-61.......0.60 ..0.40 Affiliatea
ServiceMaster Home Health Care Services InServiceMaster Direct Marketing Corp.
ServiceMaster Energy Management Co. Ltd.
nership
The VHA-ServiceMaster Partnership
The AHS-Servicemaster Partnership 1962-76........0.40
On \$1 par shs, after 3-for-2 split:
1977.........0.45 1978.........0.60 1979.....
On \$1 par shs, after 4-for-3 split:
1979......0.15 1980......0.60 1981....
On \$1 par shs, after 3-for-2 split:
1981.....0.36 1982-86......0.48 ...0.45 On Class A common ....0.60 11988 ..............0.30 Officers K.T. Wessner, Chmn.
C.W. Pollard, Pres. & Chief Exec. Off.
R.D. Erickson, Exec. Vice-Pres. & Chief Fin.
E.F. Morgan, Jr., Exec. Vice-Pres.
C.W. Stair, Exec. Vice-Pres.
Alexander Balc, Jr. Senior Vice-Pres. TTo July 1.
DIVIDEND RESTRICTIONS—See long term DIVIDEND RESTRICTIONS—See 1018 term debt above.

VOTING RIGHTS—Has one vote per share.

PREEMPTIVE RIGHTS—None.

TRANSFER AGENT & REGISTRAR—Manufacturers Hanover Trust Co., NYC.

LISTED—On New York Stock Exchange (Symbol: SQA A).

PRICE RANGE—

1987 1986 1985 1984 1983

Hinh 88½ 69 39 33 33 30½ Directors
G.H. Knoedler
K.T. Wessner
D.M. Barbo
D.K. Wessner
H.O. Boswell
H.P. Hess
C.W. Stair R.D. Erickson P.W. Berezny, Jr. P.D. Woodward C.W. Pollard B.E. Sorenson V.C. Nelson Alexander Balc, Jr. L.D. M.C. ennan 39 33 30<sup>7</sup>/<sub>8</sub> 28<sup>3</sup>/<sub>8</sub> 24<sup>1</sup>/<sub>4</sub> 17<sup>3</sup>/<sub>4</sub> 88<sup>3</sup>/<sub>8</sub> 69 40<sup>3</sup>/<sub>4</sub> 65 High . . . . . . . . . . 3. Sequa Corp. Class B common; no par: AUTHORIZED — 5,000,000 shares; outstanding Dec. 31, 1987, 3,883,000 shares (including shs. held I.D. McLennan Other Debt. Outstg. Dec. 31, 1987, \$430,069,000 treasury); reserved for options 69,574 shares; no comprised of:
(1) \$48,195,000 9.47% Insurance Co. Loan pay-Auditors: Arthur Andersen & Co. par.
VOTING RIGHTS — Has ten votes per share,
CONVERTIBLE — Convertible into Class A common stk. on a sh.-for-sh. basis.
DIVIDENDS — No. of Stockholders: Dec. 31, 1987, 26,000. able thru 1994. No. of Employees: Dec. 31, 1987, 14,861 (2) \$58,329,000 11.5% United States govern-ment-insured Merchant Marine Bonds payable Annual Meeting: In May.

Office: 2300 Warrenville Rd., Downers Grova L.

60515. Tel.: (312) 964-1300.

Consolidated Income Account, years, addle Annual Meeting: In May. thru 2005. thru 2005.
(3) \$20,000,000 11.38% term loans due 1988-96.
(4) \$26,387,000 Mortgage notes payable and equipment obligations average interest rates of 8.6% to 9.2% thru 2013.
(5) \$13,501,000 9.2% first preferred ship mortgage payable thru 1993.
(6) \$10,250,000 10.85% senior notes due 1987-93.
(7) \$8,305,000 prime rate credit agreements.
(8) \$12,376,000 11.4% and 11.6% other debt due thru 2003. 1987......0.50 11988......0.25 ETTO July 1.
LISTED — On New York Stock Exchange (Symbol: SQA B).
PRICE RANGE — 1987, 91½-42¾; 1986, 71¾-Dec. 31 (\$000): 1986 (1122,503 975,997 83,216 (4,150) (4,150) (4,150) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (5,100) (4,1725 (6,1725) (6,17 ×3550 No transfer of 1,425,316 1,228,885 116,938 79,493 Recapitalization: In Dec. 1986, stockholders approved a proposal to authorize 25,000,000 shares of Class A common and 5,000,000 shares of Class B common and each outstanding common share was converted into a one-half share of Class A and one-half share of Class B common. mru 2003.

(9) \$225,000,000 8.53% Bridge loan, payable in varying amounts through 1992.

(10) \$7,720,000 67% Industrial development revenue bonds, 1982 series 1 and 2, due annually from 1988 to 1997. Interest exp.
Minority Interest...
Liquidation costs.
Income taxes 3.027 SERVICEMASTER LIMITED PARTNERSHIP Prev. retained earn. . Retained earnings . 60.001 1988 to 1997.

In Feb. 1987, Co. cancelled its revolving credit agreements and replaced such agreements with open unsecured lines of credit. At Dec. 31, 1987, the Co. had open unsecured lines of credit totaling \$235,000,000 which provide for borrowings at rates to be negotiated at the time of draw down. The Co. had borrowed \$35,028,000 under these lines at Dec. 31, 1987. Co. had a policy of maintaing availability under its multi-year credit agreements to fund amounts outstanding in commercial paper. In 1986 the average amount of commercial paper outstanding was \$10,400,000 with the largest sum outstanding at any one time amounting to \$25,000,000. The weighted average interset rate was 7.5% in 1986. History: Organized In Del. on Oct. 31, 1986, and on Dec. 30, 1986, the business of ServiceMaster Industries, Inc. was conveyed to the partnership. Present name adopted in 1986. Earn., com. share Com. shares (000): Year-end \$1.90 30,970 32,827 Industries, Inc. was conveyed to the partnership. Present name adopted in 1986.

Partnership: On Dec. 30, 1986, the business of ServiceMaster Industries Inc. was conveyed to ServiceMaster Industries Inc. was conveyed to ServiceMaster Industries Inc. was converted on a one-for-one basis to Partnership. The stock of ServiceMaster Industries Inc. was converted on a one-for-one basis to Partnership shares on the date of the reorganization. The consolidated financial statements include the results of ServiceMaster Industries Inc. through Dec. 30, 1986.

ServiceMaster Limited Partnership holds a 99% interest in the profits, losses and distributions of The ServiceMaster Company Limited Partnership which owns and operates the Service Master business. ServiceMaster Management Corporation owned by ServiceMaster executives, are the General Partners of and have a 1% interest in the income of both ServiceMaster Limited Partnership and The ServiceMaster Company Limited Partnership.

ServiceMaster Management Corporation has the right to remove and change the individual General Partners. The Board of Directs of ServiceMaster Management Corporation, a majority of which must be independent directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors, hold the voting rights for the election of directors and commercial elections in directors and commercial elections in directors and commercia 31,074 31,503 Average 31,503 32,827 31,503 32,827 31,503 32,827 31,503 32,827 32,827 31,503 32,827 3 \$7,986,000) deprec & amous \$7,986,000) deprec & amous \$7,986,000):

Assets: 1987 Cash & secur. \$20,443 Receivables, net 1, 16,746 Prepays. 20,9734 Prepays. 128,804 Total curr. 128,804 7,849 7, Co.'s loan agreements contain covenants which restrict, among other matters, the ability of Co. to borrow and pay dividends and pay ratios regarding outstanding debt and tangible net worth. Under most restrictive covenant at Dec. 31, 1987, \$131,000,000 of additional debt was available for future draw down and consolidated retained earnings of approximately \$17,500,000 were unrestricted as to payment of cash dividends.

In addition, certain of Co.'s consolidated and nonconsolidated subsidiaries are also subject to restrictions. Loans, advances and cash dividends to the parent are limited under covenants contained in their respective loan agreements and, to a much lesser extent, foreign government regulations.

Capital Stock: 1, Sequa Corp. \$5 cumulative Trepays.

Total curr. 128,904
Prop. & equip. 78,493
Less: deprec. 35,130
Net prop. & equip. 43,363
Notes receiv. 13,929
Other assets. 188,008 Total ..... 371,104 Liabilities:
Accts. payable
Accruals
Income taxes # # 17 826 in that y Total curr. 64,476
Long term debt 774,880
Subord. cv. deb. 9,100
Other long term oblig. 72,204
Mm. & Gen. Part. int. 8,660
Ltd. Partners equity 94,433
ElfTreas, stk. 642,348
Stk. subsc. rec. 649,901
Stkhldrs' equity 74,218 iesser extent, foreign government regulations.

Capital Stock: 1, Sequa Corp. \$5 cumulative convertible preferred; par \$1:

AUTH. — 1,825,000 shares; outstg., Dec. 31, 1987, 797,000 shares; par \$1.

DIVIDEND RIGHTS — Entitled to cumulative dividends of \$5 per sh. per annum.

DIVIDEND RECORD — Initial dividend of \$1.25 paid Feb. 1, 1987; regular quarterly dividends paid thereafter.

Business: Provides management services for health care, educational, industrial and commercial facilities including the management and performance of housekeeping, laundry and linen services, plant operations maintenance, materials management, clinical equipment maintenance and food services functions. Co. manufactures and distributes products for its own operations and sells a

Total William And Andrews Control of the Court assets of the Court

| 11                         |  |
|----------------------------|--|
|                            |  |
|                            |  |
| capadia                    | Capital Stock: Semtech Corp. common; par   |
| ies local                  | 9.01:<br>Authorized, 10,000,000 shs.; outstanding Jan. 31<br>1987, 2,465,790 shs.; reserved for options; 115,000   |
| Cal.                       |  |
| - A                        | <sup>pa</sup> 30.01 par shs. split 3-for-2 Dec. 17, 1973.  Has one vote per sh. with cumulative voting for directors. No preemptive rights.  |
| ev.                        | nadenus raid (since 1970):   |
|                            | 1971-73(1)<br>On \$0.01 par shs. after 3-for-2 split:  |
| id, Franciales head        | 1974-76  |
|                            | Paid stk. divs.: 1971-83, 3%   |
| Engine                     | Offered (120,000 shs.) at \$8.50 a sh. on June 6, 1967 thru C.E. Unterberg, Towbin Co. and Associ-   |
|                            | ates. Proceeds for expansion and to retire debt. Recistrar & Transfer Agent: First Interstate  |
|                            | Bank, Calabasas, Cal.<br>Listed: On ASE (Symbol: SMH).   |
|                            | Price Range: 1986 1985 1984 1983 1982  |
|                            | High 37/8 44/4 71/8 101/4 55/8<br>Low 11/4 21/4 21/4 5 23/4  |
|                            | SEQUA CORP.  |
| n 🎉                        | History: Incorporated in Delaware, March 28.   |
| T . W                      | 1929, as General Printing Ink Corp.; Name<br>changed to Sun Chemical Corp. on Nov. 28, 1945;   |
| Tyler                      | changed to Sun Chemical Corp. on Nov. 28, 1945;<br>present name adopted on May 8, 1987. For other<br>acquisitions prior to 1960, see Moody's 1960 Indus-   |
|                            | Ligid Manual   |
| 1. Newbun                  | ford. Conn., (sold in 1974); Dyna-Foam Corp.,  |
| .vewing                    | In 1960 acquired Artistic Mfg. Co., Inc., Stam-<br>lord, Conn., (sold in 1974); Dyna-Foam Corp.,<br>Ellenville, N.Y., (dissolved 1964); and business of<br>Carbo Chemical Co., Pawtucket, R.I. (dissolved  |
| ars ende                   | On Nov 30 1960 General Printing Int Co. Inc.   |
| 2 2/8                      | (N.Y.), former subsidiary, was dissolved.  |
| 10,94<br>2,95              | (N.Y.), former subsidiary, was dissolved.<br>In Apr. 1966, acquired Tousey Varnish Co., Nor-<br>thlake, Ill., for 33,650,000 cash.<br>In June 1967 acquired Varnish Products Co. for   |
| 3,63                       | 1,147 shares of 5% second pfd, stock. On Jan. 29, 1968 sold the assets of Industrial   |
| 3599<br>d3 <sub>2</sub> 33 | Coatings Division.   |
| - <b>E</b>                 | In Dec. 1968 acquired Federal Color Laboratories, Inc., Cincinnati, O., for 303,030 common   |
| o di                       | shares.<br>In Dec. 1969, acquired 241,500 shs. (over 10%)  |
| d3.28                      | of Standard Kollsman Industries, Inc. for about  |
| -30<br>-20                 | On Dec. 30, 1970 acquired Web Press Engineering, Inc., Chicago, and Logic Systems Inc.<br>On Nov. 1, 1971 acquired Sta-Hi Corp. Newport  |
| d3.9i                      | On Nov. 1, 1971 acquired Sta-Hi Corp. Newport  |
| તક્                        | Beach, Cal. In Sept. 1972 acquired 80% interest in Societe   |
| ) %                        | In Sept. 1972 acquired 80% interest in Societe France Couleurs, S.A. for cash. On Dec. 29, 1972 merged Standard Kollsman Industries, Inc. thru exchange of 1 com. sh. for  |
| 1, \$430,000               | Para 4/2 Standard Kousman sns.   |
| (\$000 om)                 | In Apr. 1973 acquired 25%, interest in Ault & Wiborg Group Ltd. Under deal, Ault & Wiborg will acquire British Printing Ink Co., a Co. subsidi-  |
| <b>W</b>                   | will acquire British Printing Ink Co., a Co. subsidiary, and a license to manufacture and sell Co's  |
| 2/1/8                      | ary, and a license to manufacture and sell Co.'s Suncure ultraviolet cured printing inks (acquired additional 15%) interest in 1874 and 20% is 1977.   |
| 339<br>(.94                | In Apr. 1973 acquired 83.9% interest in Baglini,   |
| 1,19                       | additional 15% interest in 1974 and 2% in 1977.  In Apr. 1973 acquired 83.9% interest in Baglini, Sp.A., Italy for an undisclosed cash sum (acquired additional 13.7% in 1976).  In Sept. 1973 acquired 80% interest in Societe Encrest Presses Baglium for cash |
| 7674                       | In Sept. 1973 acquired 80% interest in Societe Encres Dresse, Belgium, for cash.  In Apr. 1974, Encres Dresse subsidiary acquired  |
| 5,62<br>1,87               | pambrame, Beigium for cash (acquired additional  |
|                            | 10% in 1976).<br>In Dec. 1974, sold Artistic Division, manufac-  |
| 7.50                       | turer of ribbons and bows.   |
| <b>50</b>                  | shire) Ltd.  |
|                            | In Feb., 1979, acquired a 5.2% interest in Chromalloy American Corp. Interest increased to 18%   |
| 719                        | subsequently in 1979.<br>In Feb. 1982, Co. increased its interest in Chro-   |
|                            | malloy American Corp. to 36.1% by purchasing a total of 297,100 shs. for \$5,500,000 between Oct. 23, 1981 thru Jan. 14, 1982. (Acquired remaining shs.  |
|                            | 1981 thru Jan. 14, 1982. (Acquired remaining shs. in Dec. 1986).   |
| SZ<br>JAN                  | In Feb. 1986, sold its Venezuelan printing ink subsidiary for \$4,000,000.   |
|                            | In Mar. 3, 1987 Co. acquired Litho-Strip Co. a division of Amsted Industries Inc. with plants in   |
| 3,07                       | Chicago and Houston.   |
| 1,000; 198                 | interest Sale: In Jan., 1987 Co. completed the sale of its graphic arts materials group to Dainip-   |
| 31, 198                    | lon Ink and Chemicals, Inc., for approximately \$550,000,000 in cash. Under terms of the transac-  |
| monthly,                   | lions, Dainippon acquired the domestic and inter-  |

| d                     | shares.   |
|-----------------------|---|
| ুকা                   | In Dec. 1969, acquired 241,500 shs. (over 10%)  |
| (13;28)               | of Standard Kollsman Industries, Inc. for about   |
| 30                    | \$11 a sh.  On Dec. 30, 1970 acquired Web Press Engineer-   |
| - 39<br>20            | ing, Inc., Chicago, and Logic Systems Inc.<br>On Nov. 1, 1971 acquired Sta-Hi Corp. Newport   |
| - 700<br>- 7300       | On Nov. 1, 1971 acquired Sta-Hi Corp. Newport   |
| d3,97<br>d3,27        | peach, Cal.   |
|                       | I in Sent 1972 acquired XIPA interest in Sympto   |
| ) 3                   | France Couleurs, S.A. for cash. On Dec. 29, 1972 merged Standard Kollsman Industries, Inc. thru exchange of 1 com. sh. for  |
| ) (0                  | On Dec. 29, 1972 merged Standard Kollsman   |
| 1, \$430,000          | industries, inc. thru exchange of 1 com. sh. for  |
| 2                     | ach 4½ Standard Kollsman shs. In Apr. 1973 acquired 25%, interest in Ault & Wiborg Group Ltd. Under deal, Ault & Wiborg will acquire British Printing Ink Co., a Co. subsidiate and a license to manufacture and collection   |
| (\$000 omit           | Wiborg Group Ltd Under deal Ault & Wiborg   |
| 786                   | will acquire British Printing Ink Co., a Co. subsidia   |
|                       | ary, and a license to manufacture and sell Co.'s  |
| 2/1/2                 | ary, and a license to manufacture and sell Co.'s<br>Suncure ultraviolet cured printing inks (acquired   |
| 196                   | additional 15% interest in 1974 and 2% in 1977.)<br>In Apr. 1973 acquired 83.9% interest in Baglini,  |
| (94                   | In Apr. 1973 acquired 83.9% interest in Baglini,  |
| £19                   | S.p.A., Italy for an undisclosed cash sum (acquired   |
|                       | additional 13.7% in 1976).<br>In Sept. 1973 acquired 80% interest in Societe  |
| 34                    | Encres Dresse, Belgium, for cash.   |
| WA Y                  | Encres Dresse, Belgium, for cash.<br>In Apr. 1974, Encres Dresse subsidiary acquired  |
| 5.62<br>1.87          | Dambrame, Belgium for cash (acquired additional   |
|                       | 10% in 1976).   |
|                       | In Dec. 1974, sold Artistic Division, manufac-  |
| 7,50                  | turer of ribbons and bows.  |
| 30                    | In Jan. 1975, sold Warwick Chemical (York-shire) Ltd.   |
| - 41                  | In Feb. 1979, acquired a 5.2% interest in Chro-   |
| 133                   | In Feb., 1979, acquired a 5.2% interest in Chromalloy American Corp. Interest increased to 18%  |
| <b>84</b>             | subsequently in 1979.   |
| 2654                  | in Feb. 1982, Co. increased its interest in Chro-   |
| <b>30</b>             | malloy American Corp. to 36.1% by purchasing a total of 297,100 shs. for \$5,500,000 between Oct. 23,   |
| Tip                   | 1021 of 297,100 shs. for \$5,500,000 between Oct. 23,   |
| <b>**</b>             | 1981 thru Jan. 14, 1982. (Acquired remaining shs. in Dec. 1986).  |
| 5,24                  | In Feb. 1986, sold its Venezuelan printing ink  |
| 23                    | In Feb. 1986, sold its Venezuelan printing ink subsidiary for \$4,000,000.  |
| (III)                 | In Mar. 3, 1987 Co. acquired Litho-Strip Co. a division of Amsted Industries Inc. with plants in  |
| .758<br>301           | division of Amsted Industries Inc. with plants in   |
|                       | Cincago and Houston.  |
| 1,000; 198            | interest Sale: In Jan., 1987 Co. completed the  |
| 18                    | sale of its graphic arts materials group to Dainin-   |
| 31, 199               | Non Ink and Chemicals, Inc., for approximately \$550,000,000 in cash. Under terms of the transac-   |
|                       | 140ns Dainippop acquired the domestic and inter-  |
| monthly,<br>ubordinal | hational operations of Co. in the fields of printing  |
| upordinal             | ions. Dainippon acquired the domestic and international operations of Co. in the fields of printing lik and organic pigments. These businesses will continue to operate under the Sun Chemical page.  |
| are of com            | continue to operate under the Sun Chemical name,  |
| are of commo          | and Co. will adopt a new corporate name.  |
| . 8                   |   |
| Со. пер               | are graphic arts materials such as printing inks used in commercial printing, publishing and packaging. Organic pigments for printing inks, paints, plastics, textiles and cosmetics.   |
| edit wihk             | used in commercial printing, publishing and pack-   |
| 1.5 percen            | Dastice tertiles and competies  |
| у 🧐                   | Co. also produces graphic arts equipment includ-  |
| ik ja<br>jah a        | nuclear standard and auxiliary press equipment including the cylindrical container decorators, two piece can lorning equipment and auxiliary press equipment addition to instruments for use in commercial  |
| iah .49               | orming equipment and auxiliary press equipment  |
| \$2,000,000           | l <sup>or</sup> ming equipment and auxiliary press equipment in addition to instruments for use in commercial and electro-optical and electro-optical   |
| .0, and               | governmental aircraft and electro-optical   |
| ⊃00. Co. 網            | arts, specialty chemicals for the textile, graphic  |
| ing line              | of automobiles trucks and pleasure vehicles   |
| 87, Co.               | m addition to instruments for use in commercial and governmental aircraft and electro-optical devices, specialty chemicals for the textile, graphic arts, and paper industries; and cigarette lighters for automobiles, trucks and pleasure vehicles.  Property: Company and subsidiaries own or esase plants in United States, Canada, Mexico, Belgium, Italy, France, Venezuela, England, Bermuda, Australia and Germany. |
| or credity            | Pease plants in United States Canada Manier   |
| 86 are had            | Belgium, Italy, France, Venezuela, England Ros-   |
| tively.               | muda, Australia and Germany,  |
| <b>**</b>             | · .   |
|                       |   |

|                | MOODI S INDUSIKIAL MANGA  | 0151  |
|----------------|---|---|
| ar             | Chemical Division Chester, S.C. Chemical Division   | Excess acq. cost 25 137,834 1.388   |
| 31,<br>)00     | Graphic Arts Group  | Total 1, 1,395,004 625,045 Liabilities: Notes, etc., pay 28,331 5,421 Debt due 31,423 4,216 Accts, payable 116,468 85,684 Taxes 86,642 47 162   |
| or             | Caristadt, N.J. Northlake, Ill. Victoria  | Notes, etc., pay. 28,331 5,421 Debt due 31,423 4,216 Accts, payable 116,468 85,684  |
|                | East Rutherford, N.J. Rancho Dominguez, CA.  Instrument Group   | Taxes   |
|                | Merrimack, N.H. Nashua, N.H.  | Total current   |
| .20<br>Iil,    | Automotive Group  Bridgeport, Conn.   | Def. income taxes 16,170 25,214 Minority int., etc. 60,881 14,208 Pfd. stk. (\$1) 805   |
| 6,<br>ci-      | Cincinnati, OH.<br>Muskegon, MI.  | : Common stk. (S1) 7.827  |
| ıte            | Staten Island, NY.  | Cl. A com. stk. 146,897<br>Cl. B com. stk. 153,930<br>Cap. excess par val. 300,388 40,337<br>Cum. transl. adj. dr2,048 dr21,884   |
| 82             | Subsidiaries Ault & Wiborg Group, plc Materiels-Equipement-Graphique  | Cum. transl. adj.         dr2,048         dr21,884           Retained earnings         322,583         166,192           Stkhklrs equity         632,555         192,467  |
| 7x<br>74       | Litho-Strip Co.<br>Chromalloy American Corp.  | Retained earnings     322,583     166,192       Sikhklrs' equity     632,555     192,467       13 Reacquired stock     603     344       Net sikhldrs' equity     631,952     192,123   |
|                | Chromalloy American Insurance Group, Inc. SunRise Insurance Ltd.  | Total   |
| 8.<br>ne       | GoldStreet Syndicate Corp. Forsun Leasing Corp. Chromalloy Gas Turbine Corp.  | ii/Deprec: 1986, \$38.808,000; 1985, \$117,050,000, ii/Lower of cost (lifo) or mkt. Shs. at cost: 1986,   |
| 5;<br>er<br>s- | Kollsman Instrument Co.<br>Kollsman Manufacturing Co.   | 4,078 cl. A and 4,078 cl. B; 1985, 14,496, 46,897,000 no par shs. \$13,930,000 no par shs.  |
| n-             | Special Products Engineering Corp.<br>Standun Canforming Systems  | Long Term Debt: 1. Sequa Corp. (Sun Chemical Corp.) subordinated debenture 111/2s, due 1996:  |
| oţ             | Warwick International Ltd. Casco Products Corp. Sabine Towing & Transportation Co.  | Rating — Ba2  |
| ed<br>ic.      | Sabine Towing & Transportation Co.<br>Sturm Machine Co., Inc.<br>SNL Insurance, Ltd.  | AUTH. — \$40,000,000; outsig., Dec. 31, 1986, \$40,000,000. DATED — Dec. 1, 1978. Due — Dec. 1, 1996.   |
| τ-             | Officers  | INTEREST—J&D 1 to holders registered M&N 15.  |
| or             | N.E. Alexander, Chmn. & Chief Exec. Off,<br>R.E. Davis, Pres. & Chief Oper. Off,<br>S.Z. Krinsly, Senior Exec. Vice-Pres. & Gen. Coun-  | TRUSTEE — Continental Illinois National Bank & Trust Co. of Chicago. DENOMINATION — Fully registered, \$1,000 and   |
| al             | sel<br>G.S. Gutterman, Exec. Vice-Pres., Fin. & Admin.  | integral multiples of \$1,000.  CALLABLE — As a whole or in part at any time  |
| o-<br>n        | B.M. Jaffe, Senior Vice-Pres. & Sec.<br>D.J. O'Brien, Vice-Pres. & Treas.   | on at least 30 but not more than 60 days' notice to   |
| (,)            | W.P. Ksiazek, Vice-Pres. & Contr.  Vice-Presidents  | 1086 105.75 1987 103.83 1988 101.92 and thereafter at 100 Not callable, however, prior to Dec. 1, 1983 thru refunding at an interest cost of less than 111/2% per annum.  SINKING FUND — Annually Dec. 1, 1988-95, sufficient to redeep \$160.000 priority.   |
| 11<br>r-       | S.W. Rosen W.E. Morris R.H. Wright D.M. Libutti G.L. Phillips Monroe Adlman   | less than 111/1% per annum. SINKING FUND — Annually Dec. 1, 1988-95, suf-   |
| rt             | D.S. Bunin J.C. Allwarden   | debs., plus similar optional payments. Sinking fund   |
| te             | N.E. Alexander S.Z. Krinsly   | designed to retire 72% of debs. prior to maturity. SECURITY — Not secured. Subordinate to all senior debt.  |
| n<br>or        | Gerald Tsai, Jr. F.R. Sullivan A.L. Fergenson D.S. Gottesman R.S. Lefrak Raymond Frankel  | DIVIDEND RESTRICTIONS—Co. will not (i) declare or pay any div. or make any distribution   |
|                | D.D. Kummerfeld R.E. Davis  Auditors: Arthur Andersen & Co.   | on its capital stock or to its stockholders or (ii) purchase, redeem, or otherwise acquire or retire  |
| g<br>i-        | Annual Meeting: In May.   | for value any of the capital stock of the Co., if at<br>the time of such action an event of default shall<br>have occurred and be continuing or if upon giving  |
| ď              | No. of Stockholders: Dec. 31, 1986, 18,800,<br>No. of Employees: Dec. 31, 1986, 15,700.   | ellect thereto the aggregate amount expended for  |
| i,<br>d        | Executive Office: 200 Park Ave., New York, NY 10166. Tel.: (212)986-5500.   | het income of the Co. accrued subsequent to Jan.  |
| e.             | Consolidated Income Account, years ended Dec. 31 (\$000 omitted);   | or sale after Jan. 1, 1978, or capital stock of the Co., and (c) the aggregate net proceeds of the  |
| d              | Net sales   | indebtedness of the Co. which thereafter has been   |
| -              | Cost of sales   | RIGHTS ON DEFAULT - Trustee or 25% of   |
| -              | Oper, income     31,356     32,590     32,770       Interest inc     3,996     583     794       Total     35,352     33,173     233,564  | debs. outsig. may declare principal due and paya-<br>ble (30 days' grace for payment of interest).<br>INDENTURE MODIFICATION — Indenture  |
| 6-             | Interest exp. 19,576 18,254 19,169 Equity loss 1713,334 9,191 3,616   | may be modified, except as provided, with consent of 664/6 of debs. outstg.  LISTED — On New York Stock Exchange.   |
| 1-             | assets  |   |
| ١,             | Other exps., net     380     cr582     3,633       Income taxes     2,673     3,294     1,394       Ulnc, contin, opers     26,057     1,316     5,752       Farm com share     23,21     20,157     30,757 | ments and acquisitions, retirement of subord, delat, capital expenditures and other general corporate purposes.  OFFERED — (\$40,000,000) at 100 plus accrued interest (proceeds to Co., 97.25) on Nov. 29, 1978  |
|                | Discont, Opers.:  | interest (proceeds to Co., 97.25) on Nov. 29, 1978<br>thru Drexel Burnham Lambert Inc. and associates   |
| a<br>1         | Oper inc. 13,619 6,093 21,504<br>Disp gain 124,176<br>Equity loss 3,719 3,340 2,038   | thru Drexel Burnham Lambert Inc. and associates. PRICE RANGE — 1986 1985 1984 1983 1982 High  |
| e .            | Net income  | 2 Segua Corn, (Sun Chemical Corn.) subordi-   |
|                | Cash divs. 3,742 3,747 3,701 Retained earn. 322,583 166,192 165,870   | nated debenture 11/4s, due 1996:<br>Rating — Ba2  |
|                | Earn., com. share . \$19.90 \$0.52 \$3.23<br>Common Shares:<br>Yrend 10,914,904 7,807,374 7,791,663   | AUTH. —\$40,000,000; outstg., Dec. 31, 1986,<br>\$40,000,000.<br>DATED — Aug. 1, 1979. DUE — Dec. 1, 1996,  |
| 1              | ### ### ##############################  | INTEREST — J&D 1 to holders registered M&N 15.  |
| 1 1            | Reflects change in acctg, for pensions and incl.  | TRUSTEE — Continental Illinois National Bank & Trust Co. DENOMINATION — Fully registered \$1,000 and  |
|                | Chromalloy American Corporation from December 23, 1986 date of acq.   | DENOMINATION — Fully registered, \$1,000 and integral multiples of \$1,000. CALLABLE — As a whole or in part at any time  |
|                | Consolidated Balance Sheet, as of Dec. 31 (\$000 omitted):  |   |
| ì<br>Ļ,        | Assets: 1986 1985 1985 2584 2694 1985 2694 2694 2694 2694 2694 2694 2694 2694   | on at least 30 but not more than 60 days notice to each Nov. 30 as follows: 1986 105.63 1987 103.75 1988 101.88 and thereafter at 100. Not callable, however, prior to Dec. 1, 1983, thru refunding at an interest cost of less than 111/4% per annum. Also callable for sinking fund (which see) at 100. SINKING FUND — Annually, Dec. 1, 1988-95, sufficient to referen \$3 600 000 principal amount of |
| Ĺ              | Cash & equiv. 83,161 14,638<br>5httm. invest. 405,655 2,735<br>Receivables, net 165,478 spr.137,657   | of less than 111/4% per annum. Also callable for sinking fund (which see) at 100.   |
| ; (            | 5 ther assets   |   |
| , į            | Total current   | debs., plus similar optional payments. Sinking fund designed to retire 72% of issue prior to maturity. SECURITY—OTHER PROVISIONS—Same as  |
| . 1            | Investments 72,018 3,747<br>Def. chgs. 11,199 12,7456   | subord, deb. 111/2s, 1996 except in dividend restriction date is Jan. 1, 1979.  |
|                |   | en en en en en en en en en en en en en e  |

| 71         | - a half take the half the same is being the secretary of the  | All the second                   | 0121                      |
|------------|--|----------------------------------|---------------------------|
| 14         | to bolder known that the   | . Ar. 1 11 1                     |                           |
|            | Excess acq. cost  Total Liabilities:   | 137,834                          | 1,388                     |
| : '        | Total  | 1,395,004                        | 625,045                   |
|            | Liabilities:   | 1546 114                         |                           |
| · F        | Debt due   | 28,331<br>31,423                 | 5,421<br>4,216            |
| 73         | Accts, payable   | 116,468                          | 85,684                    |
|            | Taxes  | 86,632                           | 17,162                    |
|            | . ICC I Walls  | 149,752                          | 50,272                    |
| 12         | Total current  | 412,606                          | 192,755                   |
|            | Long-term debt   | 273,395                          | 200,745                   |
| + 2        | Def. income taxes  | 16,170<br>60,881                 | 25,214                    |
| ٠.         | Pfd. stk. (\$1)  | 805                              | 14,208                    |
| ٠.'        | Common stk. (\$1)  |                                  | 7,822                     |
| 1.         | Cl. A com. stk   | 4.6,897                          |                           |
| :          | Cl. B com. stk.  | 153,930<br>200, 200              | * * * * * * * * *         |
|            | Cap. excess par val.   | 300,388<br>dr2,048               | 40,337<br>dr21,884        |
| ٠          | Retained earnings  | 322.583                          | 166,192                   |
| . :        | Retained earnings<br>Stkhldrs' equity  | 322,583<br>632,555               | 192,467                   |
| 1.2        | Reacquired stock   | 603                              | 344                       |
|            | Net stkhldrs equity  | 631,952                          | 192,123                   |
| <br>5 5    | Total  | 1,395,004                        | 625,045                   |
|            | vice content assets *****  | 457,097                          | 103,715                   |
|            | Deprec: 1986, \$38.808,6<br>≥Lower of cost (life) or m<br>4,078 cl. A and 4,078 cl. B;   | 000; 1985, \$1                   | 17,050,000.               |
|            | 23Lower of cost (hio) or m   | kt. 3 Shs. at                    | cost: 1986,               |
| 1          | no par shs. (\$13,930,000 no pa  | 1903, 14,490,                    | 40,897,000                |
|            | Long Term Debt: 1. Sec   |                                  | un Chami                  |
| -1         | cal Corp.) subordinated  | debenture 1                      | 11/28, due                |
| 15         | 1996:  |                                  | .,,,                      |
|            | Rating —   | Ba2                              |                           |
|            | AUTH. — \$40,000,000; out:   | stg., Dec.                       | 31, 1986,                 |
| ٠.,        | 840.000.000  |                                  |                           |
| . 1        | DATED — Dec. 1, 1978. Due<br>INTEREST — J&D 1 to h   | — Dec. 1, 19                     | 96.                       |
|            | INTEREST — JOHN LION   | olders registe                   | red M&N                   |
|            | 15. TRUSTEE — Continental II Trust Co. of Chicago. DENOMINATION — Fully integral multiples of \$1,000.   | linois Nation                    | al Bank &                 |
|            | Trust Co. of Chicago.  |                                  |                           |
| 1≁         | DENOMINATION — Fully   | registered, 3                    | \$1,000 and               |
| . 1        | ntegral multiples of \$1,000.  |                                  |                           |
| ,          | CALLABLE As a Whole  | or in part at                    | any ume                   |
|            | each Nov. 30 as follows:   | than oo day.                     | notice to                 |
|            | 1986 105.75   1987   | 103.83 1988 .                    | 101.92                    |
|            | and thereafter at 100. Not   | callable, how                    | ever, prior               |
| 1          | o Dec. 1, 1983 thru refundir   | ng at an inter                   | est cost of               |
| • • •      | on at least 30 but not more<br>each Nov. 30 as follows:<br>1986 105.75 1987<br>and thereafter at 100. Not to<br>to Dec. 1, 1983 thru refundit<br>ess than 111/2%, per annum.<br>SINKING FUND — Annua<br>Client to redeem \$3.600.00  | lly Doc + 10                     | 22.05                     |
|            | icient to redeem \$3,600,00<br>lebs., plus similar optional p<br>lesigned to retire 72% of deb<br>SECURITY — Not secured   | o principal a                    | imount of                 |
|            | lebs., plus similar optional p   | oayments. Sir                    | iking fund                |
|            | lesigned to retire 72% of deb  | s. prior to ma                   | turity.                   |
| - 3        | SECURITY — Not secured   | l. Subordina                     | te to all                 |
| ์ โ        | enior debt.<br>DIVIDEND RESTRICTIO   | NS-Co w                          | ill not (i)               |
| -          | leclare or pay any div. or   | make any d                       | istribution               |
| •          | DIVIDEND RESTRICTIO<br>leclare or pay any div. or<br>on its capital stock or to i  | ts stockhold                     | ers or (ii)               |
| ું કુ      | ourchase, redeem, or other<br>or value any of the capital<br>he time of such action an<br>lave occurred and be conting   | wise acquire                     | or retire                 |
| 7.5        | or value any of the capital  | stock of the                     | Co., if at                |
|            | ave occurred and be continued and  | event of del                     | iaun snan<br>Yon giging   |
| . 6        | iffect thereto the aggregate<br>ill such purposes subsequer<br>exceed the sum of (a) the<br>let income of the Co. accru<br>, 1978, (b) the aggregate ne<br>or sale after Jan. 1, 1978, c<br>Co., and (c) the aggregate   | amount exp                       | ended for                 |
| . 2        | ll such purposes subsequer   | it to Jan. 1,                    | 1978 shall                |
| ν 5        | exceed the sum of (a) the  | aggregate co                     | nsolidated                |
| 1          | 1078 (b) the aggregate ne  | t proceeds of                    | nt to Jan.                |
| d d        | r sale after Jan. 1, 1978, o   | or capital sto                   | ck of the                 |
| ં (        | o., and (c) the aggregate  | net procee                       | ds of the                 |
| 4          | ssue or sale subsequent to   | Jan. 1, 197                      | 8. of any                 |
| 7          | Co., and (c) the aggregate<br>ssue or sale subsequent to<br>ndebtedness of the Co. whi<br>onverted into capital stock of<br>RIGHTS ON DEFAULT—   | ch thereafter                    | has been                  |
| ₽ Ì        | RIGHTS ON DEFAULT  | – Trustee oi                     | 25% of                    |
| 7 6<br>0 6 | ebs. outstg. may declare pulle (30 days grace for payme NDENTURE MODIF   | rincipal due                     | and paya-                 |
| ĭţ         | le (30 days' grace for payme   | nt of interest                   | ).                        |
| į į        | NDENTURE MODIF   | ICATION                          | Indenture                 |
| 9 5        | nay be modified, except as a 664/3% of debs. outstg.  JSTED — On New York St.  URPOSE — Proceeds will  | provided, wit                    | n consent                 |
| íò         | JSTED - On New York St   | ock Exchange                     | 2.                        |
| E          | URPOSE - Proceeds will   | be used for                      | r invest-                 |
| 3 6        | ients and acquisitions, retir  | ement of sub                     | ora. gent,                |
| 1 6        | apital expenditures and ot<br>urposes.   | ner general                      | corporate                 |
| 2 8        | FFERED — (\$40,000,000)  | at 100 plus                      | accrued                   |
| i          | sterest (proceeds to Co., 97   | .25) on Nov                      | . <i>2</i> 9, 1978        |
| i t        | hru Drexel Burnham Lamber  | rt Inc. and as:                  | sociates,                 |
|            | RICE KANGE — 1986 ·  | 1985   1984   1<br>0317, 9456 ** | 1983 1982                 |
| B          | Low 100  | 78 701/6 9                       | 71 / 17/8<br>1716   6016  |
| 8          | apital expenditures and of urposes, of the urp | minal Care                       | 76 09//8<br>- Andres = 11 |
| 3.<br>1 B  | 2. Sequa Corp. (Sun Che ated debenture 11 1/4s, due  | imcai ovip,,                     | 20DOIGIE                  |
| n.         | Dallan I   |                                  | 3. A. C.                  |
| 3 A        | UTH \$40,000,000; outs   | tg., Dec.                        | 31, 1986,                 |
|            | AILEKNIANNI  | and the second second            |                           |
| 3 E        | OATED — Aug. 1, 1979, DUE  | — Dec. 1, 19                     | 96                        |
| ) I        | NTEREST J&D 1 to ho  | iders register                   | red M&N                   |
| ַ בַ       | 5.<br>RUSTEE — Continental Ill   | inois Nationa                    | I Bank &                  |
|            | Tust Co.   |                                  |                           |
| . r        | ENOMINATION — Fully  | remetered \$                     | 1.0001                    |

Other Debt: Outstg. Dec. 31, 1986, \$224,301,000 comprised of:

\$61,786,000 9.47% Insurance Co. Loan pay-

(1) \$61,757,000 11.5% United States government-insured Merchant Marine Bonds payable

thru 2005.

(3) \$20,000,000 11.38% term loans due 1988-96.

(4) \$19,863,000 Mortgage notes payable and equipment obligations average interest rates of 8.6% to 9.2% thru 2013.

(5) \$17,714,000 9.2% first preferred ship mortgage payable thru 1993.

(6) \$11,982,000 10.85% senior notes due 1987-93.

(7) \$13,886,000 prime rate credit agreements.

(8) \$17,313,000 11.4% and 11.6% other debt due thru 2003.

In Feb. 1987. Co. cancelled its revolving credit

(1) \$13,880,000 prime rate credit agreements.

(8) \$17,313,000 11.4% and 11.6% other debt due thru 2003.

In Feb. 1987, Co. cancelled its revolving credit agreements and replaced such agreements with open unsecured lines of credit with seven banks aggregating \$148,000,000 which provide for borrowing at rates to be negotiated at the time of draw down. There were no borrowings under these agreements at Dec. 31, 1986. Prior to that time, Co. had a policy of maintaining availability under its multi-year credit agreements to fund amounts outstanding in commerical paper. In 1986 and 1985, the average amounts of commercial paper outstanding were \$10,400,000 and \$3,033,000, respectively with the largest sums outstanding at any one time amounting to \$25,500,000 and \$11,000,000, respectively. The weighted average interest rates were 7.5% in 1986 and 9% in 1985.

Co.'s loan agreements contain covenants which restrict, among other matters, the ability of Co. to borrow and pay dividends. Under most restrictive covenant at Dec. 31, 1986, consolidated retained earnings of approximately \$2.2500,000 were unrestricted as to payment of cash dividends.

In addition, certain of Co.'s consolidated and nonconsolidated subsidiaries are also subject to restrictions. Loans, advances and cash dividends to the parent are limited under covenants contained in their respective loan agreements and, to a much lesser extent, foreign government regulations. At Dec. 31, 1986, restricted a subsidiaries aggregated \$300,000,000.

Capital Stock: 1. Sequa Corp. \$5 cumulative convertible preferred; par \$1:
AUTH. — 1,825,000 shares; outsig., Dec. 31, 1986, 805,333 shares; par \$1.
DIVIDEND RIGHTS — Entitled to cumulative dividends of \$5 per sh. per annum.
DIVIDEND RECORD — Initial dividend of \$1.25 paid Feb. 1, 1987; regular quarterly dividends paid thereafter. paid Feb. 1, 1901, 1901, thereafter.

CONVERTIBLE — Each sh, in convertible into Convertible of Common. CONVERTIBLE — Each sn. in convertible into 1,322 shs. of Class A common.

ISSUED — Issued in connection with merger of Co. and Chromalloy American Corp.

LISTED — On NYSE (Symbol: SQA Pr)
PRICE RANGE — 1986, 93-92.

2. Sequa Corp. Class A common; no par: AUTHORIZED — 25,000,000 shares; outstanding, Dec. 31, 1986, 6,897,000 shares (including shs. held in treasury); reserved for stock options, conversion of preferred and Class B common stock, 5,081,688

of preferred and shares; no par.
DIVIDEND RIGHTS—For a period of five years commencing Jan. 1, 1987, annual dividends, if any, on Class A common will be at least \$0.10 more per sh, than Class B common dividends.

| On Old Common Stock  |  |  |  |  |  |  |  |
|--|--|--|--|--|--|--|--|
| On no par shares:  |  |  |  |  |  |  |  |
| 1929 \$1.875 1930-31 \$2.50 1932 \$0.25                            |  |  |  |  |  |  |  |
| 1933 0.15 1934 1.00 1935 2.00                                      |  |  |  |  |  |  |  |
| 1936 5.00 1937 0.60  |  |  |  |  |  |  |  |
| On we par shares.  |  |  |  |  |  |  |  |
| 1937 0.90 1938 0.50 1939 0.80                                      |  |  |  |  |  |  |  |
| 1940 0.60 1941 0.65 1942 0.30                                      |  |  |  |  |  |  |  |
| 1943-44 0.40 1945 0.45 1946-47 0.60                                |  |  |  |  |  |  |  |
| 1948 0.50 1949 0.40 1950 0.90                                      |  |  |  |  |  |  |  |
| 1951-54 0.75 1955 0.85 1956 0.90                                   |  |  |  |  |  |  |  |
| 1957 0.80 1958 0.70 1959-61 0.60                                   |  |  |  |  |  |  |  |
| 1962-76 0.40   |  |  |  |  |  |  |  |
| On \$1 par shs, after 3-for-2 split:                               |  |  |  |  |  |  |  |
| 1977 0.45 1978 0.00 1979 0.45                                      |  |  |  |  |  |  |  |
| On \$1 par shs. after 4-for-3 split: 1979 0.15 1980 0.60 1981 0.18 |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| On \$1 par shs. after 3-for-2 split:                               |  |  |  |  |  |  |  |
| 1981 0.36 1982-86 0.48   |  |  |  |  |  |  |  |
| On Class A common  |  |  |  |  |  |  |  |
| (f)(007) 0.15  |  |  |  |  |  |  |  |
| E1201 + + + + 2 0+12   |  |  |  |  |  |  |  |
| DIVIDEND RESTRICTIONS - See long term                              |  |  |  |  |  |  |  |
| DIVIDEND RESIRICITONS Sec. 10HK: 16101                             |  |  |  |  |  |  |  |

(1) After \$274,759 (1985, \$251,055; 1984, \$337,258) deprec. & amort. (2) Incl. com. equiv. shs. (3)\$1.51 on 749,641 shs. fully diluted. Consolidated Balance Sheet, as of Oct. 31 (\$000 omitted): 1986 1985 Assets:
Cash & equiv.
Receivables, net
Ellinventories
Prepayments
Def. tax benef. 2,462 2,639 2,486 debt above.

VOTING RIGHTS — Has one vote per share.

PREEMPTIVE RIGHTS — None.

TRANSFER AGENT & REGISTRAR — Manufacturers Hanover Trust Co., NYC.

JISTED — On NYSE (Symbol: SQA Ali + 15th 14. 1,410 3,808 2 995 262 90 160 8.032 Contract Contract

PRICE RANGE 1986 1985 1984 69 39 33 30<sup>7</sup>/<sub>8</sub> 65 28<sup>3</sup>/<sub>8</sub> 24<sup>1</sup>/<sub>4</sub> 17<sup>-1</sup>/<sub>4</sub> High Low

3. Sequa Corp. Class B common; no par:
AUTHORIZED - 5,000,000 shares; outstanding
Dec. 31, 1986, 3,930,000 shares; (including shs. held
in treasury); reserved for options and conversion
of preferred, 113,179 shares; no par.
VOTING RIGHTS — Has ten votes per share.
CONVERTIBLE — Convertible into Class A com-

mon stk. on a sh.-for-sh. basis. DIVIDENDS— 101987 .... 0.121/2

FiTo Apr. 1. LISTED — On NYSE (Symbol: SQA B). PRICE RANGE — 1986, 71 1/4-68 1/4.

Recapitalization: In Dec. 1986, stockholders approved a proposal to authorize 25,000,000 shares of Class A common and 5,000,000 shares of Class B common and each outstanding common share was converted into a one-half share of Class A and one-half share of Class B common.

## SERVO CORP. OF AMERICA

History: Incorporated under New York laws 1946

June 19, 1946.

In 1956 company acquired all of the outstanding stock of Electronic Switch & Signal Co., Inc. (now Servo Electronic Switch & Signal Co., Inc.; merged in Dec, 1965).

In Feb. 1960 acquired Electro-Pulse, Inc., Culver City, Cal. for 28,707 shares.

On May 2, 1972 acquired Kar Trak Automated object identification product line from GTE Information Systems, Inc.

On Dec. 31, 1984, formed Servo International Inc. a wholly owned subsidiary.

On Dec. 31, 1984, Servo International Sales Corp. ceased operations.

In Feb. 1987, Co. acquired all outstg. shs. com. stk. in Applied Research, Inc. for cash. Other details not available.

Business: Co. is a high technology-type com-

Business: Co. is a high technology-type company, serving broad markets in the electronics industry. Products include computerized train inspection centers for the railroads and other areas of the transportation industry, radio navigation systems for airports and marine waterways and meteorological systems for military and commercial applications. cial applications.

Property: Co. owns 111/4 acres of property and building of 134,000 sq. ft. in Hicksville, N.Y.

Subsidiary: Servo International Sales Corp.; Servo International Inc.

## Officers

Henry Blackstone, Chmn.
S.A. Barre, Pres. & Chief Exec. Off.
L.A. Gallina, Senior Vice-Pres., Oper.
E.V. Mollichelli, Senior Vice-Pres. — Electronic

Sys. Prog. W.W. Weeden, Jr., Senior Vice-Pres., Transp.

W.W. Weeden, Jr., Senior vice. Prod.
Prod.
R.J. Stalzer, Senior Vice-Pres. — Admin. & Fin.
H.P. Bifulco, Senior Vice-Pres. — Engineering
J.C. Tate, Vice-Pres.
J.E. Bambara, Vice-Pres.
W.L. Maher, Sec.
B.J. Smith, Contr.
E.W. Tappen, Jr., Treas.

Net income Earn., comeshare Common Shares:

Yr.-end.......... ②Average......

Directors F.A. Lyon E.N. Block Henry Blackstone S.A. Barre A.J. Strassman

Auditors: Albrecht, Viggiano, Zureck & Co., P.C. General Counsel: Cullen & Dykman.

Annual Meeting: In Apr.

No. of Stockholders: Jan. 9, 1987, 877.

Office: 111 New South Road, Hicksville, NY 11802. Tel.: (516)938-9700.

Consolidated Income Account, years ended Oct. 31 (\$000.omitted):

18,267 10,947 4,335

1,125 1,861

2,068

**331.52** 

685,799 3745,041

207

14,980 9,689. 3,481

\$0.77

680,571 707,369

340 193

102

\$0.12

665,071 708,383

| •                            |            |        |
|------------------------------|------------|--------|
| Cash surrend, val. life ins. | 361        | 342    |
| Def. tax benef               | 260        | 215    |
| Total                        | 9,978      | 10,146 |
| Debt due                     | 14         | .30    |
| Accts. payable               | 686        | 618    |
| Income taxes                 | 347        | 350    |
| Accruals                     | 1,074      | 808    |
| 3:Other curr, liab.          | 310        | 1,541  |
| Total current                | 2,432      | 3,352  |
| Long-term debt               | 315        | 329    |
| Def. compens                 | 298        | 323    |
| Common stk. (\$1)            | -686       | 681    |
| Capital surplus              | 631        | 978    |
| Retained earnings            | 5,616      | 4,483  |
| Total                        | 9,978      | 10,146 |
| Net current assets           | 5,600      | 5,053  |
| Net tang. com. share         | \$10.11    | \$9.02 |
| 14773 1001 61.45             | 0.150 4005 |        |

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11Deprec: 1986, \$3,152,478; 1985, \$2,935,392 12ILower of cost (fifo) or mkt. 37Amounts received in excess of costs incurred under U.S. Government contracts

m excess of costs incurred under U.S. Government contracts.

Long Term Debt: Outstg. Oct. 31, 1986, \$329,251 consisting of:

(1) \$406 installment loan.

(2) \$315,099 5% officer's life insurance loan.

(3) \$13,782 unsecured loan.

Co. maintains a \$3,000,000 three-year revolving line of credit from a bank. Under the terms of the credit agreement, the interest rate per annum is at prime for borrowings and \(\frac{\psi\_0}{\psi\_0}\) for the unutilized portion of the \$3,000,000 total commitment. This credit line may be utilized through the renewal date which is Feb. 15, 1987. Included in the credit agreement is the availability of the \$1,500,000 for the opening of standby letters of credit at a rate of \(\frac{\psi\_0}{\psi\_0}\) man and the standby letters of credit do not exceed at any time the commitment. As of Oct. 31, 1986, there were no borrowings or standby letters of credit outstanding against this commitment. Co. is required to maintain working capital at \$2,700,000, net worth of at least \$3,500,000, a current ratio of 1.7, total liabilities to equity of not more than 1.5 to 1, and net income after taxes (plus depreciation) of at least two times the current portion of long-term debt. The last covenant is on a fiscal year basis.

Co. maintains a \$3,000,000 unsecured line of credit with another bank. The unsecured line of credit with another bank. The unsecured line of credit with another bank.

is on a fiscal year basis.

Co. maintains a \$3,000,000 unsecured line of credit with another bank. The unsecured line of credit expires annually on the last day of April. It may be renewed for an additional year with the consent of Co. and the bank. The line of credit my be used for short term borrowings and/or standby letters of credit not to exceed the \$3,000,000 limit. The interest rate for short term borrowing is at prime for a floating rate or matched funding determined by market conditions) for a fixed rate at Servo's options. Standby letters of credit are charged at a ½½ per annum rate. Co. had \$114,725 of standby letters of credit outstanding under this agreement at Oct. 31, 1986. There were no borrowings against this line during the year.

Capital Stock: Servo Corp. of America, com-

Capital Stock: Servo Corp. of America, common; par \$1:

AUTHORIZED — 2,000,000 shares; outstanding, Oct. 31, 1986, 685,799 shares; in treasury. 116,455 shares; reserved for options, 268,600 shares; reserved for incentive stock purchase plan. 229,0.33 shares; reserved for stock purchase plan. 60,000 shs.; par \$1.

Henry Blackstone owns 205,530 shares (31.9%). VOTING RIGHTS — Has one vote per share. PREEMPTIVE RIGHTS — None.
DIVIDENDS PAID —
1955....\$0.05 1956....\$0.20 1957....\$0.15

1986 1985 23½ 11 10½ 8¼ 143/4 10<sup>1</sup> 1 13<sup>1</sup>s 73 s 91/2 31 2 High ..... Low .....

## SERVOTRONICS, INC.

History: Incorporated in Del. in 1972, as successor to company of the same name originally incorporated in New York in 1959.

Business: Co. is engaged in the design, manufacture business: Co. is engaged in the design, manufac-ture, and marketing of a variety of servo-control components, metallic seals, custom metal stamp-ings and precision progressive dies; and a compre-hensive line of cutlery, pocket knives, sport knives, and related products.

Property: Co. maintains its executive office in Buffalo, N.Y.

Officers

N.D. Trbovich, Chmn. & Pres. W.H. Meyer, Vice Pres. R.E. Rolls, Treas. & Sec. L.D. Burns, Asst. Treas. B.E. Kucinski, Asst. Sec.

Directors N.D. Trhovich D.W. Hedges F.J. McGuire

Auditors: Price Waterhouse. Counsel: Jaeckle, Fleischmann & Mugel.

8,405 No. of Shareholders: Dec. 31, 1986, approx. 1,154 1,094.